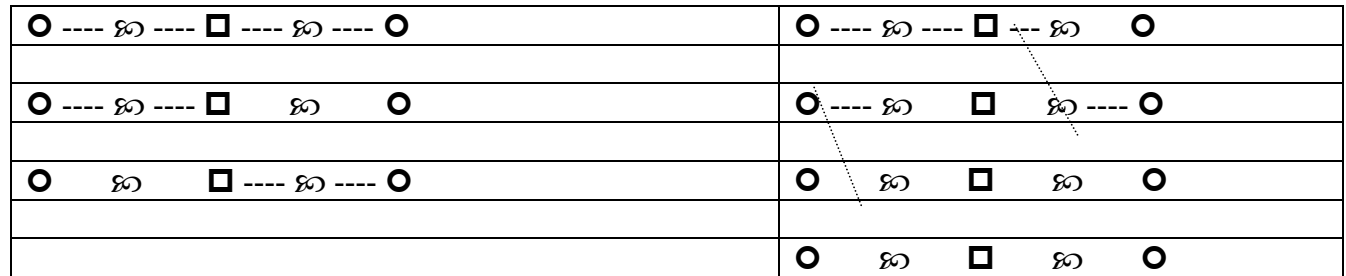
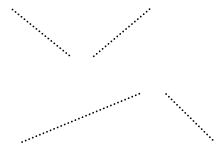


Table 1: The Evolution of Transport Logistical Structures

1	2	3
Time Period	Pre 1990	After 1990
Industrial Structure	Independent Factory, OEM & Subcontractors	Global and Virtual Corporations
Focus & Organizational Involvement	Shipments & Materials Flow	Logistical Channel
Economic Emphasis	Cost Reduction	Systems Wide Cost Reduction & Value Adding
Management	In another Department or Separate Function in Company	Joint Function of Several Companies
Information Support	Telephone, Telex & Fax, In House Computer System	Computer Networks, EDI, etc.



Source: adapted from OECD 1996.