## 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
$>$ Do not enter social security numbers on this form as it may be made public.
$>$ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2018 calendar year, or tax year beginning
$07 / 01,2018$, and ending

| B | Check if applicable: |
| :---: | :---: |
|  | Address <br> change |
|  | Name change |
|  | Initial return |
|  | Final return/ |
|  | Amended |
|  | Application |

# Form 8868 

(Rev. January 2019)
Department of the Treasury

## Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709 Internal Revenue Service

- File a separate application for each return.
- Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6 -month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.
Automatic 6-Month Extension of Time. Only submit original (no copies needed).
All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Enter filer's identifying number, see instructions

| Type or print | Name of exempt organization or other filer, see instructions. TRUSTEES OF BOSTON UNIVERSITY | Employer identification number (EIN) or $04-2103547$ |
| :---: | :---: | :---: |
| File by the due date for filing your return. See instructions. | Number, street, and room or suite no. If a P.O. box, see instructions. 881 Commonwealth Avenue, 4th Floor | Social security number (SSN) |
|  | City, town or post office, state, and ZIP code. For a foreign address, see instructio |  |

Enter the Return Code for the return that this application is for (file a separate application for each return)

| Application <br> Is For | Return <br> Code | Application <br> Is For | Return <br> Code |
| :--- | :---: | :--- | :---: |
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

- The books are in the care of Boston University office of the Comptroller

Telephone No. 617-353-2290
Fax No. 617-353-5492

- If the organization does not have an office or place of business in the United States, check this box
$\rightarrow \square$
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) $\qquad$ . If this is for the whole group, check this box . . . $\square$. If it is for part of the group, check this box $\qquad$ and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 6-month extension of time until $\qquad$ 20 20, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- $\square$ calendar year 20 $\qquad$ or
- $\triangle$ tax year beginning $\qquad$ July 1
20 18 ,--. and ending
June 30
, 20 19....
2 If the tax year entered in line 1 is for less than 12 months, check reason: $\square$ Initial return $\quad \square$ Final return
$\square$ Change in accounting period
3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

|  |  |  |
| :--- | :--- | :--- |
| $3 a$ | $\$$ |  |
| $3 b$ | $\$$ |  |
| $3 c$ | $\$$ |  |

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.
Form 8868 (Rev. 1-2019)

## Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . . . . . . . . . . . . . . . . . . . . X
1 Briefly describe the organization's mission:
SEE SCHEDULE 0

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.


SEE SCHEDULE 0
$\qquad$
$\qquad$
$\qquad$

$\qquad$ 

$\square$


4c (Code: $\quad$ ) (Expenses $\$ \ldots$ 293,944,811. including grants of $\$ \ldots$ ) (Revenue \$__323,295,452._)
AUXILIARIES - AUXILIARY ENTERPRISES SUPPORT THE MISSION OF BOSTON
UNIVERSITY BY PROVIDING ESSENTIAL SERVICES TO THE CAMPUS
COMMUNITY. THEY ARE ENTERPRISES IN THAT THEY ARE GENERALLY
SELF-SUPPORTING ACTIVITIES, RECOVERING THEIR COSTS THROUGH THE
FEES OR PRICES THEY CHARGE FOR THEIR GOODS AND SERVICES. AT BOSTON
UNIVERSITY, AUXILIARY ENTERPRISES ARE DESIGNED TO DELIVER SUPERIOR
QUALITY SERVICES THAT ARE EXPECTED BY THE STUDENTS, FACULTY, STAFF AND ALUMNI.

4d Other program services (Describe in Schedule O.)
(Expenses \$ 111,061,962. including grants of \$
) (Revenue \$
)
4 e Total program service expenses $-2,161,102,475$.

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II .
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X , line 10? If "Yes," complete Schedule D, Part VI
b Did the organization report an amount for investments-other securities in Part $X$, line 12 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments-program related in Part $X$, line 13 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.
d Did the organization report an amount for other assets in Part X, line 15 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.
14a Did the organization maintain an office, employees, or agents outside of the United States?.
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV .
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 | X |  |
| 3 |  | X |
| 4 | X |  |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 | X |  |
| 9 |  | X |
| 10 | X |  |
| 11a | X |  |
| 11b | X |  |
| 11c |  | X |
| 11d |  | X |
| 11e | X |  |
| 11f | X |  |
| 12a |  | X |
| 12b | X |  |
| 13 | X |  |
| 14a | X |  |
| 14b | X |  |
| 15 | X |  |
| 16 | X |  |
| 17 | X |  |
| 18 | X |  |
| 19 |  | X |
| 20a |  | X |
| 20b |  |  |
| 21 | X |  |

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Part IV Checklist of Required Schedules (continued)

22 Did the organization report more than $\$ 5,000$ of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines $24 b$ through 24d and complete Schedule K. If "No," go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?.
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I.
26 Did the organization report any amount on Part $X$, line 5 , 6 , or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II.
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a $35 \%$ controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV .
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV .
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV
29 Did the organization receive more than $\$ 25,000$ in non-cash contributions? If "Yes," complete Schedule $M$
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes," complete Schedule N, Part II.
33 Did the organization own $100 \%$ of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.
35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.

|  | Yes | No |
| :---: | :---: | :---: |
| 22 | X |  |
| 23 | X |  |
| 24a | X |  |
| 24b | X |  |
| 24c |  | X |
| 24d |  | X |
| 25a |  | X |
| 25b |  | X |
| 26 |  | X |
| 27 |  | X |
| $28 a$ |  | X |
| 28b | X |  |
| 28c | X |  |
| 29 | X |  |
| 30 | X |  |
| 31 |  | X |
| 32 |  | X |
| 33 | X |  |
| 34 | X |  |
| 35a | X |  |
| 35b | X |  |
| 36 |  |  |
| 37 |  | X |
| 38 | X |  |

Part V Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response or note to any line in this Part V.
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . . . . . $\mid$ 1a $\mid$ 41, 809
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable table
organization comply with backup withholding rules for reporta reportable gaming (gambling) winnings to prize winners? .

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.

| $2 a$ | 27,059 |
| ---: | ---: |

b If at least one is reported on line $2 a$, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?.
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?.
b If "Yes," enter the name of the foreign country: ATTACHMENT 1
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?.
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?
6a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. .
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?.
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966 ?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12 . . . . . . . . . . . . . . $10 \mathbf{1 0 a}$
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities
10b
11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders.
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)

| $11 a$ |
| :---: |
| $11 b$ |

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
12b

14a Did the organization receive any payments for indoor tanning services during the tax year?

## . 13 b

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O
15 Is the organization subject to the section 4960 tax on payment(s) of more than $\$ 1,000,000$ in remuneration or excess parachute payment(s) during the year?
If "Yes," see instructions and file Form 4720, Schedule N.
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 2b | X |  |
| 3a | X |  |
| 3b | X |  |
| 4 a | X |  |
| 5a |  | X |
| 5b |  | X |
| 5c |  |  |
| 6a |  | X |
| 6b |  |  |
| 7a | X |  |
| 7b | X |  |
| 7c | X |  |
| 7e |  | X |
| 7f |  | X |
| 7 g |  |  |
| 7h | X |  |
| 8 |  |  |
| 9a |  |  |
| 9b |  |  |
|  |  |  |
| 12a |  |  |
|  |  |  |
| 13a |  |  |
|  |  |  |
| 14a |  | X |
| 14b |  |  |
| 15 | X |  |
| 16 |  | X |
|  |  |  |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through $7 b$ below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.
b Enter the number of voting members included in line 1a, above, who are independent . . . . . 1b
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?.
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? .
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . . .
5 Did the organization become aware during the year of a significant diversion of the organization's assets?. . . .
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?.
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.


Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . .
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?.
14 Did the organization have a written document retention and destruction policy?.
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? .
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ | $X$ |  |
|  |  |  |
| $16 b$ | $X$ |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed $A K, C A, H I, K Y, M D, M A, M I, N H, N Y, O H, O R, S C$,
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Own website $\square$ Another's website $\quad \mathrm{X}$ Upon request $\square$ Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records GILLIAN EMMONS 881 COMMONWEALTH AVENUE, 4TH FLOOR, BOSTON, MA 02215-1303 617-353-2290

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors
Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . . . . . . . . . . . . . . X

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) <br> Name and Title | (B) <br> Average hours per week (list any hours for related organizations below dotted line) | (C) <br> Position <br> (do not check more than one box, unless person is both an officer and a director/trustee) |  |  |  |  |  | (D) <br> Reportable compensation from the organization (W-2/1099-MISC) | (E) <br> Reportable compensation from related organizations (W-2/1099-MISC) | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| (1)ROBERT A. BROWN | 55.00 | X |  | X |  |  |  |  |  |  |
| PRESIDENT | 1.00 |  |  |  |  |  |  | 1,540,912. | 0. | 474, 074. |
| (2)CATALDO W. LEONE | 55.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE \& PROFESSOR | 0. |  |  |  |  |  |  | 282,665. | 0. | 60, 050. |
| (3)KENNETH J. FELD | 3.00 | X |  |  |  |  |  |  |  |  |
| CHAIRMAN | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (4) J. KENNETH MENGES, JR. | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE - VICE CHAIRMAN | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (5)RICHARD D. REIDY | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE - VICE CHAIRMAN | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (6)CARLA E. MEYER | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE, V CHWM(AS OF 9-13-18) | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (7)WILLIAM D. BLOOM | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (8)RICHARD D. COHEN | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (9)JONATHAN R. COLE | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (10)SHAMIM A. DAHOD | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (11)NATHANIEL DALTON | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE (AS OF 9-13-18) | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (12)SUDARSHANA DEVADHAR | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (13)AHMASS L. FAKAHANY | 3.00 | X |  |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  |  | 0. | 0. | 0 |
| (14)MAURICE R. FERRE | 3.00 | X |  |  |  |  |  | 0. | 0. | 0 |
| TRUSTEE | 0. |  |  |  |  |  |  |  |  |  |
| JSA |  |  |  |  |  |  |  |  |  | Form 990 (2018) |
| 8 E 10411.000 3754HQ L42K |  | V 18-7.6F |  |  |  |  |  | 3002780 |  | PAGE 8 |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) <br> Name and title | (B) <br> Average hours per week (list any hours for related organizations below dotted line) | (C) <br> Position <br> (do not check more than one box, unless person is both an officer and a director/trustee) |  |  |  |  | $\begin{array}{\|c\|} \hline \text { (D) } \\ \text { Reportable } \\ \text { compensation } \\ \text { from } \\ \text { the } \\ \text { organization } \\ \text { (W-2/1099-MISC) } \end{array}$ |  | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| ( 15) SANDRA A. FRAZIER | 3.00 | X |  |  |  |  |  |  |  |
| TVUUSTEE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 16) CAROL N. FULP | 3.00 | X |  |  |  |  |  |  |  |
| TV̄USTEEE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 17) RYAN K. ROTH GALLO | 3.00 | X |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 18) RICHARD C. GODFREY | 3.00 | X |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 19) SUNGEUN HAN-ANDERSEN | 3.00 | X |  |  |  |  |  |  |  |
| ---TRUSTEE (UNTIL 9-13-18) | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 20) JOHN P. HOWE III | 3.00 | X |  |  |  |  |  |  |  |
| TRUSTEE | 0. |  |  |  |  |  | 0. | 0. | 0 . |
| ( 21) WILLIAM A. KAMER | 3.00 | X |  |  |  |  |  |  |  |
| TRUSTEE (UNTIL 9-13-18) | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 22) STEPHEN R. KARP | 3.00 | X |  |  |  |  |  |  |  |
| T̄̇USTEEE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 23) RAJEN A. KILACHAND | 3.00 | X |  |  |  |  |  |  |  |
| ṪRUSṪEE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 24) RANCH C. KIMBALL | 3.00 | X |  |  |  |  |  |  |  |
| ${ }^{\text {TR }}$ U'STEE ${ }^{\text {(ASS OF }}$ 9-13-18) | 0. |  |  |  |  |  | 0. | 0. | 0. |
| ( 25) ROBERT A. KNOX | 3.00 | X |  |  |  |  |  |  |  |
| TRUUSTETE | 0. |  |  |  |  |  | 0. | 0. | 0. |
| 1b Sub-total <br> c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c). |  |  |  |  |  |  | 1,823,577. | 0. | 534,124. |
|  |  | 7,212,906. | 3,551, 271. | 900,868. |  |  |  |
|  |  | 9,036,483. | 3,551,271. | 1,434,992. |  |  |  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3118

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule J for such individual .

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.


Form 990 (2018)
Page 8
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3118

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule J for such individual .
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address |  | (B) Description of services | (C) Compensation |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than $\$ 100,000$ in compensation from the organization |  |  |  |
| ${ }_{\text {JSA }}^{8 \text { E1055 } 1.000}$  <br>  3754HQ L42K |  |  | Form 990 (2018) |
|  |  | 3002780 | PAGE 10 |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3118

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule J for such individual .

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.


Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)
(A)
Name and title
(

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3118

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule J for such individual .
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.


Part VIII Statement of Revenue
Check if Schedule O contains a response or note to any line in this Part VIII


## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).
Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b,
8b, 9b, and 10b of Part VIII.

| b, 9b, and 10b of Part VIII. |  | expenses | general expenses | expenses |
| :---: | :---: | :---: | :---: | :---: |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . | 76,818, 456. | 76,818,456. |  |  |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . . . . . . | 485, 832, 867. | 485, 832, 867. |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. | 8,722,789. | 8,722,789. |  |  |
| 4 Benefits paid to or for members | 0. |  |  |  |
| 5 Compensation of current officers, directors, trustees, and key employees | 5,739,830. | 4,386, 410. | 491, 933. | 861,487. |
| 6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section 4958(c)(3)(B) | 345, 081. | 345, 081. |  |  |
| 7 Other salaries and wages | 918,330,563. | 789,359,558. | 113,486,330. | 15,484,675. |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 78,697,660. | 67,645,304. | 9,725,375. | 1,326,981. |
| 9 Other employee benefits | 120,924,560. | 103,941, 827. | 14,943,731. | 2,039,002. |
| 10 Payroll taxes . . . . . . | 72,766,827. | 62,547,402. | 8,992,448. | 1,226,977. |
| 11 Fees for services (non-employees): <br> a Management | 0. |  |  |  |
| b Legal | 3,155,010. |  | 3,155,010. |  |
| c Accounting | 587,470. |  | 587,470. |  |
| d Lobbying | 450,268. | 450,268. |  |  |
| e Professional fundraising services. See Part IV, line 17. | 123,321. |  |  | 123, 321. |
| f Investment management fees | 3,154,952. |  | 3,154,952. |  |
| g Other. (ff line 11 g amount exceeds $10 \%$ of line 25 , column (A) amount, list line 11 g expenses on Schedule 0 .). . . . . . | 131,981, 435. | 119, 474, 133. | 10,413,404. | 2,093,898. |
| 12 Advertising and promotion. | 12,739, 282. | 11,285, 209. |  | 1,454,073. |
| 13 Office expenses | 42,586,004. | 39, 080, 218. | 1,706,675. | 1,799,111. |
| 14 Information technology. | 38,168,296. | 12,241,689. | 25,716, 049. | 210,558. |
| 15 Royalties. | 711,158. | 711,158. |  |  |
| 16 Occupancy | 193,211,114. | 179,663,703. | 13,420,895. | 126,516. |
| 17 Travel | 30,574,896. | 26,498,343. | 2,900,529. | 1,176,024. |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | 0. |  |  |  |
| 19 Conferences, conventions, and meetings | 11,949,092. | 7,885,160. | 2,244,482. | 1,819,450. |
| 20 Interest | 0. |  |  |  |
| 21 Payments to affiliates. | 0. |  |  |  |
| 22 Depreciation, depletion, and amortization | 130,840, 044. | 118,559,677. | 12,280,367. |  |
| 23 Insurance | 5,290,250. | 2,960,143. | 2,330,107. |  |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24 e expenses on Schedule O.) |  |  |  |  |
| ${ }_{\mathbf{a}}$ RESEARCH \& LAB SUPPLIES | 31,006,736. | 31, 006,736. |  |  |
| ${ }^{\text {b DUES \& MEMBERSHIPS }}$ | 5,812,519. | 5,589, 209. | 188, 029. | 35,281. |
| cEDUCATIONAL SERVICES | 2,212,354. | 1,083,850. | 1,120,606. | 7,898. |
| d ${ }^{\text {B0OKS \& PERIODICALS }}$ | 2,047,622. | 2,047,622. |  |  |
| e All other expenses | 14,122,206. | 2,965,663. | 11,156,543. |  |
| 25 Total functional expenses. Add lines 1 through 24 e | 2,428,902,662. | 2,161,102,475. | 238,014,935. | 29,785,252. |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here $\square$ if following SOP 98-2 (ASC 958-720) | 0. |  |  |  |

Balance Sheet
Check if Schedule O contains a response or note to any line in this Part X

## Cash - non-interest-bearing

Savings and temporary cash investments
Pledges and grants receivable, net
et.
Accounts receivable, net
.
.
.
. trustees, key employees, and highest compensated employees. Complete Part II of Schedule L
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L
7 Notes and loans receivable, net.
8 Inventories for sale or use
9 Prepaid expenses and deferred charges
10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D
b Less: accumulated depreciation.
. . . .

|  | $\cdots \cdots \cdot$ |
| :---: | :---: |
| $10 a$ | $4,470,300,502$. |
| $10 b$ | $1,746,645,143$. |

11 Investments - publicly traded securities
10b $1,746,645,143$.

|  |
| :--- |
|  |
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|  |
|  |
|  |
| 2 |
| 1 |
| 1 |

13 Investments - program-related. See Part IV, line 11
. . . . . . . . . . . . 1
14 Intangible assets
see Part IV, line . . . $\qquad$
15 Other assets. See Part IV, line 11
h 15 (must equal line 34 )
17 Accounts payable and accrued expenses.
. .
. . . . .
. . . . . . . .
. . . . . . .

18 Grants payable
e. .

19 Deferred revenue
20 Tax-exempt bond liabilities
21 Escrow or custodial account liability. Complete Part IV of Schedule D
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .

| 18 |
| :--- |
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|  |
|  |
|  |
|  |
|  |
| 2, |
| 1,310 |
| 1,622 |
|  |
| 6,392 |

23 Secured mortgages and notes payable to unrelated third parties
24 Unsecured notes and loans payable to unrelated third parties
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .
. 6
-

| Beg |
| :--- |
| 27 |
| 23 |
| 216 |
|  |

Form 990 (2018)
Part XI Reconciliation of Net Assets
Check if Schedule O contains a response or note to any line in this Part XI. . . . . . . . . . . . . . . . . . . . X X
1 Total revenue (must equal Part VIII, column (A), line 12)

| 1 | $2,661,508,568$. |
| ---: | ---: |
| 2 | $2,428,902,662$. |
| 3 | $232,605,906$. |
| 4 | $3,918,643,040$. |
| 5 | $73,883,292$. |
| 6 | 0. |
| 7 | 0. |
| 8 | 0. |
| 9 | $-92,723,506$. |
|  |  |
| 10 | $4,132,408,732$. |

## Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII $\qquad$ ................... $\square$

1 Accounting method used to prepare the Form 990: $\square$ Cash $\square$ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant?. If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:


Separate basis
 Consolidated basis $\quad \square$ Both consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:


Separate basis $\quad \mathrm{X}$ Consolidated basis $\square$ Both consolidated and separate basis
c If "Yes" to line $2 a$ or $2 b$, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 2a |  | X |
|  |  |  |
| 2b | X |  |
|  |  |  |
| 2c | X |  |
|  |  |  |
| 3a | X |  |
| 3b | X |  |


| Name of the organization | Employer identification number |
| :---: | :---: |
| TRUSTEES OF BOSTON UNIVERSITY | $04-2103547$ |

## Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 X A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
$3 \quad$ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
$4 \square$ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \quad$ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section $170(\mathrm{~b})(\mathbf{1})(\mathrm{A})(\mathrm{vi})$. (Complete Part II.)
$8 \square$ A community trust described in section $170(b)(1)(A)(v i)$. (Complete Part II.)
$9 \quad$ An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
10
An organization that normally receives: (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
$12 \square$ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines $12 \mathrm{e}, 12 \mathrm{f}$, and 12 g .
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b $\qquad$ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e $\square$ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | (iv) Is the organization listed in your governing document? |  | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yes | No |  |  |
| (A) |  |  |  |  |  |  |
| (B) |  |  |  |  |  |  |
| (C) |  |  |  |  |  |  |
| (D) |  |  |  |  |  |  |
| (E) |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5,7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) |  | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 478,784, 224. | 432,431,459. | 539,254,044. | 514,583,182. | 523,093,884. | 2,488,146,793. |
|  | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . . . . |  |  |  |  |  | 0. |
|  | The value of services or facilities furnished by a governmental unit to the organization without charge . . . . . . . |  |  |  |  |  | 0. |
| 4 | Total. Add lines 1 through 3. | 478,784,224. | 432,431,459. | 539,254,044. | 514,583,182. | 523,093, 884. | 2,488,146,793. |
|  | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds $2 \%$ of the amount shown on line 11, column (f). . . . . . . |  |  |  |  |  | 48,617,980. |
|  | Public support. Subtract line 5 from line 4 |  |  |  |  |  | 2,439,528,813. |
| Section B. Total Support |  |  |  |  |  |  |  |
| Calendar year (or fiscal year beginning in) <br> 7 Amounts from line 4. |  | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|  |  | 478,784,224. | 432,431,459. | 539, 254, 044. | 514,583,182. | 523, 093, 884. | 2,488,146,793. |
|  | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 95,819, 237. | 98,109, 891. | 112,240,685. | 73,772,534. | 95,641,331. | 475,583,678. |
|  | Net income from unrelated business activities, whether or not the business is regularly carried on . . . . . . . . . . | 1,463,243. | 1,698,313. |  |  |  | 3,161,556. |
|  | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) |  |  |  |  |  | 0. |
|  | Total support. Add lines 7 through 10 |  |  |  |  |  | 2,966,892,027. |
| 12 | Gross receipts from related activities, etc. (s | e instructions) |  |  |  |  | 8,697,704,909. |
|  | First five years. If the Form 990 is fo organization, check this box and stop here . | the organiz | 's first, seco | third, fourth | fifth tax | as a section | 501(c)(3) |
| Section C. Computation of Public Support Percentage |  |  |  |  |  |  |  |
|  | Public support percentage for 2018 (lin | 6, column (f) | divided by lin | column (f) |  | 4 | $82.23 \%$ |
|  | Public support percentage from 2017 S | chedule A, Pa | II, line 14 |  |  |  | 81.27 \% |
|  | 331/3\% support test - 2018. If the org box and stop here. The organization quar | nization did $n$ lifies as a pub | check the box cly supported | on line 13, ganization. | line 14 is 3 . . . . . . | \% or more, | heck this |
|  | $331 / 3 \%$ support test - 2017. If the org this box and stop here. The organizatio | nization did not qualifies as a | check a box ublicly suppo | line 13 or 16 d organization | and line 15 | $31 / 3 \% \text { or m }$ | , check $\ldots$ |
|  | 10\%-facts-and-circumstances test - 2 <br> $10 \%$ or more, and if the organization Part VI how the organization meets organization. | 18. If the org meets the "fa "facts-and-c | nization did $n$ s-and-circums cumstances" . . . . . . . | check a box nces" test, ch t. The organ | line 13,16 k this box and tion qualifies | or 16b, and stop here. s a publicly | ine 14 is Explain in upported |
|  | $10 \%$-facts-and-circumstances test $\mathbf{- 2 0 1 7}$. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is $10 \%$ or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. |  |  |  |  |  |  |
|  | Private foundation. If the organization did not check a box on line $13,16 a, 16 b, 17 a$, or $17 b$, check this box and see instructions |  |  |  |  |  |  |

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

## Section A. Public Support

Calendar year (or fiscal year beginning in)
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . . . .
3 Gross receipts from activities that are not an unrelated trade or business under section 513 .
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf
5 The value of services or facilities furnished by a governmental unit to the organization without charge
6 Total. Add lines 1 through 5.
7 a Amounts included on lines 1, 2, and 3 received from disqualified persons . . . .
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $\$ 5,000$ or $1 \%$ of the amount on line 13 for the year
c Add lines 7a and 7b. . . . . . . . . . .
8 Public support. (Subtract line 7c from line 6.)

## Section B. Total Support

Calendar year (or fiscal year beginning in)
9 Amounts from line 6.
10 a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . . . .
c Add lines 10a and 10b
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)
13 Total support. (Add lines 9, 10c, 11, and 12.)

| (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
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(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12 b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5 a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 ? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|  | Yes | No |
| :---: | :---: | :---: |
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| 10a |  |  |
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| 10b |  |  |

Part IV Supporting Organizations (continued)

11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
b A family member of a person described in (a) above?
c A $35 \%$ controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.


## Section B. Type I Supporting Organizations

1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.


## Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
a $\square$ The organization satisfied the Activities Test. Complete line 2 below.
b $\quad$ The organization is the parent of each of its supported organizations. Complete line 3 below.
c $\quad$ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

## 2 Activities Test. Answer (a) and (b) below.

a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.


Schedule A (Form 990 or 990-EZ) 2018

## Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

$1 \square$ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain |  | 1 |  |  |
| 2 Recoveries of prior-year distributions |  | 2 |  |  |
| 3 Other gross income (see instructions) |  | 3 |  |  |
| 4 Add lines 1 through 3. |  | 4 |  |  |
| 5 Depreciation and depletion |  | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) |  | 6 |  |  |
| 7 Other expenses (see instructions) |  | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) |  | 8 |  |  |
| Section B - Minimum Asset Amount |  |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |  |
| a Average monthly value of securities |  | 1a |  |  |
| b Average monthly cash balances |  | 1b |  |  |
| c Fair market value of other non-exempt-use assets |  | 1c |  |  |
| d Total (add lines 1a, 1b, and 1c) |  | 1d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets |  | 2 |  |  |
| 3 Subtract line 2 from line 1d. |  | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 1-1/2\% of line 3 (for greater amount, see instructions). |  | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) |  | 5 |  |  |
| 6 Multiply line 5 by 035. |  | 6 |  |  |
| 7 Recoveries of prior-year distributions |  | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) |  | 8 |  |  |
| Section C - Distributable Amount |  |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) |  | 1 |  |  |
| 2 Enter 85\% of line 1. |  | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) |  | 3 |  |  |
| 4 Enter greater of line 2 or line 3. |  | 4 |  |  |
| 5 Income tax imposed in prior year |  | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). |  | 6 |  |  |
| 7 | Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |  |  |  |

Schedule A (Form 990 or 990-EZ) 2018
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions |  |  | Current Year |
| :---: | :---: | :---: | :---: |
| 1 Amounts paid to supported organizations to accomplish e | mpt purposes |  |  |
| Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |  |  |
| Administrative expenses paid to accomplish exempt purposes of supported organizations |  |  |  |
| Amounts paid to acquire exempt-use assets |  |  |  |
| Qualified set-aside amounts (prior IRS approval required) |  |  |  |
| Other distributions (describe in Part VI). See instructions. |  |  |  |
| Total annual distributions. Add lines 1 through 6. |  |  |  |
| Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. |  |  |  |
| Distributable amount for 2018 from Section C, line 6 |  |  |  |
| Line 8 amount divided by line 9 amount |  |  |  |
| Section E-Distribution Allocations (see instructions) | $\stackrel{\text { (i) }}{\text { Excess Distributions }}$ | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
| Distributable amount for 2018 from Section C, line 6 |  |  |  |
| Underdistributions, if any, for years prior to 2018 (reasonable cause required - explain in Part VI). See instructions. |  |  |  |
| Excess distributions carryover, if any, to 2018 |  |  |  |
| From 2013 . . . . . . . |  |  |  |
| From 2014 . . . . . . . |  |  |  |
| From 2015 . . . . . . . |  |  |  |
| From 2016 . . . . . . . |  |  |  |
| From 2017 . . . . . . . |  |  |  |
| Total of lines 3a through e |  |  |  |
| Applied to underdistributions of prior years |  |  |  |
| Applied to 2018 distributable amount |  |  |  |
| Carryover from 2013 not applied (see instructions) |  |  |  |
| Remainder. Subtract lines 3g, 3h, and 3i from 3f. |  |  |  |
| 4 Distributions for 2018 from Section D, line 7: |  |  |  |
| Applied to underdistributions of prior years |  |  |  |
| Applied to 2018 distributable amount |  |  |  |
| Remainder. Subtract lines 4a and 4b from 4. |  |  |  |
| Remaining underdistributions for years prior to 2018, if any. Subtract lines 3 g and 4 a from line 2 . For result greater than zero, explain in Part VI. See instructions. |  |  |  |
| Remaining underdistributions for 2018. Subtract lines 3 h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. |  |  |  |
| Excess distributions carryover to 2019. Add lines 3 j and 4 c . |  |  |  |
| Breakdown of line 7: |  |  |  |
| Excess from 2014. . . . |  |  |  |
| Excess from 2015. . . . |  |  |  |
| Excess from 2016. . . . |  |  |  |
| Excess from 2017. . . . |  |  |  |
| Excess from 2018 . . . . |  |  |  |

Schedule A (Form 990 or 990-EZ) 2018

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3 and $3 b$; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2,5 , and 6 . Also complete this part for any additional information. (See instructions.)

# SCHEDULE C Political Campaign and Lobbying Activities 

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527<br>$>$ Complete if the organization is described below. $>$ Attach to Form 990 or Form 990-EZ.<br>$>$ Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy
Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Name of organization | Employer identification number |
| :--- | :--- |

TRUSTEES OF BOSTON UNIVERSITY
04-2103547
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.
1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. (see instructions for definition of "political campaign activities")
2 Political campaign activity expenditures (see instructions) . . . . . . . . . . . . . . . . . . . . . \$
3 Volunteer hours for political campaign activities (see instructions)
Part I-B Complete if the organization is exempt under section 501(c)(3).
1 Enter the amount of any excise tax incurred by the organization under section 4955. . . . . . \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . \$

4a Was a correction made? .
Yes
No
b If "Yes," describe in Part IV.

## Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities $\qquad$
2 Enter the amount of the filing organization's funds contributed to other organizations for section

$$
527 \text { exempt function activities . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . }
$$

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b
4 Did the filing organization file Form 1120-POL for this year? . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\square$ Yes $\square$ No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from <br> filing organization's <br> funds. If none, enter -0-. | (e) Amount of political <br> contributions received and <br> promptly and directly <br> delivered to a separate <br> political organization. If <br> none, enter -0-. |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| (2) |  |  |  |  |
| (3) |  |  |  |  |
| (4) |  |  |  |  |
| (5) |  |  |  |  |
| (6) |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
Schedule C (Form 990 or 990-EZ) 2018

## Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under

 section 501(h)).A Check $\square$ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
B Check $\square$ if the filing organization checked box A and "limited control" provisions apply.

| Limits on Lobbying Expenditures <br> (The term "expenditures" means amounts paid or incurred.) |  | (a) Filing organization's totals | (b) Affiliated group totals |  |
| :---: | :---: | :---: | :---: | :---: |
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying) . . . . . <br> b Total lobbying expenditures to influence a legislative body (direct lobbying) . . . . . . <br> c Total lobbying expenditures (add lines 1a and 1b) . . . . . . . . . . . . . . . . . . . . <br> d Other exempt purpose expenditures . . . . . . . . . . . . . . . . . . . . . . . . . . . <br> e Total exempt purpose expenditures (add lines 1c and 1d). . . . . . . . . . . . . . . . <br> f Lobbying nontaxable amount. Enter the amount from the following table in both columns. |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: |  |  |  |  |
| Not over \$500,000 | 20\% of the amount on line 1e. |  |  |  |
| Over \$500,000 but not over \$1,000,000 | \$100,000 plus $15 \%$ of the excess over \$500,000. |  |  |  |
| Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus $10 \%$ of the excess over \$1,000,000. |  |  |  |
| Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus $5 \%$ of the excess over \$1,500,000. |  |  |  |
| Over \$17,000,000 | \$1,000,000. |  |  |  |
| g Grassroots nontaxable amount (enter 25\% of line 1f) <br> h Subtract line 1 g from line 1a. If zero or less, enter -0- <br> i Subtract line 1 f from line 1 c . If zero or less, enter -0 - |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| j If there is an amount other than zero reporting section 4911 tax for this year? | on either line 1 h or line 1 i , did the organiz | n file Form 4720 | Yes | No |

## 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section $501(\mathrm{~h})$ election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year <br> beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total |
| 2a Lobbying nontaxable amount |  |  |  |  |  |
| b Lobbying ceiling amount <br> (150\% of line 2a, column (e)) |  |  |  |  |  |
| c Total lobbying expenditures |  |  |  |  |  |
| d Grassroots nontaxable amount |  |  |  |  |  |
| e Grassroots ceiling amount |  |  |  |  |  |
| (150\% of line 2d, column (e)) |  |  |  |  |  |$\quad$|  |  |  |  |
| :--- | :--- | :--- | :--- |
| f Grassroots lobbying expenditures |  |  |  |

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes," response on lines 1a through $1 i$ below, provide in Part IV a detailed |
| :--- | :--- |
| description of the lobbying activity. |

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

1 Were substantially all ( $90 \%$ or more) dues received nondeductible by members?
2 Did the organization make only in-house lobbying expenditures of $\$ 2,000$ or less? .
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?

## Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section <br> $\begin{array}{ll}\text { Part III-B } & \text { Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section } \\ & \text { 501(c)(6) and if either (a) BOTH Part III-A, lines } 1 \text { and 2, are answered "No," OR (b) Part III-A, line 3, is }\end{array}$ answered "Yes."

1 Dues, assessments and similar amounts from members
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527 (f) tax was paid).
a Current year
b Carryover from last year.
c Total

| 1 |  |
| :---: | :--- |
|  |  |
| $2 a$ |  |
| $2 b$ |  |
| $2 c$ |  |
| 3 |  |
|  |  |
| 4 |  |
| 5 |  |

3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.
4 If notices were sent and the amount on line $2 c$ exceeds the amount on line 3 , what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
5 Taxable amount of lobbying and political expenditures (see instructions)

|  | Yes | No |
| :--- | :--- | :--- |
| 1 |  |  |
| 2 |  |  |
| 3 |  |  |

Part IV Supplemental Information
Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

## SEE PAGE 4

## Part IV Supplemental Information (continued)

LOBBYING ACTIVITY EXPLANATION

SCHEDULE C, PART II-B, LINE 1

THE UNIVERSITY HAS A FEDERAL RELATIONS OFFICE WHICH MONITORS LEGISLATION AND OTHER FEDERAL GOVERNMENTAL DEVELOPMENTS OF INTEREST TO AND/OR AFFECTING THE UNIVERSITY, SOMETIMES WITH THE ASSISTANCE OF CONSULTANTS. THE OFFICE ALSO SERVES AS A LIAISON BETWEEN THE UNIVERSITY AND VARIOUS GOVERNMENT OFFICIALS. THE UNIVERSITY FILES QUARTERLY REPORTS WITH CONGRESS DETAILING THESE ACTIVITIES AND EXPENSES. THE UNIVERSITY ALSO HAS TWO STAFF MEMBERS WHO HAVE RESPONSIBILITY FOR MONITORING LEGISLATION AND GOVERNMENTAL DEVELOPMENTS OF INTEREST TO AND/OR AFFECTING THE UNIVERSITY ON THE STATE LEVEL. THE UNIVERSITY FILES SEMIANNUAL REPORTS WITH THE COMMONWEALTH OF MASSACHUSETTS DETAILING THESE ACTIVITIES AND EXPENSES. IT IS POSSIBLE THAT OTHER INDIVIDUALS MAY HAVE SPENT AN INSUBSTANTIAL PORTION OF THEIR TIME ON LEGISLATIVE MATTERS OF DIRECT CONCERN TO HIGHER EDUCATION AND MAY HAVE INCURRED INSUBSTANTIAL EXPENSES IN CONNECTION WITH THIS ACTIVITY.

BOSTON UNIVERSITY PAYS DUES TO VARIOUS MEMBERSHIP ORGANIZATIONS IN AN EFFORT TO STAY CURRENT ON A WIDE VARIETY OF ACADEMIC, RESEARCH, GOVERNANCE, AND OTHER ISSUES. SOME OF THESE MEMBERSHIP ORGANIZATIONS CONDUCT LOBBYING ACTIVITIES, WHICH ARE REFLECTED IN THE UNIVERSITY'S LOBBYING REPORTS. A THIRD PARTY CONSULTANT IS RETAINED BY BOSTON UNIVERSITY TO TRACK FEDERAL LEGISLATIVE AND AGENCY DEVELOPMENTS OF INTEREST TO AND/OR AFFECTING THE UNIVERSITY.

Schedule C (Form 990 or 990-EZ) 2018
Part IV Supplemental Information (continued)
SCHEDULE C, PART II-B, LINES 1D AND 1E
THE UNIVERSITY POSTS FACT SHEETS CONTAINING LOBBYING MATERIALS DIRECTED AT ITS CONSTITUENCIES AND POLICYMAKERS TO THE UNIVERSITY'S WEBSITE. THE UNIVERSITY'S FEDERAL RELATIONS OFFICE ALSO DELIVERS THESE FACT SHEETS TO RELEVANT POLICYMAKERS. THE COST OF CREATING, POSTING, AND DELIVERING THE FACT SHEETS IS INCLUDED IN THE TOTAL LOBBYING EXPENSES REPORTED ON PART II-B, LINE 1J.

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

## 1 Total number at end of year

2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year) . .
4 Aggregate value at end of year.
. . . . . . . . . .

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
 Yes $\square$ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

(b) Funds and other accounts

## Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).
Preservation of land for public use (e.g., recreation or education)
Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| 2d |  |

b Total acreage restricted by conservation easements $\qquad$
c Number of conservation easements on a certified historic structure included in (a) .
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .

2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year -
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - $\$$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?
 No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.
1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1.
-
\$
(ii) Assets included in Form 990, Part X.

- \$
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included on Form 990, Part VIII, line 1. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$
b Assets included in Form 990, Part X. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$

Schedule D (Form 990) 2018
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)
3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
a X Public exhibition d
b X Scholarly research
c X Preservation for future generations
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part
5 XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . . $\square$ Yes X No
Part IV Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? $\square$ Yes $\square$ No
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance

|  | Amount |  |  |
| :---: | :---: | :---: | :---: |
| 1c |  |  |  |
| 1d |  |  |  |
| 1e |  |  |  |
| 1 f |  |  |  |
|  | bility? | Yes | No |

d Additions during the year
e Distributions during the year


Loan or exchange programs
Other EDUCATION

2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability?
 b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII



Schedule D (Form 990) 2018
Part VII Investments - Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category
(including name of security)
(1) Financial derivatives
(2) Closely-held equity interests
(3) Other
(A) ALTERNATIVES-HEDGE
(B) ALTERNATIVES - NATURAL RESOURCES
(C) ALTERNATIVES - PRIVATE
(D) NON-MARKETABLE ALTERNATIVES
(E) ALTERNATIVES-REAL ESTATE
(F) RESIDUAL ASSET NOTE RECEIVABLE
(G)
(H)
$\overline{\text { Total. (Column (b) must equal Form 990, Part } X, \text { col. (B) line 12.) }>} \quad 1,635,498,179$.

| (b) Book value | (c) Method of valuation: <br> cost or end-of-year market value |
| ---: | ---: |
|  |  |
|  |  |
| $610,813,080$. | FMV |
| $88,015,837$. | FMV |
| $482,985,683$. | FMV |
| $12,527,991$. | FMV |
| $378,789,257$. | FMV |
| $62,366,331$. | FMV |
|  |  |
| $1,635,498,179$. |  |

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: <br> Cost or end-of-year market value |
| :--- | :---: | :---: |
| $(1)$ |  |  |
| $(2)$ |  |  |
| $(3)$ |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| $(7)$ |  |  |
| $(8)$ |  |  |
| (9) |  |  |
| Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 13.) |  |  |

Part IX Other Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.
(a) Description
(b) Book value
(1)
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.).
Part X
Other Liabilities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
| :--- | ---: |
| (1) Federal income taxes |  |
| (2) ANNUITIES PAYABLE | $7,339,657$. |
| (3) FINANCE LEASE OBLIGATION | $132,527,863$. |
| (4) OPERATING LEASE OBLIGATION | $106,642,075$. |
| (5) RESIDUAL ASSET NOTE OBLIGATION | $26,665,159$. |
| (6) FEDERAL PERKINS LOAN ADVANCES | $40,199,718$. |
| (7)COND. ASSET RETIREMENT OBLIGATION | $13,496,312$. |
| (8)POST-RETIREMENT OBLIGATION | $1,700,671$. |
| (9)FV OF INT. RATE EXCHANGE AGREEMENTS | $343,161,676$. |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | $671,733,131$. |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.
1 Total revenue, gains, and other support per audited financial statements2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:

a Net unrealized gains (losses) on investmentsb Donated services and use of facilities| $2 a$ |  |
| :---: | :--- |
| $2 b$ |  |
| $2 c$ |  |

c Recoveries of prior year grants2cd Other (Describe in Part XIII.)e Add lines 2a through 2d
3 Subtract line $2 e$ from line 1
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:
a Investment expenses not included on Form 990, Part VIII, line 7bb Other (Describe in Part XIII.)2d . . . . . . . . . . .Add lines $\mathbf{4 a}$ and $\mathbf{4 b}$

|  |  | 1 |
| :---: | :---: | :---: |
| 2a |  |  |
| 2b |  |  |
| 2c |  |  |
| 2d |  |  |
|  | . . . . . . . . . . . | 2e |
|  |  | 3 |
| 4a |  |  |
| 4b |  |  |
|  |  | 4c |
|  | . . . . . . . . . . . | 5 |


| 1 |  |
| :---: | :--- |
|  |  |
|  |  |
| $2 e$ |  |
| 3 |  |
|  |  |
| $4 c$ |  |
| 5 |  |5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.
1 Total expenses and losses per audited financial statements

|  | 1 |  |
| :---: | :---: | :---: |
| 2a |  |  |
| 2b |  |  |
| 2c |  |  |
| 2d |  |  |
|  | 2e |  |
|  | 3 |  |
| 4a |  |  |
| 4b |  |  |
|  | 4c |  |
| . | 5 |  |2 Amounts included on line 1 but not on Form 990, Part IX, line 25:

a Donated services and use of facilities5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).

## Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

## SEE PAGE 5

## Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 1A

THE UNIVERSITY'S COLLECTIONS, WHICH WERE ACQUIRED THROUGH PURCHASES AND CONTRIBUTIONS SINCE THE UNIVERSITY'S INCEPTION, ARE NOT RECOGNIZED AS ASSETS ON THE STATEMENT OF FINANCIAL POSITION. PURCHASES OF COLLECTION ITEMS ARE RECORDED AS DECREASES IN UNRESTRICTED NET ASSETS ON THE STATEMENT IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED OR AS RELEASES FROM TEMPORARILY RESTRICTED NET ASSETS IF THE ASSETS USED TO PURCHASE THE ITEMS HAD BEEN RESTRICTED BY DONORS. CONTRIBUTED COLLECTION ITEMS ARE NOT REFLECTED IN THE FINANCIAL STATEMENTS. PROCEEDS FROM DEACCESSIONS OR INSURANCE RECOVERIES ARE REFLECTED AS INCREASES IN THE APPROPRIATE NET ASSET CLASSES.

SCHEDULE D, PART III, LINE 4 THE UNIVERSITY'S COLLECTIONS CONSIST OF WORKS OF ART, ARTIFACTS, RARE BOOKS, HISTORICAL DOCUMENTS, AND OTHER SIMILAR MATERIALS THAT ARE HELD FOR EDUCATIONAL, RESEARCH, SCIENTIFIC, AND CURATORIAL PURPOSES. EACH OF THE ITEMS IS CATALOGED, PRESERVED, AND CARED FOR, AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED REGULARLY. THE COLLECTIONS ARE SUBJECT TO A DEACCESSION POLICY REQUIRING THAT PROCEEDS FROM THE DISPOSITION OF AN OBJECT BE USED TO SUPPORT THE PRESERVATION AND DEVELOPMENT OF THE UNIVERSITY'S COLLECTIONS.

SCHEDULE D, PART V, LINE 4 THE ENDOWMENT FUND PROVIDES THE UNIVERSITY WITH THE FLEXIBILITY AND FREEDOM TO EMBARK ON NEW DISCIPLINES, TO SUPPORT INCREASED FINANCIAL AID, TO HIRE ADDITIONAL FACULTY, AND TO BUILD OR UPDATE FACILITIES. IT ENSURES REGULAR FUNDING LEVELS FOR UNIVERSITY DEPARTMENTS, PROGRAMS, AND

## Part XIII Supplemental Information (continued)

SCHOLARSHIPS, AND HELPS STEM RISES IN TUITION BY SUPPORTING UNIVERSITY OPERATIONS THAT ARE OTHERWISE PAID FOR WITH STUDENT TUITION AND FEES.

SCHEDULE D, PART X, LINE 2

THE UNIVERSITY IS GENERALLY EXEMPT FROM INCOME TAX UNDER SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE, EXCEPT TO THE EXTENT THE UNIVERSITY HAS UNRELATED BUSINESS INCOME. NO PROVISION FOR FEDERAL INCOME TAXES DUE WAS RECORDED AS OF JUNE 30, 2019 OR 2018. THE UNIVERSITY HAS NO MATERIAL UNCERTAIN TAX POSITIONS.

# Open to Public <br> Inspection 

## ame of the organization

TRUSTEES OF BOSTON UNIVERSITY

## Part I

1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II

## SEE SUPPLEMENTAL PAGE

4 Does the organization maintain the following?
a Records indicating the racial composition of the student body, faculty, and administrative staff? .
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
d Copies of all material used by the organization or on its behalf to solicit contributions?
If you answered "No" to any of the above, please explain. If you need more space, use Part II.

5 Does the organization discriminate by race in any way with respect to:
a Students' rights or priv
b Admissions policies? .
c Employment of faculty or administrative staff?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
d Scholarships or other financial assistance?.
e Educational policies?
f Use of facilities?
g Athletic programs?
h Other extracurricular activities?.
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.

6a Does the organization receive any financial aid or assistance from a governmental agency?
b Has the organization's right to such aid ever been revoked or suspended?.
If you answered "Yes" on either line 6a or line 6b, explain on Part II.
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, PART I, LINE 3
BOSTON UNIVERSITY PROHIBITS DISCRIMINATION AGAINST ANY INDIVIDUAL ON THE BASIS OF RACE, COLOR, RELIGION, SEX, AGE, NATIONAL ORIGIN, PHYSICAL OR MENTAL DISABILITY, SEXUAL ORIENTATION, GENDER IDENTITY, GENETIC INFORMATION, MILITARY SERVICE, OR BECAUSE OF MARITAL, PARENTAL, OR VETERAN STATUS. THIS POLICY EXTENDS TO ALL RIGHTS, PRIVILEGES, PROGRAMS AND ACTIVITIES, INCLUDING ADMISSIONS, FINANCIAL ASSISTANCE, EDUCATIONAL AND ATHLETIC PROGRAMS, HOUSING, EMPLOYMENT, COMPENSATION, EMPLOYEE BENEFITS, AND THE PROVIDING OF, OR ACCESS TO, UNIVERSITY SERVICES OR FACILITIES. BOSTON UNIVERSITY RECOGNIZES THAT NON-DISCRIMINATION DOES NOT ENSURE THAT EQUAL OPPORTUNITY IS A REALITY. ACCORDINGLY, THE UNIVERSITY WILL CONTINUE TO TAKE AFFIRMATIVE ACTION TO ACHIEVE EQUAL OPPORTUNITY THROUGH RECRUITMENT, OUTREACH, AND INTERNAL REVIEWS OF POLICIES AND PRACTICES. INQUIRIES REGARDING THE APPLICATION OF THIS POLICY SHOULD BE ADDRESSED TO THE EXECUTIVE DIRECTOR OF EQUAL OPPORTUNITY, 19 DEERFIELD STREET, BOSTON, MA 02115 (617-353-9286). THE UNIVERSITY'S

NONDISCRIMINATION POLICY IS ON THE UNIVERSITY WEBSITE, WWW.BU.EDU.

SCHEDULE E, PART I, LINE 6A
BOSTON UNIVERSITY PARTICIPATES IN SEVERAL FEDERAL FINANCIAL AID PROGRAMS INCLUDING THE FEDERAL PELL GRANT PROGRAM AND THE FEDERAL WORK STUDY PROGRAM; IN ADDITION THE UNIVERSITY RECEIVES FEDERAL GRANTS AND CONTRACTS IN SUPPORT OF ITS RESEARCH MISSION. FEDERAL AGENCIES PROVIDING SUPPORT FOR UNIVERSITY RESEARCH AND TRAINING INCLUDED THE NATIONAL INSTITUTES OF HEALTH, THE NATIONAL SCIENCE FOUNDATION, THE NATIONAL AERONAUTICS AND SPACE ADMINISTRATION, THE DEPARTMENT OF DEFENSE, THE DEPARTMENT OF ENERGY, AND THE US AGENCY FOR INTERNATIONAL DEVELOPMENT.

SCHEDULE F (Form 990)

## Statement of Activities Outside the United States

$>$ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.
$>$ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasur Internal Revenue Service
Name of the organization

## Open to Public

Inspection

TRUSTEES OF BOSTON UNIVERSITY

## Employer identification number

Part I $\begin{aligned} & \text { General Information on Activities Outside the United States. Complete if the organization answered "Yes" on } \\ & \text { Form 990, Part IV, line 14b. }\end{aligned}$
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?


2 For grantmakers. Describe in Part $V$ the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

|  | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | CENTRAL AMERICA/CARIBBEAN | 0. | 0. | FUNDRAISING |  | 8,032. |
| (2) | EAST ASIA AND THE PACIFIC | 0. | 0. | FUNDRAISING |  | 236,593. |
| (3) | EUROPE | 0. | 0. | FUNDRAISING |  | 59,879. |
| (4) | MIDDLE EAST AND NORTH AFRICA | 0. | 0. | FUNDRAISING |  | 59,181. |
| (5) | NORTH AMERICA | 0. | 0. | FUNDRAISING |  | 9,211. |
| (6) | SOUTH AMERICA | 0. | 0. | FUNDRAISING |  | 389. |
| (7) | SOUTH ASIA | 0. | 0. | FUNDRAISING |  | 8,138. |
| (8) | CENTRAL AMERICA/CARIBBEAN | 0. | 0. | GRANTMAKING |  | 130,831. |
| (9) | EAST ASIA AND THE PACIFIC | 0. | 0. | GRANTMAKING |  | 243, 052. |
| (10) | EUROPE | 0. | 0. | GRANTMAKING |  | 6,245,389. |
| (11) | MIDDLE EAST AND NORTH AFRICA | 0. | 0. | GRANTMAKING |  | 31,651. |
| (12) | NORTH AMERICA | 0. | 0. | GRANTMAKING |  | 178,240. |
| (13) | SOUTH AMERICA | 0. | 0. | GRANTMAKING |  | 40,243. |
| (14) | SOUTH ASIA | 0. | 0. | GRANTMAKING |  | 505,691. |
| (15) | SUB-SAHARAN AFRICA | 0. | 0. | GRANTMAKING |  | 1,162,239. |
| (16) | CENTRAL AMERICA/CARIBBEAN | 0. | 5. | PROGRAM SERVICES | RESEARCH | 346,966. |
| (17) | EAST ASIA AND THE PACIFIC | 0. | 2. | PROGRAM SERVICES | RESEARCH | 1,144,103. |
| 3a | Subtotal |  | 7. |  |  | 10,409, 828. |
|  | Total from continuation sheets to Part I | 20. | 287. |  |  | 647,613,780. |
| c | Totals (add lines 3a and 3b) | 20. | 294. |  |  | 658,023,608. |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule F (Form 990) 2018

SCHEDULE F (Form 990)

## Statement of Activities Outside the United States

$>$ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. $>$ Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasur Internal Revenue Service
Name of the organization
TRUSTEES OF BOSTON UNIVERSITY

## Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?


2 For grantmakers. Describe in Part $V$ the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

|  | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) |  | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | EUROPE | 0. | 11. | PROGRAM | SERVICES | RESEARCH | 3,355,951. |
| (2) | MIDDLE EAST AND NORTH AFRICA | 0. | 0. | PROGRAM | SERVICES | RESEARCH | 87,520. |
| (3) | NORTH AMERICA | 0. | 3. | PROGRAM | SERVICES | RESEARCH | 497,396. |
| (4) | RUSSIA/INDEPENDENT STATES | 0. | 0. | PROGRAM | SERVICES | RESEARCH | 28,337. |
| (5) | SOUTH AMERICA | 0. | 2. | PROGRAM | SERVICES | RESEARCH | 186,229. |
| (6) | SOUTH ASIA | 1. | 5. | PROGRAM | SERVICES | RESEARCH | 429,994. |
| (7) | SUB-SAHARAN AFRICA | 0. | 9. | PROGRAM | SERVICES | RESEARCH | 2,486,875. |
| (8) | CENTRAL AMERICA/CARIBBEAN | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 149,870. |
| (9) | EAST ASIA AND THE PACIFIC | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 1,062,500. |
| (10) | EUROPE | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 1,781,652. |
| (11) | MIDDLE EAST AND NORTH AFRICA | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 205,355. |
| (12) | NORTH AMERICA | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 462,480. |
| (13) | SOUTH AMERICA | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 119,003. |
| (14) | SOUTH ASIA | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 147,356. |
| (15) | SUB-SAHARAN AFRICA | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 142,817. |
| (16) | RUSSIA/INDEPENDENT STATES | 0. | 0. | PROGRAM | SERVICES | SEMINARS | 29,686. |
| (17) | EAST ASIA AND THE PACIFIC | 4. | 48. | PROGRAM | SERVICES | STUDY ABROAD | 8,229,237. |
| 3a | Subtotal |  |  |  |  |  |  |
| b | Total from continuation sheets to Part I |  |  |  |  |  |  |
|  | Totals (add lines 3a and 3b) |  |  |  |  |  |  |

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SCHEDULE F (Form 990)

## Statement of Activities Outside the United States

$>$ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. $>$ Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service
Name of the organization

TRUSTEES OF BOSTON UNIVERSITY
Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?


2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

|  | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | EUROPE | 15. | 205. | PROGRAM SERVICES | STUDY ABROAD | 27,926,516. |
| (2) | MIDDLE EAST AND NORTH AFRICA | 0. | 0. | PROGRAM SERVICES | STUDY ABROAD | 276,715. |
| (3) | CENTRAL AMERICA/CARIBBEAN | 0. | 0. | PROGRAM SERVICES | STUDY ABROAD | 84,399. |
| (4) | SOUTH AMERICA | 0. | 4. | PROGRAM SERVICES | STUDY ABROAD | 502,062. |
| (5) | SOUTH ASIA | 0. | 0. | PROGRAM SERVICES | STUDY ABROAD | 172,737. |
| (6) | SUB-SAHARAN AFRICA | 0. | 0. | PROGRAM SERVICES | STUDY ABROAD | 61,571. |
| (7) | NORTH AMERICA | 0. | 0. | PROGRAM SERVICES | STUDY ABROAD | 1,606. |
| (8) | EAST ASIA AND THE PACIFIC | 0. | 0. | INVESTMENTS |  | 3,652,289. |
| (9) | EUROPE | 0. | 0. | INVESTMENTS |  | 47,033,597. |
| (10) | SOUTH ASIA | 0. | 0. | INVESTMENTS |  | 11,646,317. |
| (11) | NORTH AMERICA | 0. | 0. | INVESTMENTS |  | 23,525,561. |
| (12) | SOUTH AMERICA | 0. | 0. | INVESTMENTS |  | 9,275,702. |
| (13) | CENTRAL AMERICA/CARIBBEAN | 0. | 0. | INVESTMENTS |  | 503, 074,995. |
| (14) | SUB-SAHARAN AFRICA | 0. | 0. | INVESTMENTS |  | 801,363. |
| (15) | EAST ASIA AND THE PACIFIC | 0. | 0. | PROGRAM SERVICES | STUDENT FINANCIAL AID | 3,000. |
| (16) | EUROPE | 0. | 0. | PROGRAM SERVICES | STUDENT FINANCIAL AID | 169,092. |
| (17) | SUB-SAHARAN AFRICA | 0. | 0. | PROGRAM SERVICES | STUDENT FINANCIAL AID | 4,000. |
| 3a | Subtota |  |  |  |  |  |
| b | Total from continuation sheets to Part I . . . . . . . |  |  |  |  |  |
| c | Totals (add lines 3a and 3b) |  |  |  |  |  |

## For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2018

| Schedule | 0) 2018 |  |  |  |  |  |  |  | Page 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. |  |  |  |  |  |  |  |  |  |
| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| (1) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 1,734,698. | WIRE |  |  |  |
| (2) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 1,306, 055. | WIRE |  |  |  |
| (3) |  |  | SUB-SAHARAN AFRICA | RESEARCH | 904,538. | WIRE |  |  |  |
| (4) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 834,148. | WIRE |  |  |  |
| (5) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 524,461. | WIRE |  |  |  |
| (6) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 472,955. | WIRE |  |  |  |
| (7) |  |  | SOUTH ASIA | RESEARCH | 441,034. | WIRE |  |  |  |
| (8) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 399,887. | WIRE |  |  |  |
| (9) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 273,173. | WIRE |  |  |  |
| (10) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 248,878. | WIRE |  |  |  |
| (11) |  |  | EAST ASIA/PACIFIC | RESEARCH | 220,052. | WIRE |  |  |  |
| (12) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 204,671. | WIRE |  |  |  |
| (13) |  |  | SUB-SAHARAN AFRICA | RESEARCH | 194,646. | WIRE |  |  |  |
| (14) |  |  | NORTH AMERICA | RESEARCH | 143,742. | WIRE |  |  |  |
| (15) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 139,699. | WIRE |  |  |  |
| (16) |  |  | CENT. AMERICA/CARIBBEAN | RESEARCH | 130,831. | WIRE |  |  |  |

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . . . . . . . . . . . . . . . . .

| Schedule | 90) 2018 |  |  |  |  |  |  |  | Page 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part II | Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Part IV, line 15, for any recipient who received more than $\$ 5,000$. Part II can be duplicated if additional space is needed. |  |  |  |  |  |  |  |  |
| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV appraisal, other) |
| (1) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 49,990. | WIRE |  |  |  |
| (2) |  |  | SUB-SAHARAN AFRICA | RESEARCH | 38,055. | WIRE |  |  |  |
| (3) |  |  | NORTH AMERICA | RESEARCH | 34,497. | WIRE |  |  |  |
| (4) |  |  | SOUTH AMERICA | RESEARCH | 32,393. | WIRE |  |  |  |
| (5) |  |  | MIDDLE EAST/NORTH AFRICA | RESEARCH | 31,651. | WIRE |  |  |  |
| (6) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 30,006. | WIRE |  |  |  |
| (7) |  |  | SOUTH ASIA | RESEARCH | 28,438. | WIRE |  |  |  |
| (8) |  |  | EUROPE/ICELAND/GREENLAND | RESEARCH | 26,768. | WIRE |  |  |  |
| (9) |  |  | EAST ASIA/PACIFIC | RESEARCH | 23,000. | WIRE |  |  |  |
| (10) |  |  | SOUTH ASIA | RESEARCH | 19,887. | WIRE |  |  |  |
| (11) |  |  | SOUTH ASIA | RESEARCH | 16,332. | WIRE |  |  |  |
| (12) |  |  | SOUTH AMERICA | RESEARCH | 7,850. | WIRE |  |  |  |
| (13) |  |  | SUB-SAHARAN AFRICA | RESEARCH | 25,000. | WIRE |  |  |  |
| (14) |  |  |  |  |  |  |  |  |  |
| (15) |  |  |  |  |  |  |  |  |  |
| (16) |  |  |  |  |  |  |  |  |  |

Schedule F (Form 990) 2018

## Part IV Foreign Forms

1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) $\qquad$ Yes

2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990). $\qquad$
$\square$ No

3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)

4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) $\square$ Yes No

5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) X Yes No

6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)

## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2
THE UNIVERSITY ASSIGNS RESPONSIBILITY FOR MONITORING THE USE OF RESEARCH FUNDS OUTSIDE OF THE UNITED STATES TO THE OFFICE OF POST AWARD FINANCIAL OPERATIONS. THIS OFFICE MONITORS ALL DOMESTIC AND FOREIGN SUBRECIPIENT GRANT MAKING ACTIVITY, INCLUDING COMPLIANCE WITH ALL APPLICABLE REGULATIONS.

WHEN APPROVING INVOICE PAYMENTS CHARGED TO RESEARCH GRANTS, THE VALIDITY OF EXPENSES AND THE ACHIEVEMENT OF SCIENTIFIC AND TECHNICAL PROGRESS IS VERIFIED BY THE PRINCIPAL INVESTIGATOR OR HIS/HER DESIGNEE.

BOSTON UNIVERSITY SCHOOLS, COLLEGES, AND THE OFFICE OF FINANCIAL ASSISTANCE MAKE EVERY EFFORT TO ASSIST STUDENTS WITH CALCULATED FINANCIAL ELIGIBILITY AND HIGH ACADEMIC ACHIEVEMENT, MEASURED AGAINST THE CREDENTIALS OF OTHER ACCEPTED STUDENTS. A STUDENT'S ACADEMIC RECORD IS AN IMPORTANT FACTOR IN DETERMINING ELIGIBILITY FOR BOSTON UNIVERSITY SCHOLARSHIPS AND NEED-BASED GRANTS. KEY INDICATORS SUCH AS HIGH SCHOOL GRADE POINT AVERAGE (GPA), RANK IN CLASS, AND STANDARDIZED TEST SCORES ARE CONSIDERED, AS WELL AS THE STRENGTH OF THE STUDENT'S ACADEMIC PROGRAM AND EXTRACURRICULAR ACTIVITIES.

SCHEDULE F, PART I, LINE 3

THE INFORMATION REPORTED UNDER SCHEDULE F, PART I IS BASED ON REVIEW OF DISBURSEMENTS TO FOREIGN VENDORS AS WELL AS GRANT, PAYROLL, TRAVEL, AND INVESTMENT DATA. GRANT MAKING ACTIVITIES CONSIST OF RESEARCH GRANTS TO

Schedule F (Form 990) 2018

## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

## SUBRECIPIENTS.

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service
Name of the organization

# Supplemental Information Regarding Fundraising or Gaming Activities 

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than $\$ 15,000$ on Form 990-EZ, line 6a. $>$ Attach to Form 990 or Form 990-EZ.
$>$ Go to www.irs.gov/Form990 for instructions and the latest instructions.

## TRUSTEES OF BOSTON UNIVERSITY

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.
1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

| X | Mail solicitations | e | X | Solicitation of non-government grants |
| :---: | :---: | :---: | :---: | :---: |
| X | Internet and email solicitations | $f$ | X | Solicitation of government grants |
| X | Phone solicitations | g | X | Special fundraising events |
| X | In-person solicitations |  |  |  |

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?
b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundrai compensated at least $\$ 5,000$ by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |  | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Yes | No |  |  |  |
| 1 <br> GREATER PUBLIC | FUNDRAISING CONSULTANT |  | X |  | 123,321 |  |
| 2 |  |  |  |  |  |  |
| 3 |  |  |  |  |  |  |
| 4 |  |  |  |  |  |  |
| 5 |  |  |  |  |  |  |
| 6 |  |  |  |  |  |  |
| 7 |  |  |  |  |  |  |
| 8 |  |  |  |  |  |  |
| 9 |  |  |  |  |  |  |
| 10 |  |  |  |  |  |  |
| Total | . . . . | . | $\ldots$ |  | 123,321 |  |

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

## ALL STATES

Schedule G (Form 990 or 990-EZ) 2018


Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $\$ 15,000$ on Form 990-EZ, line 6a.


9 Enter the state(s) in which the organization conducts gaming activities:
a Is the organization licensed to conduct gaming activities in each of these states? . . . . . . . . . . . . $\square$ Yes $\square$ No
b If "No," explain:

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? $\qquad$
$\square$ Yes $\qquad$ No
b If "Yes," explain:


15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . .
b "Yes," enter the amount of gaming revenue received by the organization
\$ and the amount of gaming revenue retained by the third party $\qquad$
c If "Yes," enter name and address of the third party:
Name
-
Address

16 Gaming manager information:

Name

Gaming manager compensation $>$ \$ $\qquad$

Description of services provided
$\square$ Director/officer $\quad \square$ Employee $\quad$ Independent contractor
17 Mandatory distributions:
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
 Yes $\qquad$ No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year $>$
Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

## SCHEDULE I

(Form 990)
Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22 $>$ Go to www.irs.gov/Form990 for the lat

## $\checkmark$ Go to www.irs.gov/Form990 for the latest information.


2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.
(h) Purpose of grant
or assistance
RESEARCH
RESEARCH
RESEARCH
RESEARCH

RESEARCH
RESEARCH
RESEARCH
RESEARCH
RESEARCH
RESEARCH
RESEARCH
Schedule I (Form 990) (2018)

## SCHEDULE I

（Form 990）

Complete if the organization answered＂Yes＂on Form 990，Part IV，line 21 or 22 －Attach to Form 990.
$>$ Go to www．irs．gov／Form990 for the latest information．

## Grants and Other Assistance to Organizations，

2 Describe in Part IV the organization＇s procedures for monitoring the use of grant funds in the United States．
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments．Complete if the organization answered＂Yes＂on Form 990，
（h）Purpose of grant
or assistance
RESEARCH
RESEARCH

## RESEARCH

RESEARCH

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RESEARCH
Schedule I（Form 990）（2018）

## SCHEDULE I

（Form 990）

Complete if the organization answered＂Yes＂on Form 990，Part IV，line 21 or 22 Attach to Form 990.
$>$ Go to www．irs．gov／Form990 for the latest information．

## Grants and Other Assistance to Organizations，

2 Describe in Part IV the organization＇s procedures for monitoring the use of grant funds in the United States．
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments．Complete if the organization answered＂Yes＂on Form 990，
（h）Purpose of grant
or assistance
RESEARCH
RESEARCH
RESEARCH
RESEARCH

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RESEARCH
RESEARCH
（g）Des
noncash

．
Schedule I（Form 990）（2018）

## SCHEDULE I

(Form 990)

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22 Attach to Form 990.
$>$ Go to www.irs.gov/Form990 for the latest information.

## Grants and Other Assistance to Organizations,

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.
(h) Purpose of grant
or assistance
RESEARCH
RESEARCH
RESEARCH
RESEARCH

RESEARCH
RESEARCH
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Schedule I (Form 990) (2018)

## SCHEDULE I

(Form 990)

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990.
$>$ Go to www.irs.gov/Form990 for the latest information.

## Grants and Other Assistance to Organizations,

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990,
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(g) Description of
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(if applicable)
Part I General Information on Grants and Assistance
Department of the Treasury
Internal Revenue Service
Name of the organization
TRUSTEES OF BOSTON UNIVERSITY

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and
$X$ Yes $\quad \square$ No


## SCHEDULE I

(Form 990)

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22 $>$ Go to www.irs.gov/Form990 for the lat

## SCHEDULE I

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Grants and Other Assistance to Organizations,
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(h) Purpose of grant
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Schedule I (Form 990) (2018)

## PAGE 61

$\square$ Yes $\quad \square$ No
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments．Complete if the organization answered＂Yes＂on Form 990， Part IV，line 21，for any recipient that received more than $\$ 5,000$ ．Part II can be duplicated if additional space is needed．

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| $133,231$. | $\mathrm{cos}^{\circ} \mathrm{a}$ | $\begin{array}{c}\text { (c) IRC section } \\ \text { (if applicable) }\end{array}$ |
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Part I General Information on Grants and Assistance
Department of the Treasury
Internal Revenue Service
Name of the organization
TRUSTEES OF BOSTON UNIVERSITY
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## SCHEDULE I

（Form 990）
Grants and Other Assistance to Organizations，
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Schedule I（Form 990）（2018）

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Schedule I（Form 990）（2018）

## PAGE 67

## SCHEDULE I

(Form 990)
Grants and Other Assistance to Organizations,
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Schedule I (Form 990) (2018)

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(Form 990)

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$\square$ Yes $\quad \square$ No

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65-0922489 501 5 3
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38-6006309 $501 \mathrm{C3}$

20-3332738 $501 \mathrm{C3}$ | $33-0435954$ | $501 \mathrm{C3}$ |
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36-2518901 $\quad 501 \mathrm{C} 3$ 13-5598093 501c3 2 Enter total number of section $501(\mathrm{c})(3)$ and government organiza
3 Enter total number of other organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## SCHEDULE I

(Form 990)
Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22 $>$ Go to www.irs.gov/Form990 for the lat

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Schedule I (Form 990) (2018)

## SCHEDULE I

（Form 990）
Grants and Other Assistance to Organizations， covimens，and Individuals in Attach to Form 990.
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Schedule I（Form 990）（2018）

| SCHEDULE I | Grants and Other Assistance to Organizations, |
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| (Form 990) | Governments, and Individuals in the United States |

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. $\rightarrow$ Go to www.irs.gov/Form990 for the la

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(h) Purpose of grant
or assistance

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Part I General Information on Grants and Assistance
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Omestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990
hat received more than $\$ 5,00$. Part II can be duplicated if additional space is needed.

| (g) Description of |
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| noncash assistance |

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TRUSTEES OF BOSTON UNIVERSITY
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Schedule I（Form 990）（2018）
Part III Grants and Other Assistance to Domestic Individuals．Complete if the organization answered＂Yes＂on Form 990，Part IV，line 22.

| （a）Type of grant or assistance |
| :--- |
| $\mathbf{1}$ |
| $\mathbf{2}$ |

## TRUSTEES OF BOSTON UNIVERSITY

## Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

| X |
| :---: |
| X |
| X |
|  |

First-class or charter travel
Travel for companions
Tax indemnification and gross-up payments
Discretionary spending account

| $X$ |
| :--- |
|  |
|  |Housing allowance or residence for personal use Payments for business use of personal residence Health or social club dues or initiation fees Personal services (such as maid, chauffeur, chef)

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line $1 a$ ?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

| X |
| ---: |
| X |
|  | Compensation committee

Independent compensation consultant
Form 990 of other organizations

| X |
| :--- |
| X |
| X |

Written employment contract
Compensation survey or study
Approval by the board or compensation committee
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?.
c Participate in, or receive payment from, an equity-based compensation arrangement?. If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization?
If "Yes" on line 5 a or 5b, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6 ? If "Yes," describe in Part III.
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?
For Paperwork Reduction Act Notice, see the Instructions for Form 990.
TRUSTEES OF BOSTON UNIVERSITY
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Page 3
TRUSTEES OF BOSTON UNIVERSITY
04-2103547

| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II for any additional information. |  |
| :---: | :---: |
|  | (2) FIRST-CLASS TRAVEL: IN ACCORDANCE WITH THE UNIVERSITY'S TRAVEL AND |
|  | BUSINESS EXPENSE GUIDELINES, ALL EMPLOYEES ARE REIMBURSED FOR ECONOMY |
|  | AIRFARE. EXCEPTIONS FOR TRAVEL INVOLVING AN EXTENDED PERIOD OF TIME ARE |
|  | PERMITTED IN ACCORDANCE WITH THE TERMS OF THE UNIVERSITY'S TRAVEL AND |
|  | BUSINESS EXPENSE GUIDELINES. THE PRESIDENT'S EMPLOYMENT AGREEMENT ALLOWS |
|  | FOR FIRST-CLASS TRAVEL. TRAVEL FOR BUSINESS PURPOSES, INCLUDING |
|  | FIRST-CLASS TRAVEL, IS NOT INCLUDED IN TAXABLE WAGES. PRESIDENT BROWN AND |
|  | THE UNIVERSITY'S CHIEF INVESTMENT OFFICER, CLARISSA HUNNEWELL, ARE THE |
|  | ONLY INDIVIDUALS REPORTED ON FORM 990, PART VII WHO TRAVELED FIRST-CLASS |
|  | DURING CALENDAR YEAR 2018. |
|  | (3) TRAVEL FOR COMPANIONS: IN ACCORDANCE WITH THE UNIVERSITY'S TRAVEL AND |
|  | BUSINESS EXPENSE GUIDELINES, BOSTON UNIVERSITY ALLOWS COMPANION TRAVEL |
|  | FOR BONA FIDE BUSINESS PURPOSES. ALL SUCH CASES REQUIRE THE PRIOR WRITTEN |
|  | APPROVAL OF AN AUTHORIZED SENIOR EXECUTIVE. THE PRESIDENT'S EMPLOYMENT |
|  | AGREEMENT ALLOWS FOR SPOUSAL TRAVEL. COMPANION TRAVEL FOR BUSINESS |
|  | PURPOSES IS NOT INCLUDED IN TAXABLE WAGES. THE PRESIDENT IS THE ONLY |
|  | INDIVIDUAL REPORTED ON FORM 990, PART VII WHO UTILIZED COMPANION TRAVEL |

TRUSTEES OF BOSTON UNIVERSITY
(4) TAX INDEMNIFICATION AND GROSS-UP PAYMENTS: FROM TIME TO TIME, BOSTON
DURING CALENDAR YEAR 2018.

| Schedule J (Form 990) 2018 |
| :--- |
| Part III Supplement |
| Provide the information |
| for any additional inform |

SCHEDULE J, PART I, LINE 4B
PURPOSES. ALL SUCH CASES INVOLVING THE UNIVERSITY'S SENIOR EXECUTIVES
REQUIRE THE APPROVAL OF THE BOARD OF TRUSTEES. FOR CALENDAR YEAR 2018,
PRESIDENT BROWN IS THE ONLY INDIVIDUAL REPORTED ON FORM 990, PART VII WHO

[^2]\[

$$
\begin{aligned}
& \text { (1) UNDER A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN, ON JULY } 31,2018 \text {, } \\
& \text { PRESIDENT BROWN RECEIVED AN AMOUNT EQUAL TO } 35 \% \text { OF HIS BASE SALARY FOR } \\
& \text { THE PRECEDING } 12 \text {-MONTH PERIOD. THIS AMOUNT WAS SUBJECT TO THE PERFORMANCE } \\
& \text { OF FUTURE SERVICES AND OTHER CONDITIONS AS WELL AS A SUBSTANTIAL RISK OF } \\
& \text { FORFEITURE UNTIL THAT DATE. UPON VESTING, SUPPLEMENTAL RETIREMENT PLAN } \\
& \text { COMPENSATION OF \$384, } 052 \text { WAS DISTRIBUTED TO PRESIDENT BROWN IN CALENDAR } \\
& \text { YEAR } 2018 \text { AND IS INCLUDED IN THE AMOUNT REPORTED ON SCHEDULE J, PART II, } \\
& \text { COLUMN B(III) AS OTHER REPORTABLE COMPENSATION. THE PORTION OF THE AMOUNT } \\
& \text { DISTRIBUTED WHICH WAS PREVIOUSLY REPORTED AS RETIREMENT AND OTHER }
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TRUSTEES OF BOSTON UNIVERSITY

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Page 3
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
DURING CALENDAR YEAR 2018, THE COLLATERAL ASSIGNMENT FOR TWO SPLIT DOLLAR
POLICIES HELD BY TODD KLIPP, SENIOR VP, SENIOR COUNSEL AND SECRETARY TO
THE BOARD OF TRUSTEES UNTIL SEPTEMBER 13, 2018, WAS RELEASED, RESULTING
IN TAXABLE INCOME TO HIM OF \$805,638. THE COST OF THE ANNUAL DEATH
BENEFIT PROTECTION FOR TODD KLIPP AND THE VALUE OF THE RELEASE OF

## ASSIGNMENT ARE BOTH REPORTED IN SCHEDULE J, PART (B) (III) AS OTHER

## REPORTABLE COMPENSATION.

> SCHEDULE J, PART I, LINE 6A
A PORTION OF PUSHKAR MEHRA'S COMPENSATION (AS REPORTED IN SCHEDULE J,
PART II, COLUMN B(II)) IS BASED ON A PERCENTAGE OF BOSTON UNIVERSITY'S
HENRY M. GOLDMAN SCHOOL OF DENTAL MEDICINE ORAL MAXILLOFACIAL SURGERY
GROUP REVENUES LESS OPERATING EXPENSES.
DR. WILLIAM CREEVY RECEIVES AN ANNUAL BONUS PAYMENT BASED ON
PRE-DETERMINED ANNUAL PERFORMANCE METRICS, WITH OPERATING INCOME AS ONE
OF THE COMPONENTS.
SCHEDULE J, PART I, LINE 6B
04-2103547
Page 3

## Supplemental Information on Tax-Exempt Bonds

Employer ice
$04-2103547$

| (h) On | $\begin{array}{l}\text { (i) Pooled } \\ \text { financing }\end{array}$ |
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 Schedule K (Form 990) 2018

## Supplemental Information on Tax-Exempt Bonds <br> 




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|  | $\underset{\sim}{\text { 』 }}$ |  | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ |  |  |  |  |  |  | $\times$ | X $\rightarrow$ -•• Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . . . . 6 Total of lines 4 and 5 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .

 nongovernmental person other than a 501(c)(3) organization since the bonds were issued?
 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\ddagger 0$ pəosodsıp c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations

9 Has the organization established written procedures to ensure that all
nonqualified bonds of the issue are remediated in accordance with the

## Part IV Arbitrage

1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Penalty in Lieu of Arbitrage Rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | 2 If "No" to line 1, did the following apply? |
| :--- |
| a Rebate not due yet?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | b Exception to rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .

 If "Yes" to line 2c, provide in Part VI the date the rebate computation was

| Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? | A |  | B |  | C |  | D |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Yes | No | Yes | No | Yes | No |
|  |  | X |  | X |  | X |  | X |
| 2 If "No" to line 1, did the following apply? |  |  |  |  |  |  |  |  |
| a Rebate not due yet?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | X |  | X | X |  | X |  |
| b Exception to rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | X |  | X |  | X |  | X |
| c No rebate due? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | X |  | X |  |  | X |  | X |
| If "Yes" to line 2 c , provide in Part VI the date the rebate computation was performed. |  |  |  |  |  |  |  |  |
| 3 Is the bond issue a variable rate issue?. . . . . . . . . . . . . . . . . . . . . . . . . . . . | X |  | X |  |  | X |  | X |

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## TRUSTEES OF BOSTON UNIVERSITY

## Part III Private Business Use

1 Was the organization a partner in a partnership, or a member of an LLC,
which owned property financed by tax-exempt bonds? . . . . . . . . . . . . . . . . . . .
3a Are there any management or service contracts that may result in private
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside Counsel to review any management or service contracts relating to the financed property? . . . .
c Are there any research agreements that may result in private business use of
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other
outside counsel to review any research agreements relating to the financed property?.
Enter the percentage of financed property used in a private business use by entities
s use as
result of unrelated trade or business activity carried on by your organization,
another section 501(c)(3) organization, or a state or local government . . . . . . . .
6 Total of lines 4 and $5 \ldots \ldots$. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
8a Has there been a sale or disposition of any of the bond-financed property to a
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations
9 Has the organization established written procedures to ensure that all
nonqualified bonds of the issue are remediated in accordance with the

## Part IV Arbitrage

1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . .
2 If "No" to line 1, did the following apply?
a Rebate not due yet?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
b Exception to rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .

|  | A |  | B |  | C |  | D |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and | Yes | No | Yes | No | Yes | No | Yes | No |
| Penalty in Lieu of Arbitrage Rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | X |  |  |  |  |  |  |
| 2 If "No" to line 1, did the following apply? |  |  |  |  |  |  |  |  |
| a Rebate not due yet?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | X |  |  |  |  |  |  |
| b Exception to rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | X |  |  |  |  |  |  |  |
| c No rebate due? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | X |  |  |  |  |  |  |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed. |  |  |  |  |  |  |  |  |
| 3 Is the bond issue a variable rate issue?. . . . . . . . . . . . . . . . . . . . . . . . . . . . | X |  |  |  |  |  |  |  |

trustees of boston university
Part IV Arbitrage (Continued)

| 4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?. |  |
| :---: | :---: |
|  | Name of provider |
|  | Term of hedge |
|  | Was the hedge superintegrated? |
|  | Was the hedge terminated? |
|  | Were gross proceeds invested in a guaranteed investment contract (GIC)? |
|  | Name of provider |
|  | Term of GIC |
|  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? |
|  | Were any gross proceeds invested beyond an available temporary period? |
|  | Has the organization established written procedures to monitor the requirements of section 148 ? |
| Part V | V Procedures To Undertake Corrective Action |

Has the organization established written procedures to ensure that violations
of federal tax requirements are timely identified and corrected through the
voluntary closing agreement program if self-remediation isn't available under
applicable regulations? . . . . . . . . . . . . . . . . . . . . . . . . . . . .

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TRUSTEES OF BOSTON UNIVERSITY
Part IV Arbitrage (Continued)

| 4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?. |  |
| :---: | :---: |
|  |  |
| Term of hedge . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  |
| d Was the hedge superintegrated?. |  |
|  |  |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? . . . . . . . . |  |
| b Name of provider . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  |
| c Term of GIC. <br> d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? |  |
|  |  |
| 6 Were any gross proceeds invested beyond an available temporary period? . . . . . . . . |  |
| Has the organization established written procedures to monitor the requirements of section 148? |  |
| V |  |

Part V Procedures To Undertake Corrective Action
Has the organization established written procedures to ensure that violations
of federal tax requirements are timely identified and corrected through the applicable regulations? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . Part VI Supplemental Information. Provide additional information for responses
 Part
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DocuSign Envelope ID: 703593D8-B615-498E-AAAD-17CE244EC205
COLUMN C: TOTAL PROCEEDS OF $\$ 232,989,609$ IS COMPRISED OF THE ISSUE PRICE
IN THE AMOUNT OF \$231,838,996 AND INVESTMENT EARNINGS TOTALING
\$1, 150, 613 .
SCHEDULE K, PART II, LINE 7, COLUMNS B-D
COLUMN B: COST OF ISSUANCE IN THE AMOUNT OF $\$ 863,269$ IS COMPRISED OF
ISSUANCE COSTS TOTALING \$364,667 AND UNDERWRITERS DISCOUNT IN THE AMOUNT

## OF $\$ 498,602$.

> COLUMN C: COST OF ISSUANCE IN THE AMOUNT OF $\$ 1,035,243$ IS COMPRISED OF
> ISSUANCE COSTS TOTALING $\$ 607,924$ AND UNDERWRITERS DISCOUNT IN THE AMOUNT
OF $\$ 427,319$.
$\$ 3,471,174$. IN THE AMOUNT OF $\$ 536,365,000$ AND INVESTMENT EARNINGS TOTALING
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DocuSign Envelope ID: 703593D8-B615-498E-AAAD-17CE244EC205
UNSPENT PROCEEDS THAT WERE NOT DRAWN FOR CAPITAL EXPENDITURES DURING THE
PRESCRIBED AVAILABLE TEMPORARY PERIOD WERE NOT INVESTED ABOVE THE BOND
YIELD.

## SCHEDULE K, PART I, LINE A(2)

MDFA SERIES Y, Z-1, AND Z-2 BONDS WERE ISSUED TO CURRENTLY REFUND MDFA
SERIES S BOND IN THE AMOUNT OF \$35,000,000 AND MDFA SERIES V-2 AND V-3
BONDS IN THE AMOUNT OF \$73,370,000.

## SCHEDULE K, PART IV, LINE 2B, COLUMN A(2)

THE PROCEEDS OF MDFA SERIES Y, OF WHICH 100 PERCENT WERE SPENT TO FINANCE
CONSTRUCTION EXPENDITURES, WERE SPENT WITHIN TWO YEARS OF THE BOND

[^3]| CHEDULE L | Transactions With Interested Persons <br> Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40 b. <br> Attach to Form 990 or Form 990-EZ. <br> Go to www.irs.gov/Form990 for instructions and the latest information. |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: |
| (Form 990 or 990-EZ) |  |  | 2(0)18 |
| Department of the Treasury Internal Revenue Service |  |  | Open To Public Inspection |
| Name of the organizationTRUSTEES OF BOSTON UNIVERSITY |  | Employer identification number |  |
|  |  | 04-210 |  |

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| $\mathbf{1}$ (a) Name of disqualified person | (b) Relationship between disqualified person and <br> organization | (c) Description of transaction | (d) Corecede? |
| :--- | :--- | :--- | :--- |
| Yes | No |  |  |
| $(1)$ |  |  |  |
| (2) |  |  |  |
| (3) |  |  |  |
| (4) |  |  |  |
| $(5)$ |  |  |  |
| $(6)$ |  |  |  |

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958
\$
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. . . . . . . . . . . . . . . \$
Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |  | (e) Original principal amount | (f) Balance due | (g) In defaut? |  | (h) Approved by board or committee? |  | (i) Written agreement? |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | To | From |  |  | Yes | No | Yes | No | Yes | No |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |  |  |  |
| Total . . . . . . . . . | . . . . . | . . . | . | . . | . . . . . |  |  |  |  |  |  |  |

Part III Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested <br> person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
| :--- | :--- | :--- | :--- | :--- |
| $(1)$ |  |  |  |  |
| (2) |  |  |  |  |
| (3) |  |  |  |  |
| $(4)$ |  |  |  |  |
| (5) |  |  |  |  |
| (6) |  |  |  |  |
| (7) |  |  |  |  |
| (8) |  |  |  |  |
| (9) |  |  |  |  |
| (10) |  |  |  |  |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. |  |  |  |  |

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yes | No |
| (1) FELD Entertainment, inc. | SEE PART V | 1,526,239. | SEE PART V | X |  |
| (2) J. LAWFORD ANDERSON | SEE PART V | 177,899. | EMPLOYMENT COMPENSATION |  | x |
| (3) KEITH A. BRown | SEE PART V | 167,182. | EMPLOYMENT COMPENSATION |  | x |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |
| (7) |  |  |  |  |  |
| (8) |  |  |  |  |  |
| (9) |  |  |  |  |  |
| (10) |  |  |  |  |  |

## Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).
SCHEDULE L, PART IV, LINE 1
(B) TRUSTEE FELD IS THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER OF FELD ENTERTAINMENT, INC.
(D) THE TRANSACTION AMOUNT IN COLUMN (C) REPRESENTS PAYMENTS FOR LIVE SHOW PRODUCTIONS BY FELD ENTERTAINMENT, INC. AT AGGANIS ARENA THAT ARE OPEN TO THE PUBLIC AND FOR WHICH ADMISSION IS CHARGED.

AS PART OF THE NEGOTIATION PROCESS WITH THE COMPANY, THE UNIVERSITY COMPARED THESE ARRANGEMENTS TO OTHER VENUES WHICH HOST THE COMPANY'S PRODUCTIONS AND CONCLUDED THAT THE NEGOTIATED TERMS FOR THE UNIVERSITY WERE EQUAL TO, IF NOT MORE FAVORABLE THAN, THE TERMS RECEIVED BY OTHER VENUES. ALL DISCUSSIONS AND INTERACTIONS RELATING TO THESE TRANSACTIONS HAVE BEEN WITH BUSINESS PERSONNEL AT THE COMPANY OTHER THAN TRUSTEE FELD AND THERE IS NO EVIDENCE THAT TRUSTEE FELD HAS WEIGHED IN ON OR IN ANY WAY SOUGHT TO AFFECT UNIVERSITY DECISION-MAKING REGARDING THESE TRANSACTIONS.

SCHEDULE L, PART IV, LINE 2
(B) FAMILY MEMBER OF UNIVERSITY PROVOST JEAN MORRISON.

Schedule L (Form 990 or 990-EZ) 2018

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yes | No |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |
| (7) |  |  |  |  |  |
| (8) |  |  |  |  |  |
| (9) |  |  |  |  |  |
| (10) |  |  |  |  |  |

## Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV, LINE 3
(B) FAMILY MEMBER OF PRESIDENT ROBERT BROWN.

| SCHEDULE M (Form 990) <br> Department of the Treasury Internal Revenue Service | Noncash Contributions <br> Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. <br> Attach to Form 990. <br> Go to www.irs.gov/Form990 for instructions and the latest information. |  |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Q(0) 8 |
|  |  |  |  | Open to Public Inspection |
| Name of the organization |  |  | Employer identification number |  |
| TRUSTEES OF BOSTON |  | UNIVERSITY | 04-2103547 |  |

## Part I Types of Property



Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I

THE AMOUNTS LISTED IN COLUMN (B) OF SCHEDULE M PART I REPRESENT
CONTRIBUTION TOTALS, NOT CONTRIBUTOR TOTALS.

SCHEDULE M, PART I, LINE 32B
THE UNIVERSITY USES A TRADING BROKERAGE ACCOUNT AT NORTHERN TRUST TO

RECEIVE AND SELL GIFTS OF MARKETABLE SECURITIES. THE BANK CHARGES THE
UNIVERSITY A COMMISSION WHEN EACH SECURITY IS SOLD.

THE UNIVERSITY THROUGH ITS RADIO STATION WBUR USES CHARITABLE ADULT RIDES
\& SERVICES, INC. (CARS) TO ACCEPT AND SELL DONATED VEHICLES ON BEHALF OF
WBUR. PROCEEDS ARE SHARED BETWEEN WBUR AND CARS BASED ON AN AGREED UPON
AMOUNT PER VEHICLE WHEN IT IS SOLD.

Schedule M (Form 990) (2018)
Part II $\begin{aligned} & \text { Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether } \\ & \text { the organization is reporting in Part I, column (b), the number of contributions, the number of items received, }\end{aligned}$ or a combination of both. Also complete this part for any additional information.

## ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

| DESCRIPTION |  |  |  | (A) | CHECK | (B) NUMBER OF CONTRIBUTIONS | (C) | REVENUES REPORTED | (D) METHOD OF DETERMINING |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OTHER | - | EQUIPMENT | T - MED |  | X | 3. |  | 690, 565. | IND. APPRAISAL |
| OTHER | - | DONATED A | AUCTION | I | X | 33. |  | 175, 917. | IND. APPRAISAL |
| OTHER | - | EVENT SUP | PPPORT |  | X | 7. |  | 27,974. | EVENT SUPPORT COST |
| OTHER | - | SOFTWARE |  |  | X | 1. |  | 0. | IND. APPRAISAL |
| TOTALS |  |  |  |  |  | 44. |  | 894,456. |  |


| SCHEDULE O <br> (Form 990 or 990-EZ) | Supplemental Information to Form 990 or 990-EZ <br> Complete to provide information for responses to specific questions on Form 990 or $990-E Z$ or to provide any additional information. |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: |
|  |  |  | 2(0)18 |
| Department of the Treasury Internal Revenue Service | Information about Schedule O (Form 990 or $990-\mathrm{EZ}$ ) and its instructions is at www | .gov/form990. | Open to Public Inspection |
| Name of the organization |  | Employer identification number |  |
| TRUSTEES OF BOSTON | UNIVERSITY | 04-210 |  |

ORGANIZATION'S MISSION
FORM 990, PART I, LINE 1 \& PART III, LINE 1

BOSTON UNIVERSITY IS AN INTERNATIONAL, COMPREHENSIVE, PRIVATE RESEARCH UNIVERSITY, COMMITTED TO EDUCATING STUDENTS TO BE REFLECTIVE, RESOURCEFUL INDIVIDUALS READY TO LIVE, ADAPT, AND LEAD IN AN INTERCONNECTED WORLD. BOSTON UNIVERSITY IS COMMITTED TO GENERATING NEW KNOWLEDGE TO BENEFIT SOCIETY.

FORM 990, PART III, LINE 4A

## INSTRUCTION -

BOSTON UNIVERSITY TODAY IS ONE OF THE MOST DYNAMIC, FORWARD-LOOKING PRIVATE RESEARCH UNIVERSITIES IN THE WORLD, WITH STUDENTS AND FACULTY WHO ARE IMMERSED IN INNOVATIVE EDUCATIONAL PROGRAMS AT THE FRONTIERS OF SCHOLARSHIP AND RESEARCH AND IN PUBLIC SERVICE, ALL IN A 21ST-CENTURY ATMOSPHERE OF URBAN AND GLOBAL ENGAGEMENT. WITH 17 SCHOOLS AND COLLEGES ON ITS THREE CAMPUSES, BOSTON UNIVERSITY OFFERS ITS STUDENTS MORE THAN 300 PROGRAMS OF STUDY IN THE LIBERAL ARTS, SCIENCE AND ENGINEERING, HEALTH SCIENCE, THE ARTS, AND OTHER PROFESSIONAL DISCIPLINES. STUDENTS COME FROM ALL OVER THE GLOBE AND STUDY AROUND THE WORLD THROUGH 90+ STUDY-ABROAD PROGRAMS OFFERING OPPORTUNITIES IN 25 COUNTRIES ON 6 CONTINENTS. BOSTON UNIVERSITY FACULTY ARE COMMITTED TO EXCELLENCE IN TEACHING AND IN PATH-BREAKING RESEARCH AND SCHOLARSHIP. THROUGH THEIR RESEARCH, SCHOLARSHIP, AND CREATIVE ENDEAVORS, THEY ARE EXPANDING THE BOUNDARIES OF KNOWLEDGE ACROSS DISCIPLINES, FROM MOLECULAR MEDICINE,

BIOLOGICAL EVOLUTION, AND HIGH-ENERGY PHYSICS TO MANAGEMENT, POETRY, AND THE PERFORMING ARTS. THE UNIVERSITY PLACES A STRONG EMPHASIS ON THE INTERDISCIPLINARY AND COLLABORATIVE EFFORTS OF BOTH FACULTY AND STUDENTS, WITH MAJOR INITIATIVES IN EMERGING AREAS SUCH AS NEUROSCIENCE, SYSTEMS BIOLOGY, PHOTONICS, ENGINEERING BIOLOGY, DATA SCIENCE, URBAN HEALTH, AND GLOBAL HEALTH AND DEVELOPMENT, AS WELL AS RESEARCH AND TREATMENTS FOR EMERGING INFECTIOUS DISEASES.

FORM 990, PART III, LINE 4D
OTHER PROGRAM SERVICES CONSIST OF LIBRARIES, ACADEMIC SERVICES, STUDENT SERVICES, EXTERNAL PROGRAMS, AND OTHER DEDUCTIONS.

FORM 990, PART V, LINE 4B
FOREIGN COUNTRIES INCLUDE (ATTACHMENT 1 CONTINUED):

ZAMBIA

FORM 990, PART VI, SECTION A, LINE 1A
WITH CERTAIN EXCEPTIONS SPECIFIED IN THE UNIVERSITY'S BY-LAWS OR OTHERWISE REQUIRED BY LAW, THE EXECUTIVE COMMITTEE EXERCISES THE POWERS OF THE BOARD OF TRUSTEES BETWEEN FULL BOARD MEETINGS. THE COMMITTEE HOLDS MEETINGS DURING MOST MONTHS WHEN THE FULL BOARD DOES NOT MEET AND OTHERWISE AS NECESSARY. THE MEMBERSHIP OF THE EXECUTIVE COMMITTEE CONSISTS OF THE OFFICERS OF THE BOARD, THE CHAIRS OF THE OTHER STANDING COMMITTEES OF THE BOARD, THE PRESIDENT, AND UP TO THREE AT-LARGE MEMBERS ELECTED ANNUALLY BY THE BOARD. ALL MEMBERS OF THE EXECUTIVE COMMITTEE ARE MEMBERS OF THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 11B
UPON COMPLETION, A DRAFT OF THE FORM 990 IS REVIEWED BY THE UNIVERSITY'S COMPTROLLER, BY THE CHIEF FINANCIAL OFFICER (AS WELL AS OTHER FINANCE/ACCOUNTING STAFF), AND BY UNIVERSITY COUNSEL. THE UNIVERSITY'S PUBLIC ACCOUNTING FIRM, KPMG, IS INVOLVED THROUGHOUT THE PREPARATION AND REVIEW OF THE RETURN. THE FORM IS THEN SENT TO THE UNIVERSITY'S AUDIT COMMITTEE TO BE REVIEWED DURING ITS ANNUAL SPRING MEETING. AFTER AUDIT COMMITTEE REVIEW, THE FINAL RETURN IS PROVIDED TO THE BOARD OF TRUSTEES VIA A SECURE SITE BEFORE IT IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C
ALL TRUSTEES, OFFICERS, KEY EMPLOYEES, AND OTHER REPRESENTATIVES (INCLUDING VICE PRESIDENTS AND OTHER MANAGERIAL PERSONNEL) ARE REQUIRED TO DISCLOSE ON THE UNIVERSITY'S CONFLICT OF INTEREST DISCLOSURE FORM ANY BUSINESS OR FINANCIAL RELATIONSHIP THEY OR MEMBERS OF THEIR IMMEDIATE FAMILIES HAVE OR PROPOSE TO HAVE WITH THE UNIVERSITY, EITHER DIRECTLY OR THROUGH ANOTHER ENTITY IN WHICH THEY HAVE A SIGNIFICANT INTEREST. THE DISCLOSURE FORM IS REQUIRED TO BE FILED ANNUALLY; AN AMENDED FORM MUST BE FILED PROMPTLY IN THE EVENT OF A MATERIAL CHANGE IN CIRCUMSTANCES. A TRUSTEE OR OFFICER IS REQUIRED TO PROVIDE ADVANCE WRITTEN DISCLOSURE OF ANY PROPOSED BUSINESS OR FINANCIAL RELATIONSHIP COVERED BY THIS POLICY TO THE CHAIRMAN OF THE AUDIT COMMITTEE. AN EMPLOYEE OR OTHER REPRESENTATIVE MUST PROVIDE ADVANCE WRITTEN DISCLOSURE OF ANY SUCH RELATIONSHIP TO THE UNIVERSITY'S COMPLIANCE COMMITTEE.

TRUSTEES, OFFICERS, KEY EMPLOYEES, AND OTHER REPRESENTATIVES WHO HAVE DISCLOSED A POTENTIAL CONFLICT OF INTEREST MUST REFRAIN FROM PARTICIPATING IN THE UNIVERSITY'S CONSIDERATION OF ANY PROPOSED BUSINESS OR FINANCIAL RELATIONSHIP IN WHICH THEY ARE INTERESTED, EXCEPT TO RESPOND TO QUESTIONS OR TO PROVIDE FURTHER INFORMATION. IF A TRANSACTION OR RELATIONSHIP REQUIRES A VOTE, THE INTERESTED PARTY SHOULD NOT BE PRESENT AT THE TIME OF THE VOTE.

THE AUDIT COMMITTEE DETERMINES WHETHER A BUSINESS OR FINANCIAL RELATIONSHIP INVOLVING A TRUSTEE OR OFFICER SHOULD BE ENTERED INTO OR CONTINUED. IN THE CASE OF ANY SUCH RELATIONSHIP INVOLVING A TRUSTEE, SUCH A DETERMINATION IS TO BE SET FORTH IN A WRITTEN REPORT OF THE AUDIT COMMITTEE SIGNED BY THE CHAIRMAN AND A MAJORITY OF THE COMMITTEE. THE COMPLIANCE COMMITTEE DETERMINES WHETHER A BUSINESS OR FINANCIAL RELATIONSHIP INVOLVING AN EMPLOYEE OR OTHER REPRESENTATIVE SHOULD BE ENTERED INTO OR CONTINUED. THE COMPLIANCE COMMITTEE PROVIDES SUCH REPORTS AS MAY BE REQUESTED BY THE AUDIT COMMITTEE AND MAY REQUEST ADVICE OR DIRECTION FROM THE AUDIT COMMITTEE.

FORM 990, PART VI, SECTION B, LINES 15A \& 15B

EACH YEAR, INCLUDING THE YEAR COVERED BY THIS RETURN, THE FOLLOWING PROCESS IS USED TO ESTABLISH THE COMPENSATION OF THE FOLLOWING INDIVIDUALS: THE PRESIDENT; UNIVERSITY PROVOST; MEDICAL CAMPUS PROVOST; CHIEF INVESTMENT OFFICER; SENIOR VICE PRESIDENT FOR OPERATIONS; SENIOR

VICE PRESIDENT, CHIEF FINANCIAL OFFICER, AND TREASURER; SENIOR VICE PRESIDENT, SENIOR COUNSEL, AND SECRETARY OF THE BOARD OF TRUSTEES; AND VICE PRESIDENT, GENERAL COUNSEL, AND SECRETARY OF THE BOARD OF TRUSTEES. THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES (WHICH CONSISTS ENTIRELY OF INDEPENDENT PERSONS HAVING NO CONFLICTS OF INTEREST AS DEFINED IN THE APPLICABLE REGULATIONS) ENGAGES THE SERVICES OF AN INDEPENDENT CONSULTING FIRM TO OBTAIN DATA AS TO COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS. THE COMMITTEE REVIEWS THIS DATA AND THE PERFORMANCE OF THE INDIVIDUALS HOLDING THE POSITIONS IN QUESTION, AND IT DEVELOPS A RECOMMENDATION REGARDING THE PRESIDENT'S COMPENSATION AND CONSIDERS THE PRESIDENT'S COMPENSATION RECOMMENDATIONS FOR EACH OF THE OTHER COVERED PERSONS. THE EXECUTIVE COMPENSATION COMMITTEE THEN PRESENTS THE DATA AND ITS COMPENSATION RECOMMENDATIONS TO THE FULL BOARD OF TRUSTEES FOR REVIEW AND APPROVAL. THE DELIBERATIONS AND ACTIONS OF BOTH THE EXECUTIVE COMPENSATION COMMITTEE AND THE BOARD OF TRUSTEES ARE DOCUMENTED CONTEMPORANEOUSLY.

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC VIA ITS OWN WEBSITE.

FORM 990, PART VII, SECTION A
ROBERT A. BROWN, THE PRESIDENT OF BOSTON UNIVERSITY, DEVOTES ONE HOUR OR LESS PER WEEK TO THE MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING

CENTER, A RELATED ORGANIZATION. MARTIN J. HOWARD, AN OFFICER OF BOSTON UNIVERSITY, DEVOTES ONE HOUR OR LESS PER MONTH TO EACH OF 660

CORPORATION, AKEAH INC., AND BOSTON UNIVERSITY FOUNDATION - INDIA, ALL RELATED ORGANIZATIONS. GARY W. NICKSA, A KEY EMPLOYEE OF BOSTON UNIVERSITY, DEVOTES TWO HOURS OR LESS PER MONTH TO EACH OF PLEASANT VENTURES REALTY TRUST AND EAST CONCORD MEDICAL FOUNDATION, INC., BOTH RELATED ORGANIZATIONS. KAREN H. ANTMAN, MD, A KEY EMPLOYEE OF BOSTON UNIVERSITY, DEVOTES FOUR HOURS OR LESS PER WEEK TO FACULTY PRACTICE FOUNDATION, INC. AND EAST CONCORD MEDICAL FOUNDATION, INC., BOTH RELATED ORGANIZATIONS. TONY TANNOURY, WILLIAM CREEVY, MD AND XINNING LI, ARE ON THE LIST OF FIVE HIGHEST COMPENSATED EMPLOYEES OF BOSTON UNIVERSITY, EACH DEVOTING 55 HOURS OR LESS PER WEEK TO FACULTY PRACTICE PLANS. CATALDO W. LEONE WAS COMPENSATED AS A FACULTY MEMBER, NOT AS A TRUSTEE.

FORM 990, PART XI, LINE 9
OTHER CHANGES IN NET ASSETS OF FUND BALANCES

| LOSS ON INTEREST RATE EXCHANGE AGREEMENTS | $-\$ 97,913,748$ |
| :--- | :---: |
| UNREALIZED LOSS ON NON-INVESTMENT ASSETS | $-\$ 388,075$ |
| NET ACTUARIAL GAIN | $\$ 3,341,760$ |
| LEASE ADJUSTMENTS | $-\$ 2,811,000$ |
| OTHER ADJUSTMENTS | $\$ 5,047,557$ |

TOTAL
$-\$ 92,723,506$

AMOUNT REPORTED UNDER LEASE ADJUSTMENT IS AS A RESULT OF ADOPTING ASU

| Schedule O (Form 990 or $990-E Z) 2018$ |  |  |  |  |  |  |  | Page 2 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name of the organization | Employer identification number |  |  |  |  |  |  |  |
| TRUSTEES OF BOSTON UNIVERSITY | $04-2103547$ |  |  |  |  |  |  |  |

2016-02, LEASES (TOPIC 842) FOR FISCAL YEAR ENDED JUNE 30, 2019.

## ATTACHMENT 1

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

AUSTRALIA

BELGIUM
IRELAND

FRANCE
GERMANY

ITALY

NEW ZEALAND

SPAIN

SWITZERLAND

UNITED KINGDOM

## ATTACHMENT 2

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

SHAWMUT WOODWORKING \& SUPPLY, INC.
560 HARRISON AVENUE
BOSTON, MA 02218
ARAMARK FOOD AND SUPPORT SERVICES INC
775 COMMONWEALTH AVENUE BOSTON, MA 02215

BOND BROTHERS, INC
145 SPRING STREET
EVERETT, MA 02149
CHAPMAN CONSTRUCTION/DESIGN COMPANY
84 WINCHESTER STREET
NEWTON, MA 02461

| DESCRIPTION OF SERVICES |  | COMPENSATION |
| :--- | :--- | :--- |
| CONSTRUCTION |  | $41,444,431$. |
| FOOD SERVICES |  | $21,677,839$. |
| CONSTRUCTION |  | $16,830,246$. |

CONSTRUCTION
13, 975, 702 .

| Schedule O (Form 990 or 990-EZ) 2018 | Page 2 |
| :--- | ---: |
| Name of the organization | Employer identification number <br> $04-2103547$ |
| TRUSTEES OF BOSTON UNIVERSITY | $\underline{\text { ATTACHMENT 2 (CONT }{ }^{\prime} \text { D) }}$ |


| 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS |  |  |
| :--- | :--- | :--- |
| NAME AND ADDRESS | DESCRIPTION OF SERVICES |  |
| SUFFOLK CONSTRUCTION COMPANY INC | CONSTRUCTION | $9,522,681$. |
| 65 ALLERTON STREET |  |  |
| BOSTON, MA 02119 |  |  |

Related Organizations and Unrelated Partnerships

- Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. - Attach to Form 990.
- Go to www.irs.gov/Form990 for instructions and the latest information.


## LtGE0LZ-t0

$\square$

| (f)Direct controlling entity |  |
| :---: | :---: |
| BU | TRUSTEES |
| BU | TRUSTEES |

BU TRUSTEES
"- 62,366, 000.

3,354, 005 .

1,224,422.
$\square$

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TRUSTEES OF BOSTON UNIVERSITY
04－2103547


| （a） <br> Name，address，and EIN of related organization | （b） <br> Primary activity | （c） <br> Legal domicile（state or foreign country） | （d） <br> Exempt Code section | （e） <br> Public charity status （if section 501（c）（3）） | （f）Direct controllingentity | $\begin{aligned} & \mathbf{g}) \\ & \text { Section } 512(b)(13) \\ & \text { controlled } \\ & \text { entity? } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Yes | No |
| （1）${ }^{\text {BOSTON UNIVERSITY FAMILY MEDICINE，INC．}}$ ．04－3354353 | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |
| （2）${ }^{\text {BU GENERAL SURGICAL ASSOCIATES，INC．}}$（ 04－3265008 | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |
| （3）${ }^{\text {BU MALLORY PATHOLOGY ASSOCIATES，INC．}}$ ．04－2794543 | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |
| （4）${ }^{\text {BU MEDICAL CENTER ANESTHESIOLOGISTS，INC }}$（ 04－3276227 | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |
| （5）${ }^{\text {BU MEDICAL CENTER UROLOGISTS，}}$ INC．04－3286643 | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |
| （6）${ }^{\text {BU NEUROLOGY ASSOCIATES，INC．}}$ ． $04-3428462$ | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |
| （7）${ }^{\text {BU NEUROSURGICAL ASSOCIATES，INC．04－3296068 }}$ | MEDICINE | MA | 501（C）（3） | 12C III－FI | N／A |  | X |
| ONE BOSTON MEDICAL CENTER PL．BOSTON，MA 02118 |  |  |  |  |  |  |  |

$>$ Go to www．irs．gov／Form990 for instructions and the latest information．

## TRUSTEES OF BOSTON UNIVERSITY

（1）
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TRUSTEES OF BOSTON UNIVERSITY
04-2103547

Related Organizations and Unrelated Partnerships
complete if the organization answered "Yes" on Form 990, Part IV, line $33,34,355$, 36, or 37 .
$>$ Go to www.irs.gov/Form990 for instructions and the latest information.
LヤGعOLZ-カ○

## SCHEDULE R

TRUSTEES OF BOSTON UNIVERSITY
Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) <br> Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) <br> Legal domicile (state <br> or foreign country) | (d) Total income | (e) <br> End-of-year assets | (f) Direct controlling entity |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |
| Part II <br> Identification of Related Tax-Exempt Organizatio one or more related tax-exempt organizations duri | ganization | red "Yes" on | $990, P$ | e 34, becau | had |


| (f) | (g) |
| :---: | :---: |
| Section 512(b)(13) |  |

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TRUSTEES OF BOSTON UNIVERSITY
04－2103547
 Part II one or more related tax－exempt organizations during the tax year． $\rightarrow$ Attach to Form 990.
－Go to www．irs．gov／Form990 for instructions and the latest information．
LカGع0エて－カ0 Internal Revenue Service
TRUSTEES OF BOSTON UNIVERSITY
（1）
（a）
Name，address，and EIN of
Name，address，and EIN of related organization
（1）EVANS MEDICAL FOUNDATION，INC．
（1）ONE BOSTON MEDICAL CENTER PL． （2）FACULTY PRACTICE FOUNDATION，INC． （2）ONE BOSTON MEDICAL CENTER PL．
（3）MERCOND，INC．
881 COMMONWEALTH AVENUE

| （4）BU MEDICAL CENTER OTOLARYNGOLOGIC FDN $\quad 04-3156471$ |  |
| :---: | :---: | :---: |
| ONE BOSTON MEDICAL CENTER PL．$\quad$ BOSTON，MA 02118 |  |

R

RESEARCH CTR
（5）THE MASS GREEN HIGH PERF COMPUTING CTR 27－3014805
（6）MGHPCC HOLYOKE INC．45－2257442
（6）MGHPCC HOLYOKE INC．
77 MASS AVE．

| （7）${ }^{\text {BOSTON UNIVERSITY（USA）LONDON CHARITY }}$ |
| :--- |
| $5-10$ ST．PAUL＇S CHURCHYARD LONDON，UK EC4M 8AL |

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TRUSTEES OF BOSTON UNIVERSITY
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trustees of boston university
Schedule R (Form 990) 2018

| Schedule R (Form 990) 2018 |  |  |  |  |  |  |  |  |  |  |  | Page 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Pa because it had one or more related organizations treated as a partnership during the tax year. |  |  |  |  |  |  |  |  |  |  |  |  |
| (a) <br> Name, address, and EIN of related organization | (b) Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Direct controlling entity | (e) <br> Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) <br> Share of end-ofyear assets | $\underset{\substack{\text { disprop } \\ \text { alloca }}}{\text { (h) }}$ | rtionate ions? | $\begin{aligned} & \text { (i) } \\ & \text { Code } \vee \text { - UBI } \\ & \text { amount in box } 20 \\ & \text { of Schedule K-1 } \\ & \text { (Form 1065) } \end{aligned}$ |  | ral or ging er? | (k) <br> Percentage ownership |
| (1) EUSA LLP |  |  |  |  |  |  |  |  |  |  |  |  |
| 1A QUEENSBERRY PLACE LONDON, | EDUCATION | UK | BU EUR/EUSA UK |  | 429,811. | 1,582,989. |  | x |  |  | x | 100.0000 |
| (2) LVPU L.P. 47-1582760 |  |  |  |  |  |  |  |  |  |  |  |  |
| 10000 MEMORIAL DRIVE, SUITE 55 | INVESTMENTS | TX | BU TRUSTEES |  | 3,989,885. | 19,377,651. |  | x | $-1,848,018$. |  | x | 100.0000 |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV,

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TRUSTEES OF BOSTON UNIVERSITY
-

| ¢ |  | $\times$ |  | $\times \mid \times$ |  | $\times$ | $\times 1 \times$ | $\times 1 \times$ | $\times$ | $\times$ | $\times$ |  |  |  | $\times$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\stackrel{\sim}{0}$ | $\times$ |  | $\times$ |  |  |  |  |  |  |  |  | $\times$ | $\times$ |  |  |  |  | $\times$ | $\times$ | $\times$ |
|  | $\underset{\sim}{\sim}$ | $\stackrel{\square}{1}$ | - | $\overrightarrow{-1}$ | $\stackrel{-}{-1}$ |  | O- | $\frac{\mathrm{f}}{\mathrm{f}}$ | - | $\cdots$ | $\stackrel{y}{A}$ |  | $\underline{\Xi}$ |  | $\bigcirc$ |  |  | $\stackrel{-}{7}$ | $\cdots$ | $\because$ |

(d)
Method of determining
amount involved

ACTUAL PAYMENTS
ACTUAL PAYMENTS
. ACTUAL PAYMENTS
. ACTUAL PAYMENTS
. ACTUAL PAYMENTS
. ACTUAL PAYMENTS

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. b Gift, grant, or capital contribution to related organization(s) .
d Loans or loan guarantees to or for related organization(s). e Loans or loan guarantees by related organization(s)
f Dividends from related organization(s)

 j Lease of facilities, equipment, or other assets to related organization(s). k Lease of facilities, equipment, or other assets from related organization(s) . . . . . . . . . .
I Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s). n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
Sharing of paid employees with related organization(s)
p Reimbursement paid to related organization(s) for expenses.
q Reimbursement paid by related organization(s) for expenses
Other transfer of cash or property to related organization(s).
$\mathbf{s}$ Other transfer of cash or property from related organization(s).
(a)
Name of related organization
(4) EUSA LLP
(5)

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TRUSTEES OF BOSTON UNIVERSITY
Schedule R (Form 990) 2018


## Part VII Supplemental Information

 Provide additional information for responses to questions on Schedule R. See instructions.
[^0]:    For Paperwork Reduction Act Notice, see the Instructions for Form 990.

[^1]:    $-193$.
    Schedule I (Form 990) (2018)

[^2]:    RECEIVED THIS BENEFIT.
    RECEIVED THIS BENEFT

[^3]:    ISSUANCE DATE. THEREFORE, THIS BOND ISSUANCE QUALIFIED FOR AN EXCEPTION
    to Rebate under internal revenue code section 148(F)(4)(C).

