
# MET CS 633 OL

# Software Quality, Testing and Security Management

# Spring 1, 2022 - SYLLABUS

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# Course Description:

Theory and practice of quality assurance, testing and security for each step of the software development cycle. Verification vs. validation. Test case design techniques, test coverage criteria, security development and verification practices, and tools for static and dynamic analysis. Standards. Test-driven development. QA for maintenance and legacy applications. From a project management knowledge perspective, this course covers the methods, tools and techniques associated with the following processes -- Plan Quality, Perform Quality Assurance, and Perform Quality Control. 4 credits

# Course Objectives:

Upon successful completion of this course, you will be prepared to:

* Manage a Software Quality Assurance function covering all phases of a global product development life cycle
* Play an effective role of a Software Engineering Manager in a context of IEEE CSDP (Certified Software Development Practitioner) with a specific emphasis on organizational policies as guiding principles.
* Solicit, define and scope requirements as part of the product backlog grooming.
* Assess common security threats and establish corresponding deterrents.
* Select an estimation method that is appropriate for a specific phase. Oversee adoption of a consistent methodology to narrow the Cone of Uncertainty.
* Play a role in a peer review verification, request and provide constructive and concise comments.
* Support the Scrum delivery framework and become aware of several agile certification paths.
* Evaluate software development tools (approved, allowed, restricted), while following the Magic Quadrant technique.
* Articulate a strategy for system and unit test leading to continuous integration and delivery.
* Structure a project asset library aiming at single-click navigation to a requested artifact.
* Provide leadership to a process program that is mapped into PMI and/or SEI CMMI as an improvement model.

# Course Resources:

 There are several books referenced throughout the course. These books are optional. You do not need to purchase them. Most of the course concepts are expounded through the class notes comprised of several hundred pages. You will be also required to search through various on-line resources.



 

Glenford Myers is an American computer scientist, entrepreneur, and author. He founded two successful high-tech companies, authored eight textbooks in the computer sciences, and made important contributions in microprocessor architecture.



 

Steve McConnell is a well-known industry practitioner, Chief Software Engineer at Construx. Software Development magazine named Steve one of the three most influential people in software industry along with Bill Gates and Linus Torvalds. Steve's book on estimation is available in electronic form and could be delivered instantly.

 

David Platt teaches User Experience Engineering at Harvard University Extension School and at companies all over the world. He’s the author of 12 programming books, including Why Software Sucks (Addison-Wesley, 2006) and Introducing Microsoft .NET (Microsoft Press, 2003). Microsoft named him a Software Legend in 2002.

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“Fundamentals of Information Systems Security”,

David Kim and Michael Solomon, ISBN-13: 978-1284031621. David Kim is the president of Security Evolution Inc (SEI) provides consulting services around the world.



 

Jez Humble is a principle consultant at Thoughtworks helping organizations deliver high quality software fast and reliably. This groundbreaking book sets out the principles and technical practices enabling rapid, incremental software release. It is a part of the sea change that brought about a culture of continuous delivery.

[**Alex Elentukh**](http://www.bu.edu/csmet/profile/alex-elentukh/) **Email**: elentukh@bu.edu **Tel:** (617) 335-6135

 **Instructor:**

 

**Office Hours & Questions**: You will have ample opportunity for questions during live sessions or through email. In addition, I will be available to stay late after class. Finally, I am available for ad-hoc conference call discussions upon request. Do not be surprised to receive a call from me, as I am always interested to learn what you are thinking.

My name is Alex Elentukh, and I will be your instructor for the course. To give you a little background about myself, during my 25 years professional career I taught various software-engineering courses at Boston and Northeastern University and authored numerous papers on quality assurance and software reliability. Most recently taught the MET CS633, CS473 and CS673. At EMC, as an Agile coach, I introduced the backlog grooming to improve collaboration between product owners and engineering. As an enterprise architect at Fidelity, I managed the regression-intensive verification used by multiple scrums, cutting the field complaint rate by fifty percent. I also held the positions of QA director at two successful start-ups, Jupiter and Reveal.

Most importantly, I'm here to help - if you have any questions or need anything at all during the course, please don't hesitate to contact me…the most effective way is via email.

# Course Grading Information:

**Grade Weighting & Grade Conversion:**

The following table summarizes the four kinds of graded items along with their weight. These are four avenues for you to learn.

|  |  |
| --- | --- |
| **DELIVERABLE** | **WEIGHT** |
| **Quizzes** | **20%** |
| **Assignments** | **20%** |
| **Term Project** | **30%** |
|  **Final Exam** | **30%** |

The following table details the translation on a numerical grade to a letter grade.

|  |  |
| --- | --- |
| **LETTER GRADE** | **NUMERICAL GRADE** |
| **A** | **>=95 – <=100** |
| **A-** | **>=90 - <95** |
| **B+** | **>=85 - <90** |
| **B** | **>=80 - <85** |
| **B-** | **>=77 - <80** |
| **C+** | **>=74 - <77** |
| **C** | **>=70 - <74** |
| **C-** | **>=65 - <70** |

# Class Engagement:

Class Discussions: A large part of the overall learning experience is gained through discussions and participation amongst the class. The intent here is to encourage a meaningful participation during live sessions and through the discussion board. Each module is covered by two live sessions. First session covers new material. Second session details each assignment and every quiz - to reiterate new material. During a live session, when a quiz is introduced, you will be prompted to respond. At this point, it does not matter whether the answer is right or wrong, although your participation is important. Students are also encouraged to post comments toward several predefined topics at blackboard's class discussions. All posts, along with an abundance of references, are propagated from previous classes to supplement the body of knowledge for the whole course.

Peer Reviews: All in-process artifacts (e.g. requirements and test cases), as well as the final deliverable (code), shall be peer reviewed. Providing constructive and concise comments is a part of the defined process elaborated in the class. Each student actively participates in peer reviews, submits a predefined deliverable and incorporates changes suggested by peers.

Attendance Policy: Attendance is **optional** but encouraged at Live Classroom sessions. You are responsible for all material discussed in class. To improve interaction amongst the class, you are recommended to enable the camera.

# Quizzes

Quizzes in this course are an important method to learn new material. Quizzes complement other methods, assignments, discussions, and term project. Quizzes offer a slightly different path and angle toward the same course concepts. You have multiple attempts to take a quiz and a mean score among all attempts goes toward the grade. Yes&No answers bear no judgment. They are impersonal, which is quite different from assignments, where, in many cases, there is no right or wrong answer.

# Assignments

Assignments encourage you to extrapolate from the course material and from your own experiences. Researching a topic and responding questions about grey-area-scenarios will force you to think independently. You should time box your research. These assignments illustrate key points. Exploring too many details is bound to deviate from the focus on a big picture.

# Term Project

The purpose of the term project is to follow key steps of software product development. It is a chance to pilot and adopt the best practices covered in the course. In today's environment, collaboration is imperative as it drives the overall effectiveness of a software project. After participating in a term project in a controlled environment, you will be able to apply your skills later to a real situation. You are encouraged to benefit from several dozen projects completed at previous classes. Here is the [testimony](https://www.facebook.com/pg/BUMetMSSD/posts/) from a student. I recently completed my Master's degree in 2017, and have very fond memories of CS633 - my final class before graduation. As a Principal Software Developer at Liberty Mutual - CS633 covers a plethora of topics relevant to my everyday work, providing me with the best-practice tools I need to succeed. Most specifically, the term project, which very accurately simulates a real-life product life-cycle, was exceptionally rewarding. My team and I were able to build a cloud-based, production-ready application; all while fine-tuning and reinforcing the learning that coincided in the classroom sessions. I most highly recommend this class, among the many others here at [BU Master of Science in Computer Information Systems](https://www.facebook.com/bumscis/?hc_location=ufi)!

# Final Exam:

You will have three hours to complete the final exam; there should be plenty of time. The final exam will be open book, open notes.

1. **Short answers:** A combination of multiple choices/answers based on quizzes from course modules.
2. **Essays:** Short essays/responses which will focus on in-depth lecture discussions and on practical knowledge gained throughout Term Project.

You should expect no surprises on your final exam, as it includes no questions that are not covered during the class.

The last question on your final exam is as follows. *As one of the goals of this course is for you to adopt at your day job - some techniques we covered in the class. Which of the best practices from the course do you plan to adopt?*

Here is one of the responses. While there are many elements of this course that I expect to directly apply to my current job, there are two that stand out more than others.  Those two are peer reviews and estimation techniques.  My company performs peer reviews for functional specifications as well as technical designs, but we do not conduct code reviews.  I think if we were to implement a static analysis of team code, we would detect potential defects sooner.  We would also have a chance to suggest more uniform coding best practices so there would be a greater consistency of code among developers.  It would also aid in cross-training, in which my team is severely lacking.

Here is another response. The tool evaluation matrix and magic quadrant will be extremely valuable to me in the future as I find that the organization I work for tends to acquire a multitude of tools which do the same exact thing and it needs to be revised in order to standardize their use to become more efficient and save money at the same time.  Thank you for the toolkit you have provided throughout the semester!

# Academic Integrity:

Academic conduct in general, and MET College rule in particular, require that all references and uses of the work of others must be clearly cited. All instances of plagiarism must be reported to the College for action. For the full text of the academic conduct code, please check <http://www.bu.edu/met/for-students/met-policies-procedures-> resources/academic-conduct-code/

# Course Map and Schedule:

* The following schedule is tentative, and is a subject to change according to the progress of the class and the feedback from students.
* The course consists of six modules with two live session per module.
* (\*) designates an optional activity. You will receive a feedback to an (\*) optional assignment. Although it will not contribute to your final grade.
* Refer to the detailed *Description of Term Project*. Regular project submissions correspond to the lecture material for that module. For example, the first module covers requirements. So the deliverable for the second module is to write project requirements in *Pivotal*. It is advisable to start coding as early as possible. A project team is expected to meet at least weekly. There is a demo expected at a weekly meeting of a project team of a partially-working system with coded parts and prototypes - as early as second module. The last module is dedicated to testing and bug fixing, hence coding should be pretty much done by the module that is previous to last.

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| --- | --- | --- | --- | --- | --- | --- | --- |
| **Module** | **Module Topic** | **Reading References** | **Discussion Topics Post Comments****(\*)** | **Individual Assignments** | **Quizzes** | **Term Project** | **Zoom Session** |
| **Module 1*****DELIVERABLES DUE DATE:*** ***Tuesday, Jan 18,*** ***Noon 12:00 PM EST*** | Definition and scope of Quality AssuranceGlobalization TrendsRequirements EngineeringEngineering Management | Module 1 Course NotesKarl WiegersPivotal tutorial GitHub tutorial | Introduce yourself and welcome other studentsCompare Company Policies of Google and GMDocument a Policy for your Project | * A 1 "Provide alternative definitions"
* A 2 "Improve one requirement"
* A 3 "Motivation Principles"
 | Quiz 1 | * Register with Pivotal
* Create GIT account
* Propose Project Scope
* Propose team's composition
 | Thursday, Jan 139 pm - 10:30 pm***Course Lectures***Friday, Jan 149 pm - 10:30 pm***Assignments & Quizzes*** |
| **Module 2*****DELIVERABLES DUE DATE:*** ***Tuesday, Jan 25,*** ***Noon 12:00 PM EST*** | Software Configuration Management (SCM)Estimation | Module 2 Course NotesSteve McConnell* Section4 "Cone"
* Section 11 "Analogy"
* Section 12.3 "Story Points
 | Comment on a paper "The Art of Changing the History", see Assignment 2, Question 2Respond the most common question, while teaching estimation class  | * A 1 "Analyze Git's Branching and Merging"
* A 2 "Select estimation strategy"
* A3 "Select the Best PM"
 | Quiz 2 | * Document Personas
* Develop Requirements in Pivotal
* Start coding
 | Tuesday, Jan 189 pm - 10:30 pm***Course Lectures***Thursday, Jan 209 pm - 10:30 pm***Assignments & Quizzes*** |
| **Module 3*****DELIVERABLES DUE DATE:*** ***Tuesday, Feb 1,*** ***Noon 12:00 PM EST*** | AgileStatic Testing | Module 3 NotesScrum Guide Nov 2020 | Give a hand to a Moderator in a contentious peer review  | * A1 "Practice Assessment"
* A 2 "Analyze Velocities"
* A3 "Write critical comments in a predefined format"
 | Quiz 3 | * Provide Estimation record
* Compile CI List
* Document Tools Connectivity Diagram
 | Tuesday, Jan 259 pm - 10:30 pm***Course Lectures***Thursday, Jan 279 pm - 10:30 pm***Assignments & Quizzes*** |
| **Module 4*****DELIVERABLES DUE DATE:*** ***Tuesday, Feb 8,*** ***Noon 12:00 PM EST***  | IS SecurityElements of Software DesignCommon Tools Supporting Common Process | Module 4 Course NotesDavid Pratt David Kim | Should Ed Snowden be pardoned?How to manage a repository of best coding practices | * A1 "Tools for Unit Test"
* A2 "Position 18 software tools into 9 categories"
 | Quiz 4 | * Document Selected Use Cases
* Converge on a Components Interaction diagram
* Document State Transitions
 | Tuesday, Feb 19 pm - 10:30 pm***Course Lectures***Thursday, Feb 39 pm - 10:30 pm***Assignments & Quizzes*** |
| **Module 5*****DELIVERABLES DUE DATE:*** ***Tuesday, Feb 15,*** ***Noon 12:00 PM EST***  | System TestUnit TestContinuous Delivery | Module 5 Course NotesGlenford MyersChapter 1 Self Assessment TestMIT CoursewareJez Humble Ch 5, Deployment Pipeline | Link two diverse notions from Andy Grove and Jez Humble  | * A1 "Analyze architecture of a test case repository"
* A2 "Data-driven Test Design"
* A3 "Review online courseware"
 | Quiz 5 | * Transform mock-ups into wireframes
* Complete coding
 | Tuesday, Feb 89 pm - 10:30 pm***Course Lectures***Thursday, Feb 109 pm - 10:30 pm***Assignments & Quizzes*** |
| **Module 6*****DELIVERABLES DUE DATE:*** ***Thursday, Feb 24,*** ***Noon 12:00 PM EST*** | Quality AssuranceProcess ImprovementCourse review in preparation to Final Exam | Module 6 Course NotesCMMI, version 1.3ISO 9001 2008 | Outline a path toward an effective adoption of a new process | * A1 "Essential Test Coverage Based on State Transitions"
 | Quiz 6  | * Develop test cases in a standard format
* Reduce data-driven combinations using Allpairs
 | Tuesday, Feb 159 pm - 10:30 pm***Course Lectures***Thursday, Feb 179 pm - 10:30 pm***Assignments & Quizzes*** |
| ***DELIVERABLE DUE DATE:*** ***Monday, Feb 28,*** ***Midnight 12:00 AM EST*****Final Exam****Friday, Feb 25 ----****Mon, Feb 28**  |  Final Examthree-hoursopen-book  |  |  |  |  | * Submit final report for term project
 | Thursday, Feb 249 pm - 10 pm***Q & A*** ***Final Exam*** |