

Arthur S. Hulnick

(B.A., Woodrow Wilson School, Princeton University) Strategic and Business Intelligence.

Present Position:

Lecturer, Department of International Relations, Boston University (1992-present), and the Boston University Metropolitan College (1994-present). Responsible for teaching undergraduate and graduate courses on Intelligence. Researching and writing on Intelligence matters. Leading directed and independent studies. Performing other faculty duties, including advising students, and mentoring MA policy papers.

Previous Experience:

CIA Officer-in-Residence, Boston University. Developed and taught courses on strategic intelligence. Served as a resource for the Department of International Relations. Lectured on intelligence in other courses. Advised students and assisted in mentoring M.A. policy papers. 1989-1992.

Chief, Public Relations Unit and Coordinator for Academic Affairs, Public Relations Office, Central Intelligence Agency. Responsible for presentations about the Agency and intelligence matters to several hundred official and public groups. Advised the DCI on Agency contacts with the academic community. Speech writer for the Director and other senior Agency officials. 1987-1989.

Presentations Officer, Public Affairs Office, CIA. Responsible for briefings to public, academic and official audiences on intelligence and related matters. 1983-86.

Intelligence Officer. Varied assignments in substantive and management positions both in the U.S. and overseas. 1966-1978; 1981-1982.

DCI Fellow. A one-year research assignment to investigate the impact of intelligence on policy. Led to the publication of a three-part monograph and the development of Agency training programs on Producer-Consumer Relations. 1979-80.

Military Experience: United States Air Force, 1957-1964. Various assignments in the U.S. and abroad in Air Force Intelligence. Resigned with rank of captain to join the CIA.

Education:

B.A., Princeton University Woodrow Wilson School of Public and International Affairs, 1957.

Graduate Study, Department of Economics, American University, 1970-73.

Seminar in Contemporary Executive Development, Graduate School of Government and Business, George Washington University, 1985.

Executive Development Seminar, Harvard University, 1987.

Teaching Experience:

Boston University International Relations courses including IR 378, "Intelligence in a Democratic Society," IR 581, "The Evolution of Strategic Intelligence," IR 578 "Foreign Intelligence and Security Systems," and IR 778 Graduate Seminar, "Problems in Strategic Intelligence."

Metropolitan College Criminal Justice Program CJ 380 "Business Intelligence and Industrial Security."

Guest Lecturer in courses on American Foreign Policy, Diplomatic and Consular Practice, Soviet Foreign Policy, Arms Control, and Communications.

Lecturer on Intelligence, Institute of World Politics, Washington D.C. 1992-present.

Course designer and instructor of a 2.5 day program on Strategic Intelligence for the National Science Foundation Chataqua 96 program, Spring 1996.

Chief instructor and course designer of a three-day Program on Intelligence for the Armed Forces Communications and Electronics Association, presented semi-annually, Fall, 1989-Spring, 1994.

Instructor, graduate seminar "Secret Intelligence in a Democratic Society," Spring Semesters, 1987 and 1988, Department of Political Science, George Washington University.

Lecturer ON CIA and Intelligence at many colleges and universities, including Harvard, Princeton, Dartmouth, and to college groups in Washington including the American University Washington Semester, and the Washington Center, 1982-1992.

Publications:

The Impact of Intelligence on the Policy Review and Decision Process, a three part monograph published by the Center for the Study of Intelligence, Central Intelligence Agency, 1980.

"The Intelligence Producer-Policy Consumer Linkage: A Theoretical Approach" in *Intelligence and National Security*, Vol. 1, #2, May 1986.

"Relations Between Intelligence Producers and Policy Consumers: A New Way of Looking at an Old Problem" in Stephen J. Cimbala (Ed.) *Intelligence and Intelligence Policy in a Democratic Society*, (New York: Transnational Press. 1987).

"CIA's Relations with Academia: Symbiosis, Not Psychosis" in *International Journal of Intelligence and Counterintelligence*, Vol. 1, #4, 1986-87.

"Managing Analysis: Strategies for Playing the End Game" in *International Journal of Intelligence and CounterIntelligence*, Vol. 2, #3, Fall 1988.

"Ethics and Morality in US Strategic Intelligence" (with Daniel W. Mattausch), *Harvard Journal of Law and Public Policy*, Vol. 12, #2, Spring 1989.

"Determining U.S. Intelligence Policy" *International Journal of Intelligence and CounterIntelligence*, Vol. 3 #2, 1989.

"Political Changes Improve Public Information Access" *SIGNAL, Journal of the Armed Forces Communications and Electronics Association*, Vol. 45 #1, September 1990.

"Controlling Intelligence Estimates" in Glenn Hasted (Ed.) *Controlling Intelligence* (London: Frank Cass, Ltd., 1991.)

"Learning About U.S. Intelligence" *International Journal of Intelligence and CounterIntelligence*, Fall 1991.

"Cooperation Among Intelligence Services: Will There Be a New Game Plan" *International Journal of Intelligence and CounterIntelligence* Fall 1992.

"Intelligence Organizations: A New Look for a New World" *Current World Leaders*, Summer 1993.

Book Review, "Hal Ford *Estimative Intelligence*" in *Conflict Quarterly*, Winter, 1994.

"The Ames Case: HOW Could It Happen" *International Journal of Intelligence and CounterIntelligence*, Vol. 8 #2 (Summer 1995).

"The Uneasy Relationship Between Intelligence and Private Industry" *International Journal of Intelligence and CounterIntelligence* Vol. 9 #1 Spring, 1996.

"U.S. Covert Action: Does It Have A Future?" *International Journal of Intelligence and CounterIntelligence* Vol. 9 #2 Summer, 1996.

Professional Organizations:

International Studies Association (ISA)
Canadian Association for Security and Intelligence Studies (CASIS)
Society of Competitor Intelligence Professionals (SCIP)
American Society for Industrial Security (ASIS)

Member, Board of Editors, *The International Journal of Intelligence and CounterIntelligence*.
Editor, Newsletter of the ISA Intelligence Studies Section.

Awards:

CIA Career Intelligence Medal, 1993
CIA Silver Retirement Medal, 1992
CIA Certificate of Distinction, 1989
CIA Award for Exceptional Performances 1987
CIA Award for Special Achievement, 1985

Activities Representing Boston University:1990

Discussant at the CASIS meeting, Laval University, Quebec.
Paper presentation and discussant, ISA meeting, Washington, D.C.

1991

Paper presentation, panel chairman and discussant, ISA meeting, Vancouver.
Discussant, CASIS meeting, Queens University, Kingston.
Discussant, American Political Science Association, Washington, D.C.
Lecture, National War College, Washington, D.C.

1992

Attended CASIS meeting, University of Prince Edward Island.
Paper presentation, panel chairman and discussant, ISA meeting, Atlanta.

1993

Roundtable participant, ISA meeting, Acapulco.
Paper presentation, CASIS meeting, Carleton University, Ottawa.
Lecture, quarterly SCIP meeting, Lexington.

1994

Paper presentation, ISA meeting, Washington, D.C.
Roundtable Member, CASIS Conference on Intelligence Analysis, Ottawa.

1995

Panel Chairman and paper presenter, International Studies Association annual meeting, Chicago.
Panel chairman and paper presenter, CASIS annual conference, Montreal.

1996

Paper presenter and panel discussant, International Studies Association annual meeting, San Diego.
Paper presenter, The Western Front Association annual meeting, Kings Point, NY.

1997

Paper presenter, the International Studies Association annual meeting, Toronto, Canada.