

HEALTH LAW EXTERNSHIP

For more information, please contact Dianne McCarthy diannem@bu.edu

The Health Law Externship, led by Dianne McCarthy, is designed to introduce students to the various practice areas within health law. Students complete their externship experience at an agency dedicated to providing the student exposure to the multi-faceted aspects of practicing health law. Students gain experience in corporate law, reviewing and analyzing statutes and regulations, drafting policies and working directly with clients of the agency. Supervising attorneys offer students immediate feedback and support the growth of the student in drafting, negotiation and client advocacy.

In the related seminar, students meet practicing lawyers from all areas within health law, from government lawyers, big firms, boutique firms, privacy, compliance, and more. These lawyers, ranging from young associates to senior partners in major national law firms, discuss their individual career paths, answer questions about their practice area, and offer suggestions for law students. The syllabus provides more information about the class structure.

Further, we support the student in not just securing the externship of his/her choice, but the summer associate position of his/her dreams. We continue to update the list and provide guidance and assistance in securing an externship and summer associate position.

Professional Summary

Dianne McCarthy is a retired health care lawyer. Her legal work has focused on non-profit healthcare law, specializing in privacy and compliance; transactions related to intellectual property, and mergers and acquisitions; faculty matters, including conflict of interest and scientific misconduct; and research related issues including those related to human subject research.

Her current focus is on the mentoring of young lawyers and supporting the work of non-profit health care. She serves as the Chair of the Community Services Board of Dimock Health Center. She serves as the Chair of the Finance and Warrant Commission for the Town of Westwood.

Professor McCarthy is a Lecturer at Boston University School of Law, where she teaches a Health Law Transactions Course. Further, she has developed and fosters a Health Law Externship, and teaches the related course. More recently, Ms. McCarthy has begun a Health Law Mentorship Program to foster the growth of new lawyers dedicated to practice across the spectrum of health law fields

Prior to retirement, Ms. McCarthy served as the General Counsel at the Center for Health Information and Analysis, focusing on privacy and compliance, as well as corporate and transactional matters. CHIA's mission is to be the agency of record for Massachusetts health care information, to responsibly steward sensitive and confidential data, and to objectively report reliable and meaningful information about the quality, affordability, utilization, access, and outcomes of the Massachusetts health care system.

Ms. McCarthy previously served as Chief Counsel for Research Affairs at Boston Children's Hospital. She previously served as Deputy General Counsel for Massachusetts Eye and Ear Infirmary, a Harvard affiliated institution focusing on clinical care and research, and General Counsel for Joslin Diabetes Center, Inc and Joslin Clinic, Inc., Harvard affiliated research and clinical institutes focusing on the treatment and cure of diabetes. Prior to Joslin, she was Associate General Counsel at CareGroup, Inc., a hospital-physician network in Eastern Massachusetts, including Beth Israel Deaconess Medical Center, New England Baptist Hospital and other community hospitals. Prior to joining CareGroup, she was an associate in the Business Department of Nutter, McClennen & Fish, LLP and a member of the Firm's Health Care Practice Group. She has over 20 years' experience in the health care field as both a clinical social worker and a health care administrator.

Ms. McCarthy received a B.A. from Springfield College in 1975 and a Masters in Social Work from the University of Connecticut in 1979. She received her Juris Doctor, *cum laude*, from Boston University in 1997.

Health Law Summer Associate Opportunities/ Externship Opportunities

This list of possible health law summer associate and externship opportunities is divided into:

- Massachusetts State Agencies
- Small Boutique Law Firms
- Non-Profit Health Care Entities, Providers and Payers
- Federal Agencies
- For-Profit Health Care
- Big Law Firms

Not all opportunities are available at all times. The list includes a contact at the agency and, if there is a BU student with recent experience at the agency, the student is listed.

Tips to secure the position of your dreams:

- Research both the agency and the contact, including the website, linked-in, and other sources
- Contact the BU student and discuss your interest and their experience
- Apply early and follow all instructions for applications
- Be well prepared for an interview
- Contact Professor Dianne McCarthy, who can often make a personal connection for you

MASSACHUSETTS STATE AGENCIES

The Massachusetts Health Policy Commission (HPC)

Contact: Lois Johnson, General Counsel

Lois.johnson@state.ma.us

The HPC is an independent Massachusetts state agency charged with monitoring health care spending growth in Massachusetts and providing data-driven policy recommendations regarding health care delivery and payment system reform. The HPC's mission is to advance a more transparent, accountable, and equitable health care system through its independent policy leadership and innovative investment programs. The HPC's goal is better health and better care – at a lower cost – for all residents across the Commonwealth.

Massachusetts Attorney General's Office

Contact: see below for each Division

Summer Program Applications: <https://www.mass.gov/service-details/internships-at-the-attorney-generals-office>

The Health Care and Fair Competition Bureau coordinates five divisions within the Attorney General's Office that involve the Massachusetts health care sector, charities, and other businesses or organizations. Eric Gold is the Bureau Chief.

Health Law Summer Associate Opportunities/ Externship Opportunities

The Non-Profit Organizations and Public Charities Division oversees over 23,000 public charities in Massachusetts to ensure appropriate application of charitable assets, investigate allegations, initiate enforcement actions in cases of breach of duty, and support transparency.

Contact: Courtney Aladro, Division Chief
Courtney.aladro@state.ma.us

The False Claims Division works to safeguard public funds by enforcing high standards of integrity against companies and individuals that make false statements to obtain government contracts or government funds. Using the Massachusetts False Claims Act, the division conducts civil investigations and prosecutions against companies and individuals who mislead state or municipal entities through false or fraudulent claims, records, or statements.

The Antitrust Division helps maintain and encourage a competitive and vibrant economy through fair and effective enforcement of antitrust laws to protect Massachusetts people, state agencies, and businesses. The division also advocates for competition policy at the state and national level by filing legal briefs in antitrust cases, engaging in policy initiatives, and promoting pro-competitive legislation.

The Medicaid Fraud Division investigates and prosecutes health care providers who defraud MassHealth, the Massachusetts Medicaid program. The division also reviews complaints of abuse, neglect, mistreatment and financial exploitation of patients in long-term care facilities and other care settings.

Contact: Ian R. Marinoff
Managing Attorney
ian.marinoff@state.ma.us
BU Student, Fall Extern: Kyle Hafkey, kehafkey@bu.edu

The Health Care Division enforces health care laws to protect the rights of Massachusetts consumers and stop unfair or deceptive practices that may harm consumers. The division also promotes health care efficiency by conducting examinations of health care cost trends and drivers.

Contact: Sandra Wolitsky
Sandra.wolitsky@state.ma.us

The Executive Office of Health and Human Services

Contact: Office of General Counsel
Paul.oneill@state.ma.us
BU Student: fall extern: Minji Kim, minji23@bu.edu

Health Law Summer Associate Opportunities/ Externship Opportunities

EOHHS is the largest secretariat in state government and is comprised of 12 agencies, in addition to 2 soldiers' homes and the MassHealth program. EOHHS efforts are focused on the health, resilience, and independence of the one in four residents of the Commonwealth they serve. Public health programs touch every community in the Commonwealth. EOHHS programs include MassHealth, Division of Insurance, Elder Affairs, DPH, DYS, DMH and others.

SMALL BOUTIQUE LAW FIRMS

Whistleblower Law Collaborative

Contact: Robert Thomas, Managing Partner

bob@whistleblowerllc.org

BU Student, summer associate, Maggie Houtz, mhoutz@bu.edu

BU Student, fall extern; Joe Robinson, jcr21@bu.edu

Whistleblower Law Collaborative is a six lawyer boutique firm representing whistleblowers nationwide in cases involving violations of the federal and state False Claims Acts as well as violations of laws regulating securities, taxes, commodities and futures, customs tariffs and duties, foreign practices, and the banking industry. The firm also has used anti-retaliation laws to defend clients who have been punished by their employers for speaking out about such matters.

Krokidas & Bluestein

Contact *Deborah Twiss*

Executive Director

dtwiss@kb-law.com

Jennifer Gallop, heads the Firms Health Practice Area

BU Student, associate: Elisha Thapa, ethapa@kb-law.com

BU Student, summer associate: Megan Kira, mkira@bu.edu

BU Student, fall 2020 extern: Mia Harris

Krokidas & Bluestein is a small boutique law firm of 18 lawyers that provides legal services to nonprofit, for-profit and public clients, as well as individuals, in the areas of health and human services, civil litigation, education, labor and employment, real estate development and finance, nonprofit law, and commercial property management. Its health practice includes transactional, compliance, corporate governance and public policy matters and innovative programs.

**Health Law
Summer Associate Opportunities/
Externship Opportunities**

Pierce & Mandell, P.C.

Contact: Bill Mandell, Managing Partner
bill@piercemandell.com

Pierce & Mandell is a boutique twenty person firm. Their Health Law Practice is a firm cornerstone, and is led by senior practitioners with decades of experience in health care, non-profit and related matters. The firm assists health law clients with the formation or discontinuation of professional and business relationships, mergers and acquisitions, regulatory compliance, third party payer investigations, audits and litigation, dispute resolution and medico-legal matters, including medical information-confidentiality, and informed consent issues.

Health Law Advocates

Contact: Matt Selig, Executive Director
selig@hla-inc.org

Health Law Advocates (HLA) is a 501(c)(3) public interest law firm whose mission is to provide pro bono legal representation to low-income residents experiencing difficulty accessing or paying for needed medical services. HLA is committed to ensuring universal access to quality health care in Massachusetts, particularly for those who are most at risk due to such factors as race, gender, disability, age, or geographic location. With its partner organization, Health Care For All, HLA combines legal expertise with grassroots organizing and policy reform to advance the statewide movement for universal health care access. HLA represents individuals and litigates class-actions and impact cases.

NON-PROFIT HEALTH CARE ENTITIES

Beth Israel Lahey Health

Contact

BU Student: spring extern: Megan Kira, mkira@bu.edu

BU Student: fall 2020 extern: Katelynn Maxwell, maxwellk@bu.edu

BILH is a system of academic and teaching hospitals, an orthopedics hospital, primary care and specialty care providers, ambulatory surgery centers, urgent care centers, community hospitals, homecare services, outpatient behavioral health centers, addiction treatment programs, and more.

Health Law Summer Associate Opportunities/ Externship Opportunities

Mass General Brigham

Contact: Laura Stephens, laurastephens864@gmail.com

MGB is an integrated health care system providing patients care, research and discovery, teaching, five licensed and 15 affiliated community health centers.

Partners in Health

Contact: Lori Silver, General Counsel

lsilver@pih.org

BU student, fall extern: Amanda Joffe, ajoffe@bu.edu

Partners in Health mission is to provide a preferential option for the poor in health care. By establishing long-term relationships with sister organizations based in settings of poverty, Partners In Health strives to achieve two overarching goals: to bring the benefits of modern medical science to those most in need of them and to serve as an antidote to despair. PIH is a social justice organization that responds to the moral imperative to provide high-quality health care globally to those who need it most. They provide a comprehensive model of care that includes access to food, transportation, housing, and other key components of healing. They bring the benefits of modern medicine to those who have suffered from the overt and subtle injustices of the world, in the past and in the present.

The East Boston Neighborhood Health Center (EBNHC)

Contact: Amanda McGee, Deputy General Counsel

mcgeea@ebnhc.org

BU Student, fall extern: Nash Simpson, nashs@bu.edu

EBHNC's mission is to provide easily accessible, affordable, appropriate, high-quality, personalized, coordinated primary care to all who live and work in East Boston, Chelsea, Revere, Winthrop, Everett, and the South End, without regard to age, income, insurance status, language, culture, or social circumstances.

Health Law Summer Associate Opportunities/ Externship Opportunities

EBNHC is the largest community health center in Massachusetts and one of the largest in the nation, now serving nearly 120,000 patients and caring for almost every child living in East Boston. In addition to primary and specialty services, EBHNC provides a 24x7x365 satellite emergency facility and two on-site pharmacies. EBHNC has developed innovative programs to help address the health and well-being of community members with specific needs, including HIV/AIDS, chronic diseases, substance addiction, children with multiple disabilities, and childhood obesity.

FEDERAL AGENCIES

US Department of Health and Human Services

Office of Elder Justice and Adult Protective Services. Administration on Aging, Administration for Community Living

Contact: Hilary Dalin, Director, Office of Elder Justice and Adult Protective Services, Administration on Aging, Administration for Community Living, Hilary.dalin@acl.hhs.gov

BU Student, fall extern: Anna Gunning, annagunn@bu.edu

The mission of ACL is to maximize the independence, well-being, and health of older adults, people with disabilities across the lifespan, and their families and caregivers and our vision is for all people, regardless of age and disability, live with dignity, make their own choices, and participate fully in society. The Office of Elder Justice portfolio includes elder justice responses to elder abuse, financial exploitation and neglect, elder rights, Long Term Care Ombudsman Programs, and elder economic security.

US Attorney's Office, District of Massachusetts

**Contact: Amanda Page Masselam Strachan
Deputy Chief of Criminal Division**

The United States Attorney's Office for the District of Massachusetts, is the state's top federal law enforcement agency. The Office is led by the U.S. Attorney, who represents the U.S. Department of Justice on all federal legal matters in the District of Massachusetts and serves as the Office's ambassador to the community. The U.S. Attorney oversees hundreds of cases each year, with more than 200 attorneys, paralegals and professional staff in Boston, Springfield and

Health Law Summer Associate Opportunities/ Externship Opportunities

Worcester, and engages local communities on issues such as civil rights, violence prevention, and drug addiction.

The U.S. Attorney for the District of Massachusetts prosecutes a broad range of cases including national security, white collar crime, public corruption, cybercrime, narcotics and money laundering, organized crime and gang violence, and civil rights violations

FOR PROFIT HEALTH CARE

Fresenius Medical Care

Students & Career Starters | Fresenius Careers

Contact Allison Jones

Allison.jones@fmc-na.com

BU Former Student, associate: Wendy Lewis, wendy.lewis@fmc-na.com

Fresenius is a global healthcare group offering products and services for dialysis, hospitals, and outpatient treatment. With over 300,000 employees in more than 100 countries around the globe, and annual sales exceeding €35 billion, Fresenius is one of the world's leading healthcare companies. The Fresenius Group includes four independently operated business segments, each one active in a major growth area of healthcare. Fresenius Medical Care is the world leader in treating people with chronic kidney failure. Fresenius Helios is Europe's largest private hospital operator. Fresenius Kabi supplies essential drugs, clinical nutrition products, medical devices and services to help critically and chronically ill patients, while Fresenius Vamed plans, develops and manages healthcare facilities.

BIG LAW

Robinson Cole

Robinson+Cole is a law firm with offices throughout the Northeast, Mid-Atlantic, Florida, and California serving regional, national, and international clients. With more than 220 attorneys, R&C is ranked among the 200 largest law firms in the U.S. Clients range from Fortune 50 to start-up companies, as well as nonprofit and governmental organizations. R&C Boston Office has over 50 lawyers. The firm Health Care Division has over 15 lawyers.

Contact: Yelena (Lena) Greenberg, ygreenberg@rc.com

Biographies of Placement Supervisors

Ian R. Marinoff

Assistant Attorney General
Managing Attorney
Medicaid Fraud Division
Massachusetts Office of the Attorney General
ian.marinoff@state.ma.us

Extern: Kyle Hafkey; 3L
kehafkey@bu.edu

Ian Marinoff is a Managing Attorney in the Office of Attorney General Maura Healey, Medicaid Fraud Division, which he joined in 2011. During his tenure, he has conducted investigations and brought enforcement actions involving various provider types, including nursing homes, personal care attendants, physicians, and transportation providers. Ian has also prosecuted multimillion-dollar criminal cases, including MFD's first indictments for money laundering. Before joining the Attorney General's Office, Ian was an associate at a large Boston firm and prosecutor at the Suffolk County District Attorney's Office.

Lori Silver

Partners in Health
General Counsel
lsilver@pih.org

Extern: Amanda Joffe; 3L
ajoffe@bu.edu

Lori Silver is the General Counsel of Partners In Health, a global health nonprofit based in Boston, that provides healthcare to the poor and strengthens health systems in 11 countries including Haiti, Rwanda, Liberia, Sierra Leone, Malawi, Lesotho, Peru, Mexico and the Navajo Nation. As the first general counsel at PIH, she has been responsible for building the legal department, developing policies and procedures to ensure compliance, leading enterprise risk management, and providing strategic legal advice to executive management and the board. She also works with local counsel to provide legal support for PIH's 18,000 employees worldwide and international sites including the University of Global Health Equity in Rwanda. She served as Interim Chief Human Resources Officer for PIH from 2018 to 2019. Her previous professional experience includes serving as General Counsel for Decision Resources Group, as an attorney for the Office of the General Counsel at Harvard University, and law clerk to the Honorable Reginald Lindsay at the United States District Court in Boston. She is a graduate of Harvard Law School and Stanford University. She was named an In-House Leader in the Law in 2019 by Massachusetts Lawyers Weekly.

Robert Thomas

Robert M. Thomas, Jr. | Managing Member
[WHISTLEBLOWER LAW COLLABORATIVE LLC](http://WHISTLEBLOWERLAWCOLLABORATIVE.LLC)
bob@whistleblowerllc.com

Extern: Joe Robinson 3L
Jcr21@bu.edu

Bob Thomas has been practicing law since 1986 and for the last sixteen years has been representing whistleblowers with his friend, colleague, and co-founder, [Suzanne Durrell](#). Mr. Thomas and Ms. Durrell have been recognized throughout the country as a formidable team. They combine deep technical expertise in the False Claims Act and other whistleblower laws with sound litigation instincts and the seasoned judgment that comes from a combined seventy years of experience in handling complex legal matters in both the civil and criminal arenas. Bob Thomas and Suzanne Durrell were named the 2017 Lawyers of the Year by the Taxpayers Against Fraud Education Fund for their successful “careers devoted to fighting fraud.”

Robert Thomas served as an Assistant United States Attorney for the District of Maryland from 1989 to 1997, focusing primarily on the prosecution of white-collar fraud matters and environmental crimes. He was awarded the EPA Bronze Medal for his contribution to the prosecution of the criminal Clean Water Act case of *U.S. v. Wilson and IGC*, 133 F.3d 251 (4th Cir. 1997), a case of national importance with respect to the enforcement of the Clean Water Act in federally-protected wetlands.

Starting in 1997 from the private sector, Bob undertook a unique assignment as part of a team of former federal prosecutors to investigate and eradicate mob corruption in labor unions. He served under the “General Executive Board Attorney” Robert D. Luskin to identify appropriate subjects and to bring internal disciplinary charges and trusteeship actions before an Independent Hearing Officer. This work lasted for a decade, with Bob successfully trying dozens of organized crime cases in labor arbitration proceedings.

Beginning in 2003 and continuing to the present, Bob teamed up with Suzanne Durrell, the former Chief of the Civil Division of the Boston U.S. Attorney’s Office, to represent whistleblowers, believing that their prior prosecutorial experiences as civil and criminal law enforcement attorneys gave them a unique window into how to build successful cases. The last sixteen years have borne out this belief, with a long list of [successful results](#) for their whistleblower clients.

Mr. Thomas is a 1985 *cum laude* graduate of Harvard Law School and *magna cum laude* graduate of Princeton University. Upon graduation from law school, he served as a judicial law clerk for federal District Judge Walter E. Black, Jr., after which he joined the Washington, D.C. law firm of Covington & Burling as an associate. He subsequently joined the U.S. Attorney’s Office for Maryland in 1989.

Amanda McGee

Deputy General Counsel
East Boston Neighborhood Health Center
mcgeea@ebnhc.org

Extern: Nash Simpson; 3L
nashs@bu.edu

Amanda McGee serves as the Deputy General Counsel for East Boston Neighborhood Health Center. In this role, Amanda oversees legal and compliance strategic decision making and day-to-day operations for the Legal and Government Affairs Department. Her practice includes regulatory compliance, litigation,

and general corporate matters including contract management, mergers and acquisitions, employment and labor issues, immigration, real estate, and tax matters. Amanda led the health center's acquisition of the South End Community Health Center, oversaw the 21st Century CURES Act compliance project, and counsels the health center's Emergency Department as well as its Board of Directors. Amanda also provides the legal oversight for the organization's response to the COVID-19 pandemic, which spans Emergency Operations management, compliance with federal and state regulatory requirements, the health center's multiple mass testing and vaccination initiatives throughout its service area as well as the City of Boston, and the rapid implementation of telehealth and telecommuting at the onset of the pandemic.

Prior to joining EBNHC in 2019, Amanda was a senior litigation associate at Morgan Lewis & Bockius LLP, where her practice focused on federal class actions and regulatory inquiries in the banking and financial institutions industries. Amanda graduated from Amherst College in 2004 with a Bachelor of Arts in History and earned her J.D. at the University of Virginia School of Law, where she served as a Dillard Fellow and was an Executive Editor for the Journal of Law and Politics. In addition to her responsibilities at the health center, Amanda serves on the Board of the Friends of the Duxbury Free Library, which supports her town's public library.

Hilary Dalin,

Director, Office of Elder Justice and Adult Protective Services, Administration on Aging, Administration for Community Living,

U.S. Department of Health and Human Services

Hilary.dalin@acl.hhs.gov

Extern: Anna Gunning 2L

annagunn@bu.edu

Hilary Dalin is the Director of the Office of Elder Justice and Adult Protective Services at the Administration for Community Living in Washington DC. The Office coordinates and manages a federal strategy for elder justice, to provide coordinated and seamless responses to transform adult victims of abuse into survivors and to prevent abuse before it happens. The Office supports elder rights and legal assistance programs for older Americans funded in every state, and also supports pension counseling and assistance programs. The Office also works closely with ACL's Office of Long-Term Ombudsman Programs.

Previously Hilary was with the Department of Health and Human Services' Centers for Medicare and Medicaid Services (CMS). Prior to joining the government, she was a legal assistance attorney and manager in older Americans offices for many years, served as Ombudsman legal back-up and trainer in several states, and has taught elder law and health law at a number of law schools.

Paul O'Neill

EOHHS;
Office of General Counsel
Paul.oneill@state.ma.us

COURSE NUMBER: JD 764 HEALTH LAW EXTERNSHIP: SEMINAR

Fall 2021

A. INSTRUCTOR INFORMATION

Instructor: Dianne McCarthy
Email: Diannem@bu.edu
Phone: 617-308-8369 (cell)
Office: No office
Office Hours: before and after each class, as scheduled, and upon request.

B. COURSE INFORMATION

Meetings: Monday at 6:30 to 7:30
Location: 420

Catalog Description: THIS CLASS IS RESTRICTED to students who have received permission from the Office of Experiential Education to enroll. This is the companion academic component for students enrolled in the Health Law Externship: Fieldwork course. The one-hour weekly seminar examines various health law issues as well as the challenges of working in a health care environment. The seminar requires students to write a paper and make a class presentation. In addition, each student submits reflective memoranda chronicling their educational experience and reactions to the practice of law observed at the field placements. NOTE: Students who enroll in this externship may count the credits toward the 6 credit Experiential Learning requirement.

COREQUISITE: Health Law Externship Program: Fieldwork (JD 762).

GRADING NOTICE: This class does not offer the CR/NC/H option.

Credit Hours: 1.0 for Seminar; 3.0 – 9.0 for Fieldwork

Per ABA guidelines, you should anticipate a workload of roughly 42.5 hours per credit for the semester, which includes both in-class and out-of-class time. For elaboration, you may consult BU Law's Credit Hour Policy.

C. COURSE DESCRIPTION

THIS SEMINAR FOCUSES ON ISSUES RELATED TO PRACTICING IN A HEALTH CARE SETTING. THE SEMINAR WILL INTRODUCE THE STUDENTS TO THE VARIOUS HEALTH LAW PRACTICE AREAS AND THE BOSTON HEALTH LAW BAR. THE SEMINAR IS DESIGNED FOR STUDENTS WHO ARE FOCUSING THEIR JD ON HEALTH LAW. PANELS COMPOSED OF LAWYERS PRACTICING IN HEALTH LAW PRACTICE AREAS WILL PRESENT TO STUDENTS. PANELISTS' BIOGRAPHIES ARE ATTACHED TO THIS SYLLABUS. THE PANELS WILL ADDRESS THE UNIQUE ASPECTS OF PRACTICING IN THE SETTING, THE LEGAL SKILLS REQUIRED, AND THE SKILLS AND QUALITIES THEY LOOK FOR IN NEW HIRES. ETHICAL ISSUES ENCOUNTERED IN THEIR PRACTICE WILL BE CONSIDERED. STUDENTS WILL BE

ASSIGNED READINGS IN SUBSTANTIVE AREAS OF THE LAW THAT EACH PANEL WILL ADDRESS AND ARE EXPECTED TO COME PREPARED TO ENGAGE IN A LIVELY DISCUSSION. STUDENTS WILL SET PROFESSIONAL DEVELOPMENT GOALS FOR THEIR EXTERNSHIP AND MEASURE ITS SUCCESS AGAINST ACHIEVING THOSE GOALS. EACH STUDENT AND THAT STUDENT'S SUPERVISOR WILL PRESENT TO THE CLASS, COVERING THE SUBSTANTIVE AREAS OF LAW COVERED IN THE EXTERNSHIP. THE STUDENT WILL PROVIDE RELATED READING ASSIGNMENTS TO THE CLASS PRIOR TO THE PRESENTATION. EACH STUDENT WILL WRITE A FINAL PAPER ON A SUBSTANTIVE AREA OF HEALTH LAW AND ITS RELATIONSHIP TO THEIR EXTERNSHIP.

D. COURSE MATERIALS

Readings as assigned.

E. Course Objectives

OBJECTIVES	ASSESSMENTS
Upon successful completion of this course, students should be able to:	Students will be assessed on these learning objectives through:
Begin to understand substantive areas of health law and apply that knowledge to a variety of practice settings	A final paper and class engagement
Explore with panels of practicing health lawyers the practice skills required and expected	Active class engagement
Understand the diversity of health care law and the numerous practice areas	Reflective memoranda

F. EXAMS/ASSIGNMENTS AND GRADING

1. Reflective memoranda chronicling the student's educational experience and reactions to the practice of law observed at the field placements (30% of grade)
2. Oral presentation with supervisor from field placement discussing a substantive area of health law addressed during the field placement, provide readings for class prior to class (40% of grade)
3. attend each class, come prepared, prepare three questions for the panelist prior to class, and actively participate in class discussions (40% of grade)

G. COURSE POLICIES

NONE

H. ATTENDANCE AND PARTICIPATION:

Each student must attend each class and be prepared to actively participate in the panel discussions. Each student will prepare three questions for each panelist before each class.

For further information regarding law school attendance and grading policies, you may consult the Academic and Disciplinary Regulations available in the JD Handbook.

I. DISABILITY ACCOMMODATIONS

The School of Law at Boston University is committed to equal access for students with disabilities. If you have a specific disability and require accommodations in this class, please let the Law Registrar (lawreg@bu.edu) know early in the semester so that appropriate accommodations can be made. You must provide the Law Registrar with a letter of needed accommodations prepared by Disability & Access Services. Contact information for that office is as follows: (617) 353-3658 V/TTY or access@bu.edu. All discussions and written materials will be kept confidential.

J. COURSE SCHEDULE

Week or date	Topic	Guests
1. September 13	Introductions Goals for Externship Class Expectations Class Schedule	Dianne and Class Introduction to the various health law practice areas and the Boston health law bar
2. September 20 – no class September 21	Small law firm	Eve Horwitz – Archstone Law Student discussion
3. September 27	Large law firm	Michael Lambert – Ropes & Gray Mark Waxman – Foley Lardner
4. October 4	Public policy practice	Robert Ciccia – Lois Johnson
5. October 11 – no class 6. October 12 - class	in-house GC	Gina Reppucci – Fresenius Student discussion
7. October 18	Compliance in health law	Boston Children’s – Tim Hogan UMass Memorial – Rick King
8. October 25	Privacy in health law	CHIA – Bill Bailey Student discussion
9. November 1	BU Grads: a windy path to a great career	Wendy Lewis - Fresenius Megan Smith-Mady – MGB Lena Greenberg – Robinson Cole
10. November 8	Ethics and COVID	David Sontag – BILH/HMS Student discussion
11. November 15	Student/supervisor	Kyle and Ian/Anna and Hilary
12. November 22	Student/supervisor	Nash and Amanda/Minji and Paul
13. November 29	Student/supervisor	Amanda and Lori/ Joe and Bob
13. December 6	Last class; summary and feedback	

Biographies of Panelists

Large Law Firm Practice

Michael Lampert

Michael.lampert@ropesgray.com

Michael provides strategic, regulatory, and transactional advice to clients including health systems, colleges, universities, schools of medicine and academic medical centers, medical device and pharmaceutical companies, investors, physician practices, laboratories, and emerging providers. Recently, Michael has provided critical guidance to clients on a variety of legal and regulatory issues associated with the COVID-19 pandemic, including advising on practices and policies related to COVID-19 in view of public health guidance, and helping clients navigate evolving developments in state and federal guidelines.

Michael has extensive familiarity with fraud and abuse laws, in both an advisory and enforcement context, conflicts of interest standards, and other regulation such as Medicare reimbursement rules, requirements of the LCME and other accreditation bodies, the Food, Drug & Cosmetic Act, and HIPAA. Michael also advises in mergers, acquisitions, restructurings, affiliations, and financings in both the for-profit and nonprofit context. In addition, Michael guides clients in rigorous compliance program assessment and development projects against the backdrop of, and as a component of, investigations arising from allegations of significant noncompliance.

Mark Waxman

mwaxman@foley.com

Mark began his career with a litigation practice that included service as an Assistant United States Attorney, and later representing commercial clients, often in the health care and real estate industries, focused in Los Angeles and San Diego. Matters included contract, regulatory, partnership and joint venture, antitrust and a variety of other matters, in arbitrations, mediations, State and Federal Courts.

In the second career phase, served as business counsel to small and larger businesses, for profit and nonprofit entities, both as an outside advisor and in-house counsel on such matters as startup structures, financing, contracts, joint ventures, divestitures, mergers and acquisitions, turnaround strategies and approaches, M&A, and compliance and enforcement matters.

I have also served as President of a large health care system going through a turnaround, Executive Chair of a company in the patient experience realm, Board Chair of a large non-profit community clinic, Board member of a captive insurance company, the creator of a trade association related to the synthetic biology industry, and key outside counsel to state and local healthcare trade associations. Currently, a Board Member (Audit Committee) of the La Jolla Institute of Immunology and Advisory Board Member, UCSD Hospital.

Served as a member of MIT's Venture Mentoring Service and founding member of the Rady School of Business Mentorship Initiative.

Small Law Firm

Eve Horwitz

ehorwitz@archstonelaw.com

Eve Horwitz is one of the Boston area's preeminent specialists in corporate, regulatory, and transactional matters within the health care industry. Eve advises health care organizations, individuals, companies, and associations on operational, transactional, and strategic matters. Clients rely upon her 30+ years of in-depth industry experience to keep not only their daily operations running smoothly, but also to respond to both immediate and long-term matters.

Eve is an elected Fellow of the American Bar Foundation for her demonstrated outstanding dedication to the highest principles of the legal profession and to the welfare of her community, an honor bestowed on only one percent of all Massachusetts licensed attorneys. She is recognized as a Massachusetts Super Lawyer® and US News & World Reports, U.S. News - Best Lawyers® for her healthcare expertise and was named a Top Women of the Law by Massachusetts Lawyers Weekly. Eve speaks before local and national audiences, has published on a range of issues including *Managed Care Contracting: A Practical Guide for Health Care Executives* (Jossey-Bass Publishers), *Qualifying for Tax Exemption* (ExecuSense Ebook Publishers), and as co-author of the Chapter on Physicians in the *Massachusetts Health and Hospital Law Manual* (Massachusetts Continuing Legal Education, Publisher). Eve has served on the boards of publicly-traded and non-profit corporations, enabling her to bring a practical, value-driven focus to her role as advisor to both corporations and individuals.

Eve's practice at Archstone Law Group continues the practice she established at Eve Horwitz & Associates, P.C., a health law firm she founded and ran for 10 years. Previously she was a partner at Mintz, Levin, Cohn, Ferris Glovsky & Popeo in its Boston health care practice.

WILLIAM M. MANDELL
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Bill is a shareholder in the Boston law firm of Pierce & Mandell, PC, www.piercemandell.com, where his practice is concentrated in the areas of health, business, and non-profit law.

Bill has over 30 years of experience representing local and national health care systems, hospitals, physician organizations, physicians and other health and dental professionals, medical societies, and biotech start-ups on all aspects of health and business law, including mergers and acquisitions, health reform driven initiatives such as ACOs, bundled payment initiatives and co-management arrangements, joint ventures, medical staff and patient care matters, contracts, and legal compliance.

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Bill has served as the co-chair of the Boston Bar Association Health Law Section and is a frequent panelist and speaker in continuing education programs for the bar and medical professions. He is a member of

the American Health Lawyers Association. He has served as an adjunct faculty member at Suffolk University Law School.

Public Policy Practice

Lois Johnson

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Gina Reppucci

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Compliance

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Tim is a past president of the Massachusetts/Rhode Island Chapter of the Healthcare Financial Management Association, and he is a former chair of the Chapter's Compliance Committee. He currently serves as a member of the New England regional executive leadership team.

Richard King

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Rick is a member of the Health Care Compliance Association and the International Association of Privacy Professionals, is Certified in Healthcare Compliance and Healthcare Privacy Compliance by the Healthcare Compliance Certification Board, and is a Certified Information Privacy Professional. Rick graduated Summa Cum Laude, Phi Beta Kappa, with a BA from Middlebury College, holds a Certificate in Political Studies from the Institute of Political Studies of Paris, received a Master of Theological Studies from Harvard Divinity School where his work focused on corporate ethics and social responsibility, and received a Master of Science in Jurisprudence with a concentration in health and hospital law from Seton Hall University School of Law.

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Bill Bailey
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Ethics

David Sontag
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BU LAW GRADS

Wendy Lewis
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Wendy is a BU Law grad with concentrations in health law and transactional practice. Wendy interned at Boston Medical Center HealthNet Plan, Atrius Health, and Hoey Law (a firm focused on nursing home negligence litigation). After graduating, she was a law fellow at Fresenius Medical Care of North America (FMCNA) and transitioned first into a Corporate Counsel role, working with the payor relations and regional clinic groups, and then into an Assistant General Counsel I role, working with the northeast Fresenius Kidney Care division on a variety of matters. Wendy has had the opportunity at FMCNA to focus on a variety of regulatory and transactional matters and special projects (such as telehealth, the CMS ETC Model, and risk adjustment) and to serve on the Technology, Pro Bono and Community Service, and Inclusion & Diversity Committees.

A Utah native, Wendy enjoys being outside, whether gardening or hiking with her dog, and recently relocated to North Carolina where she enjoys working remotely for FMCNA, the weather and BBQ, and proximity to family.

Yelena “Lena” Greenberg
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Yelena (“Lena”) Greenberg advises hospitals, academic medical centers, nursing homes, physician groups, and university health centers and clinical programs on a broad range of health law issues.

Regulatory

Lena advises health care clients on various privacy-based regulatory matters, including compliance with the Health Insurance Portability and Accountability Act (HIPAA) and its intersection with the Telephone Consumer Protection Act (TCPA), the Family Education Rights and Privacy Act (FERPA), and the 21st Century Cures Act – Information Blocking Rule. In addition, Lena advises clients on 340B Program compliance, Medicare and Medicaid program compliance, and fraud and abuse laws. Lena also counsels health care clients on provider and facility licensing laws and scope-of-practice issues.

Transactional

Lena provides counsel to health care clients in transactions involving vendor contracting, clinical affiliations, joint ventures, and clinical service agreements. She also has experience assisting nonprofits in establishing funding agreements, confidentiality agreements, and in conducting due diligence of potential funding candidates.

Lena is a Rappaport Fellowship Alumni, and previously worked in health policy and research at the Harvard School of Public Health in the areas of surgical safety improvement, medical liability reform, and in studies evaluating the Affordable Care Act.

Megan Smith Mady
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Megan is an associate attorney with the Barrett & Singal’s Health Law practice, where she assists and counsels healthcare providers including teaching and community hospitals, rehabilitation and long-term care hospitals, behavioral health providers, healthcare systems, community health centers, skilled care facilities, assisted living residences and other elder care providers, medical technology providers, EMS providers, allied health professionals, clinics, hospices, and home health agencies.

Megan advises healthcare providers on a variety of state and federal regulatory matters governed by such agencies as the Department of Public Health (DPH), the Health Policy Commission, the Office of Medicaid (MassHealth), the Department of Mental Health, the Executive Office of Health and Human Services, the Office of the Attorney General, the Executive Office of Elder Affairs, and the Centers for Medicare and Medicaid Services. Megan also has experience with the False Claims Act, Anti-Kickback Statute, and Stark Law.

Prior to joining Barrett & Singal, Megan worked at a Boston law firm practicing healthcare litigation, where she investigated and litigated claims of healthcare fraud alleged by whistleblowers. She also represented clients in medical malpractice and products liability litigation. During law school, Megan completed internships at Massachusetts state agencies, including the Massachusetts Health Connector and the Center for Health Information and Analysis. In those roles, she gained experience with various federal and state healthcare regulations, particularly involving data privacy and security.

Prior to law school, Megan worked in the healthcare industry as a Patient Care Technician in an Emergency Department designated by the ACS as a Level 1 Adult Trauma Center.

Biographies of Placement Supervisors

Ian R. Marinoff

Assistant Attorney General
Managing Attorney
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Ian Marinoff is a Managing Attorney in the Office of Attorney General Maura Healey, Medicaid Fraud Division, which he joined in 2011. During his tenure, he has conducted investigations and brought enforcement actions involving various provider types, including nursing homes, personal care attendants, physicians, and transportation providers. Ian has also prosecuted multimillion-dollar criminal cases, including MFD's first indictments for money laundering. Before joining the Attorney General's Office, Ian was an associate at a large Boston firm and prosecutor at the Suffolk County District Attorney's Office.

Lori Silver

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General Counsel
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Lori Silver is the General Counsel of Partners In Health, a global health nonprofit based in Boston, that provides healthcare to the poor and strengthens health systems in 11 countries including Haiti, Rwanda, Liberia, Sierra Leone, Malawi, Lesotho, Peru, Mexico and the Navajo Nation. As the first general counsel at PIH, she has been responsible for building the legal department, developing policies and procedures to ensure compliance, leading enterprise risk management, and providing strategic legal advice to executive management and the board. She also works with local counsel to provide legal support for PIH's 18,000 employees worldwide and international sites including the University of Global Health Equity in Rwanda. She served as Interim Chief Human Resources Officer for PIH from 2018 to 2019. Her previous professional experience includes serving as General Counsel for Decision Resources Group, as an attorney for the Office of the General Counsel at Harvard University, and law clerk to the Honorable Reginald Lindsay at the United States District Court in Boston. She is a graduate of Harvard Law School and Stanford University. She was named an In-House Leader in the Law in 2019 by Massachusetts Lawyers Weekly.

Robert Thomas

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Bob Thomas has been practicing law since 1986 and for the last sixteen years has been representing whistleblowers with his friend, colleague, and co-founder, [Suzanne Durrell](#). Mr. Thomas and Ms. Durrell have been recognized throughout the country as a formidable team. They combine deep technical expertise in the False Claims Act and other whistleblower laws with sound litigation instincts and the seasoned judgment that comes from a combined seventy years of experience in handling complex legal matters in both the civil and criminal arenas. Bob Thomas and Suzanne Durrell were named the 2017 Lawyers of the Year by the Taxpayers Against Fraud Education Fund for their successful “careers devoted to fighting fraud.”

Robert Thomas served as an Assistant United States Attorney for the District of Maryland from 1989 to 1997, focusing primarily on the prosecution of white-collar fraud matters and environmental crimes. He was awarded the EPA Bronze Medal for his contribution to the prosecution of the criminal Clean Water Act case of *U.S. v. Wilson and IGC*, 133 F.3d 251 (4th Cir. 1997), a case of national importance with respect to the enforcement of the Clean Water Act in federally-protected wetlands.

Starting in 1997 from the private sector, Bob undertook a unique assignment as part of a team of former federal prosecutors to investigate and eradicate mob corruption in labor unions. He served under the “General Executive Board Attorney” Robert D. Luskin to identify appropriate subjects and to bring internal disciplinary charges and trusteeship actions before an Independent Hearing Officer. This work lasted for a decade, with Bob successfully trying dozens of organized crime cases in labor arbitration proceedings.

Beginning in 2003 and continuing to the present, Bob teamed up with Suzanne Durrell, the former Chief of the Civil Division of the Boston U.S. Attorney’s Office, to represent whistleblowers, believing that their prior prosecutorial experiences as civil and criminal law enforcement attorneys gave them a unique window into how to build successful cases. The last sixteen years have borne out this belief, with a long list of [successful results](#) for their whistleblower clients.

Mr. Thomas is a 1985 *cum laude* graduate of Harvard Law School and *magna cum laude* graduate of Princeton University. Upon graduation from law school, he served as a judicial law clerk for federal District Judge Walter E. Black, Jr., after which he joined the Washington, D.C. law firm of Covington & Burling as an associate. He subsequently joined the U.S. Attorney’s Office for Maryland in 1989.

Amanda McGee

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Amanda McGee serves as the Deputy General Counsel for East Boston Neighborhood Health Center. In this role, Amanda oversees legal and compliance strategic decision making and day-to-day operations for the Legal and Government Affairs Department. Her practice includes regulatory compliance, litigation,

and general corporate matters including contract management, mergers and acquisitions, employment and labor issues, immigration, real estate, and tax matters. Amanda led the health center's acquisition of the South End Community Health Center, oversaw the 21st Century CURES Act compliance project, and counsels the health center's Emergency Department as well as its Board of Directors. Amanda also provides the legal oversight for the organization's response to the COVID-19 pandemic, which spans Emergency Operations management, compliance with federal and state regulatory requirements, the health center's multiple mass testing and vaccination initiatives throughout its service area as well as the City of Boston, and the rapid implementation of telehealth and telecommuting at the onset of the pandemic.

Prior to joining EBNHC in 2019, Amanda was a senior litigation associate at Morgan Lewis & Bockius LLP, where her practice focused on federal class actions and regulatory inquiries in the banking and financial institutions industries. Amanda graduated from Amherst College in 2004 with a Bachelor of Arts in History and earned her J.D. at the University of Virginia School of Law, where she served as a Dillard Fellow and was an Executive Editor for the Journal of Law and Politics. In addition to her responsibilities at the health center, Amanda serves on the Board of the Friends of the Duxbury Free Library, which supports her town's public library.

Hilary Dalin,

Director, Office of Elder Justice and Adult Protective Services, Administration on Aging, Administration for Community Living,

U.S. Department of Health and Human Services

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Hilary Dalin is the Director of the Office of Elder Justice and Adult Protective Services at the Administration for Community Living in Washington DC. The Office coordinates and manages a federal strategy for elder justice, to provide coordinated and seamless responses to transform adult victims of abuse into survivors and to prevent abuse before it happens. The Office supports elder rights and legal assistance programs for older Americans funded in every state, and also supports pension counseling and assistance programs. The Office also works closely with ACL's Office of Long-Term Ombudsman Programs.

Previously Hilary was with the Department of Health and Human Services' Centers for Medicare and Medicaid Services (CMS). Prior to joining the government, she was a legal assistance attorney and manager in older Americans offices for many years, served as Ombudsman legal back-up and trainer in several states, and has taught elder law and health law at a number of law schools.

Paul O'Neill

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Biographies of Panelists

Large Law Firm Practice

Michael Lampert

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Michael provides strategic, regulatory, and transactional advice to clients including health systems, colleges, universities, schools of medicine and academic medical centers, medical device and pharmaceutical companies, investors, physician practices, laboratories, and emerging providers. Recently, Michael has provided critical guidance to clients on a variety of legal and regulatory issues associated with the COVID-19 pandemic, including advising on practices and policies related to COVID-19 in view of public health guidance, and helping clients navigate evolving developments in state and federal guidelines.

Michael has extensive familiarity with fraud and abuse laws, in both an advisory and enforcement context, conflicts of interest standards, and other regulation such as Medicare reimbursement rules, requirements of the LCME and other accreditation bodies, the Food, Drug & Cosmetic Act, and HIPAA. Michael also advises in mergers, acquisitions, restructurings, affiliations, and financings in both the for-profit and nonprofit context. In addition, Michael guides clients in rigorous compliance program assessment and development projects against the backdrop of, and as a component of, investigations arising from allegations of significant noncompliance.

Mark Waxman

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Mark began his career with a litigation practice that included service as an Assistant United States Attorney, and later representing commercial clients, often in the health care and real estate industries, focused in Los Angeles and San Diego. Matters included contract, regulatory, partnership and joint venture, antitrust and a variety of other matters, in arbitrations, mediations, State and Federal Courts.

In the second career phase, served as business counsel to small and larger businesses, for profit and nonprofit entities, both as an outside advisor and in-house counsel on such matters as startup structures, financing, contracts, joint ventures, divestitures, mergers and acquisitions, turnaround strategies and approaches, M&A, and compliance and enforcement matters.

I have also served as President of a large health care system going through a turnaround, Executive Chair of a company in the patient experience realm, Board Chair of a large non-profit community clinic, Board member of a captive insurance company, the creator of a trade association related to the synthetic biology industry, and key outside counsel to state and local healthcare trade associations. Currently, a Board Member (Audit Committee) of the La Jolla Institute of Immunology and Advisory Board Member, UCSD Hospital.

Served as a member of MIT's Venture Mentoring Service and founding member of the Rady School of Business Mentorship Initiative.

Small Law Firm

Eve Horwitz

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David Sontag

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Wendy Lewis

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Wendy is a BU Law grad with concentrations in health law and transactional practice. Wendy interned at Boston Medical Center HealthNet Plan, Atrius Health, and Hoey Law (a firm focused on nursing home negligence litigation). After graduating, she was a law fellow at Fresenius Medical Care of North America (FMCNA) and transitioned first into a Corporate Counsel role, working with the payor relations and regional clinic groups, and then into an Assistant General Counsel I role, working with the northeast Fresenius Kidney Care division on a variety of matters. Wendy has had the opportunity at FMCNA to focus on a variety of regulatory and transactional matters and special projects (such as telehealth, the CMS ETC Model, and risk adjustment) and to serve on the Technology, Pro Bono and Community Service, and Inclusion & Diversity Committees.

A Utah native, Wendy enjoys being outside, whether gardening or hiking with her dog, and recently relocated to North Carolina where she enjoys working remotely for FMCNA, the weather and BBQ, and proximity to family.

Yelena “Lena” Greenberg

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Yelena (“Lena”) Greenberg advises hospitals, academic medical centers, nursing homes, physician groups, and university health centers and clinical programs on a broad range of health law issues.

Regulatory

Lena advises health care clients on various privacy-based regulatory matters, including compliance with the Health Insurance Portability and Accountability Act (HIPAA) and its intersection with the Telephone Consumer Protection Act (TCPA), the Family Education Rights and Privacy Act (FERPA), and the 21st Century Cures Act – Information Blocking Rule. In addition, Lena advises clients on 340B Program compliance, Medicare and Medicaid program compliance, and fraud and abuse laws. Lena also counsels health care clients on provider and facility licensing laws and scope-of-practice issues.

Transactional

Lena provides counsel to health care clients in transactions involving vendor contracting, clinical affiliations, joint ventures, and clinical service agreements. She also has experience assisting nonprofits in establishing funding agreements, confidentiality agreements, and in conducting due diligence of potential funding candidates.

Lena is a Rappaport Fellowship Alumni, and previously worked in health policy and research at the Harvard School of Public Health in the areas of surgical safety improvement, medical liability reform, and in studies evaluating the Affordable Care Act.

Megan Smith Mady

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Megan is an associate attorney with the Barrett & Singal's Health Law practice, where she assists and counsels healthcare providers including teaching and community hospitals, rehabilitation and long-term care hospitals, behavioral health providers, healthcare systems, community health centers, skilled care facilities, assisted living residences and other elder care providers, medical technology providers, EMS providers, allied health professionals, clinics, hospices, and home health agencies.

Megan advises healthcare providers on a variety of state and federal regulatory matters governed by such agencies as the Department of Public Health (DPH), the Health Policy Commission, the Office of Medicaid (MassHealth), the Department of Mental Health, the Executive Office of Health and Human Services, the Office of the Attorney General, the Executive Office of Elder Affairs, and the Centers for Medicare and Medicaid Services. Megan also has experience with the False Claims Act, Anti-Kickback Statute, and Stark Law.

Prior to joining Barrett & Singal, Megan worked at a Boston law firm practicing healthcare litigation, where she investigated and litigated claims of healthcare fraud alleged by whistleblowers. She also represented clients in medical malpractice and products liability litigation. During law school, Megan completed internships at Massachusetts state agencies, including the Massachusetts Health Connector

and the Center for Health Information and Analysis. In those roles, she gained experience with various federal and state healthcare regulations, particularly involving data privacy and security.

Prior to law school, Megan worked in the healthcare industry as a Patient Care Technician in an Emergency Department designated by the ACS as a Level 1 Adult Trauma Center.