BOSTON UNIVERSITY

THIRD AMENDMENT TO THE BOSTON UNIVERSITY CHARLES RIVER CAMPUS 2013 – 2023 INSTITUTIONAL MASTER PLAN

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CHAPTER 1: INTRODUCTION

In 1986, Boston University (the “University”) was the first university in the City of Boston to prepare an Institutional Master Plan (IMP). To date, the University has completed four IMPs, the most recent of which received approval from the Boston Redevelopment Authority ("BRA") and Boston Zoning Commission in early 2013. From the fall of 2011 to the fall of 2012, the University undertook a comprehensive planning initiative to define its space needs for the coming decade. The 2013 – 2023 IMP heavily referenced the University’s strategic plan, Choosing to be Great, by incorporating academic, research, and residential facilities throughout the campus. Three years later, the 2013 – 2023 IMP is the driving force behind critical campus projects taking shape today.

Since the implementation of the 2013 – 2023 IMP, two amendments have been reviewed and approved. The First Amendment to the 2013 – 2023 IMP (the “First Amendment”) added the Center for Integrated Life Sciences and Engineering (“CILSE”) located at 610 Commonwealth Avenue to the 2013 – 2023 IMP as a Proposed Institutional Project. The First Amendment was reviewed and approved by the BRA in November 2013 and by the Boston Zoning Commission in January 2014. The building is under construction and upon its completion in 2018, this state-of-the-art neurosciences research facility will become home to scientists currently scattered across the Charles River Campus.

The Second Amendment to the 2013 – 2023 IMP (the “Second Amendment”) added the existing building at 700 Beacon Street, which had been acquired by Boston University, to the list of Proposed Institutional Projects (“PIPs”). The Second Amendment was reviewed and approved by the BRA in September 2015 and approved by the Zoning Commission in October 2015. Acquired by the University in January of 2015, the three-story, 37,000 square foot space at 700 Beacon Street will be used to house various institutional functions such as art studios, labs, office and meeting spaces, and classrooms.

The purpose of this Third Amendment is to amend the existing 2013 – 2023 IMP to allow Boston University to provide temporary student housing at 1047 Commonwealth Avenue through a short-term lease with a local developer. This temporary housing for students is needed to offset the partial loss of student housing while Myles Standish Hall and the Myles Standish Hall Annex are under renovation (the “Myles Standish Hall Renovation Project”). The Myles Standish Hall and Annex Renovation Project is a critical component of the University’s strategic housing plan, which provides on-campus housing for 75% of its undergraduate population.

1.1 THE THIRD AMENDMENT TO THE 2013 – 2023 IMP

Included in the IMP as a Proposed Institutional Project, the Myles Standish Hall Renovation Project requires a total interior renovation of the two existing student residence buildings to assure that the residence hall remains an attractive option for on-campus student housing. The residence hall currently accommodates 753 students. The Myles Standish Hall and
Annex Renovation Project will substantially rehabilitate the 90-year old, 203,000 square foot residence hall, which will provide high quality, suite-style housing for 730 students upon completion. The University has undertaken every effort to minimize the loss of beds at the residence hall while simultaneously balancing the need to make the significant interior improvements necessary to make the residence hall an attractive option for students. The modernization of building systems, reconfiguration of student rooms, and provision of extensive ground floor amenities will significantly improve the quality of life for students residing at the residence hall, which is an extremely important component of maintaining student enrollment in the University’s on campus housing program.

A critical component of the Myles Standish Hall and Annex Renovation Project is the minimization of disruption to University operations and impacts on the surrounding community. To achieve this goal, the project has been designed to be implemented in three phases over a 30-month period, thereby allowing a portion of the residence hall to remain occupied while other portions are worked on. The project is scheduled to begin following Commencement in May 2016 and completed in time for the start of the 2018 fall semester. Throughout the 30-month construction period, approximately 350 students who usually reside at the Myles Standish Hall and Annex residence will need to be accommodated in another University-managed facility. To accommodate those students, the University will lease space at 1047 Commonwealth Avenue. The short-term lease of 1047 Commonwealth Avenue for dormitory purposes requires an amendment to the 2013 – 2023 IMP.

To provide an on-campus solution for students temporarily displaced by the construction of the Myles Standish Hall and Annex Renovation Project, the University proposes to lease the residential portions of floors one through six of 1047 Commonwealth Avenue for a term of 22 months. The building at 1047 Commonwealth Avenue will accommodate up to 350 students and resident assistants in 170 double occupancy rooms and 10 single occupancy rooms. During this time, the building will be managed as part of the Boston University residence life program, including resident assistants and 24/7 security at the front door.

The property at 1047 Commonwealth Avenue (the “Site”) is located in close proximity to other University-owned student residences in the West Campus portion of the Charles River Campus, which was an important factor for the University in choosing the Site for temporary student housing. The owner of the Site, Urban Spaces, LLC, is nearing completion of an adaptive reuse and building expansion, transforming the former two-story structure into a six-story structure with small apartment units and commercial ground floor uses. The Site is located within a Community Commercial subdistrict (CC-2) of the Allston/Brighton neighborhood and is located within a Greenbelt Protection Overlay District. Variances for height, FAR, dimensional, use, parking, and loading requirements were granted to the Site owner to accommodate the renovated structure and program. As the Site is currently under construction, it is vacant and no community residents will be displaced by the University’s lease of the structure. Further details on the property at 1047 Commonwealth Avenue can be found in Section 4.0, Proposed IMP Amendment.
Chapter 2

BOSTON UNIVERSITY MISSION AND GOALS
CHAPTER 2: BOSTON UNIVERSITY MISSION AND GOALS

Boston University is an international, comprehensive, private research university committed to educating students to be reflective, resourceful individuals ready to live, adapt, and lead in an interconnected world. Boston University is committed to generating new knowledge to benefit society.

The University remains dedicated to its founding principles: that higher education should be accessible to all and that research, scholarship, artistic creation, and professional practice should be conducted in the service of the wider community on a local and international scale. These principles endure in Boston University’s insistence on the value of diversity, tradition, standards of excellence, and dynamic engagement with the City of Boston and the world.

Boston University comprises a remarkable range of undergraduate, graduate, and professional programs built on a strong foundation of the liberal arts and sciences. With the support and oversight of the Board of Trustees and through its world-renowned faculty, Boston University continually innovates in education and research to ensure that it meets the needs of students and an ever-changing world.

In 2007, Boston University completed the “Boston University Strategic Plan – Choosing to be Great”. The plan includes eight concrete goals in support of Boston University’s mission. Each goal is the product of extensive discussions undertaken as a community involving its students, faculty, alumni, and friends.

Boston University’s goals include:

- To support and enhance a world-class faculty whose members are dedicated to teaching and engaged in research, scholarship, and their professions.

- To continue to develop the special undergraduate educational environment that combines its commitment to a liberal arts and sciences education with professional opportunities, while creating flexible educational opportunities to leverage the depth of the College of Arts and Sciences and its other schools and colleges. To continue its commitment to inclusiveness based on merit for all students, irrespective of race, religion, or economic status, and to raise the financial aid needed to do this.

- To expand and enhance the College of Arts and Sciences (CAS) as the core of Boston University and its undergraduate programs. Boston University is committed to increasing the number of CAS faculty members and expanding and renewing the College’s facilities.
• To enhance the residential campus and student life experience for its undergraduate students in the special urban environment of Boston.

• To strengthen scholarship and research throughout Boston University by support of key disciplinary graduate programs.

• To enhance its nationally recognized professional schools and colleges, including Medicine, Management, Law, and Fine Arts. Boston University’s commitments to Medicine, Law, and Management are key to its prominence as a major urban research university. The College of Fine Arts offers a special opportunity for projecting Boston University on campus, in the city, and around the world.

• To increase its emphasis on interdisciplinary research and graduate education in order to expand its leadership in important fields and the collaborative atmosphere across the University’s campuses.

• To continue to foster the engagement of Boston University in the City and the world, through public service and by extending the reach of its educational programs, including both study-abroad opportunities for Boston-based students and the creation of new opportunities for students from around the world to experience a Boston University education.
Chapter 3

PROGRESS ON THE 2013 – 2023 IMP
CHAPTER 3: PROGRESS ON THE 2013 – 2023 IMP

Boston University is fully committed to the objectives set forth in the 2013 – 2023 IMP. In the nearly three years since the implementation of the 2013 – 2023 IMP, progress has been made on several Proposed Institutional Projects including the School of Law tower, the Center for Integrated Life Sciences and Engineering ("CILSE"), and the Myles Standish Hall Renovation Project. In addition to PIPs, the University continues to work with the City of Boston and the State on important infrastructure projects, including Phase II of the Commonwealth Avenue Improvement Project.

Enrollment and housing goals are an important part of the 2013 – 2023 IMP and continue to guide the efforts of the University. Progress on the enrollment and housing goals of the University are described below.

3.1 ENROLLMENT

As of the fall 2015 semester, there were 15,463 full-time undergraduate students at the Charles River Campus. Since the mid-2000s, undergraduate enrollment has remained relatively constant as shown in Table 3-1, Full-Time Undergraduate Students.

<table>
<thead>
<tr>
<th>Full-Time Undergraduate Students</th>
<th>Fall 2013 Actual</th>
<th>Fall 2015 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Freshman Class</td>
<td>3,807</td>
<td>3,628</td>
</tr>
<tr>
<td>Continuing and Transfer Students</td>
<td>11,595</td>
<td>11,835</td>
</tr>
<tr>
<td>Total Full-Time Undergraduates</td>
<td>15,402</td>
<td>15,463</td>
</tr>
<tr>
<td>Full-Time Undergraduates Forecast*</td>
<td>15,674</td>
<td>15,371</td>
</tr>
<tr>
<td># of Students Above (Below) Forecast</td>
<td>(272)</td>
<td>92</td>
</tr>
<tr>
<td>% Above (Below) Forecast</td>
<td>(1.74)</td>
<td>0.60</td>
</tr>
</tbody>
</table>

*Forecast data from 2013 – 2023 IMP

Full-time undergraduate enrollment is expected to be relatively static in the coming years, as shown in Table 3-2, Projected Full-Time Undergraduate Enrollment. Boston University will continue its selective admissions process throughout the term of the 2013 - 2023 IMP. The composition of enrolled students is not expected to change dramatically over the life of the 2013 – 2023 IMP.
3.2 STUDENT HOUSING

In response to concerns of the City and the surrounding neighborhoods, Boston University has been and remains committed to increasing the amount of on-campus housing available to and occupied by undergraduate students. Boston University was challenged to create housing that would be attractive to upperclassmen that are more likely to reside off campus. Boston University has made great strides in increasing the availability and variety of on-campus housing options. With the construction of two new residential buildings at 10 Buick Street and 33 Harry Agganis Way, in addition to a number of other improvement projects including the renovation of Bay State Road undergraduate residences, Boston University has increased the number of students housed on campus from 67% in 1994 to 75% in 2015 (see Table 3-3, Students Housed On Campus). In 2016, the University intends to begin the Myles Standish Hall Renovation Project, which will substantially rehabilitate the interior of the existing 753-bed residence hall in addition to providing a historically-sensitive restoration of the structures’ exteriors. Boston University will continue to work diligently toward maximizing on-campus housing opportunities and recognizes the importance of maintaining and improving its existing on-campus housing facilities to maintain and grow student enrollment in the University’s on-campus housing program.

Table 3-3: Students Housed On Campus

<table>
<thead>
<tr>
<th>Year (Fall)</th>
<th>Enrollment</th>
<th>Undergraduate Occupancy</th>
<th>Students Needing Housing</th>
<th>Percent Housed</th>
<th>Freshman Class Size</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>15,690</td>
<td>10,860</td>
<td>14,774</td>
<td>74%</td>
<td>4,209</td>
</tr>
<tr>
<td>2006</td>
<td>15,681</td>
<td>10,879</td>
<td>14,678</td>
<td>74%</td>
<td>4,124</td>
</tr>
<tr>
<td>2007</td>
<td>15,771</td>
<td>10,675</td>
<td>14,723</td>
<td>73%</td>
<td>4,163</td>
</tr>
<tr>
<td>2008</td>
<td>15,540</td>
<td>10,629</td>
<td>14,486</td>
<td>73%</td>
<td>4,131</td>
</tr>
<tr>
<td>2009</td>
<td>15,386</td>
<td>10,825</td>
<td>14,288</td>
<td>76%</td>
<td>4,130</td>
</tr>
<tr>
<td>2010</td>
<td>15,573</td>
<td>11,128</td>
<td>14,635</td>
<td>76%</td>
<td>4,409</td>
</tr>
<tr>
<td>2011</td>
<td>15,540</td>
<td>11,109</td>
<td>14,465</td>
<td>77%</td>
<td>4,022</td>
</tr>
<tr>
<td>2012</td>
<td>15,419</td>
<td>10,986</td>
<td>14,486</td>
<td>76%</td>
<td>3,877</td>
</tr>
<tr>
<td>2013</td>
<td>15,402</td>
<td>10,967</td>
<td>14,467</td>
<td>76%</td>
<td>3,807</td>
</tr>
<tr>
<td>2014</td>
<td>15,458</td>
<td>11,046</td>
<td>14,437</td>
<td>77%</td>
<td>3,915</td>
</tr>
<tr>
<td>2015</td>
<td>15,463</td>
<td>11,074</td>
<td>14,744</td>
<td>75%</td>
<td>3,628</td>
</tr>
</tbody>
</table>

*Forecast data as of October 2015*
3.3 STATUS OF PROPOSED INSTITUTIONAL PROJECTS

In addition to working diligently toward the housing goals set forth in the 2013 – 2023 IMP, the University continues to work on toward the realization of its academic and student life facilities, which are essential to the University’s academic, research, and community ambitions.

Law School

The rehabilitation and addition to the 18-story School of Law tower began in 2012. With a contextually sensitive design and space programmed for the University’s prestigious law program, the project was completed and opened in the fall of 2015. The completed project provides significant benefits to the students and staff operating out of the building while also respecting the original vision of renowned architect Josep Lluís Sert.

New Balance Field

Included in the 2010 IMP renewal, the athletic field/parking structure at 278 Babcock Street was a creative solution to meet the burgeoning demand for expanded University athletic space. Construction of the facility began in Fall 2012 and opened just one year later in September 2013. Formerly a surface parking lot and warehouse, the converted space for athletic use has proven to be a well-used amenity for student athletes.

Alan and Sherry Leventhal Admissions Reception Center

The relocation of the Admissions Reception Center to the rehabilitated and repurposed building at 233 Bay State Road provides a new home to prospective students, family, and friends. Fully accessible and designed with sensitivity to the historic qualities of Bay State Road, the Alan and Sherry Leventhal Admissions Reception Center opened in 2014. In October of 2015, the recently completed project received a prestigious Preservation Achievement Award from the Boston Preservation Alliance.

Center for Integrated Life Sciences and Engineering

In response to the ever increasing demand for more advanced, collaborative, and innovative programs in the fields of neurosciences research, Boston University began construction of the Center for Integrated Life Sciences and Engineering in May 2015. The project is on track to be completed and operating in early 2018.

Myles Standish Hall Renovation Project

The Myles Standish Hall and Annex Renovation Project, an important component of the University’s strategic housing program and a PIP identified in the 2013 – 2023 IMP, is presently taking shape. Investigative engineering throughout the past two years has
equipped the University and its design team with the requisite information to move forward into the pre-construction phase. The University anticipates that the 30-month construction period will begin in the spring of 2016.
Chapter 4

PROPOSED IMP AMENDMENT
CHAPTER 4: PROPOSED IMP AMENDMENT

The University seeks an amendment to the 2013 – 2023 IMP in order to accommodate student beds that will be temporarily displaced by the Myles Standish Hall and Annex Renovation Project. The Myles Standish Hall and Annex Renovation Project was included in the 2013 – 2023 IMP as a PIP and is undergoing Large Project Review under Article 80 concurrently with this IMP amendment process. The Myles Standish Hall and Annex Renovation Project is a critical component of the University’s housing program, which seeks to provide competitive and attractive housing options to students in order to minimize demand placed on the housing stock in the surrounding community. The University maintains a 75% on-campus housing rate for all undergraduate students needing housing.1

A three-phase construction plan will allow approximately half of the 753 students presently housed in Myles Standish Hall and the Annex to reside in the portions of the buildings not under construction while other portions of the building are worked on. While approximately half of the students remain in Myles Standish Hall and the Annex throughout the construction period, the other half will be accommodated by the University with temporary student housing at 1047 Commonwealth Avenue, which is the subject of this Amendment. For more information regarding the Myles Standish Hall and Annex Renovation Project, please refer to the BRA’s project page at http://www.bostonredevelopmentauthority.org/projects/development-projects/boston-university-myles-standish-hall-annex-reno.

4.1 1047 COMMONWEALTH AVENUE

After a thorough investigation of available alternatives, the University has selected 1047 Commonwealth Avenue as the most appropriate location for this temporary student residence use. The Site is located in close proximity to other University-owned student residences in the West Campus portion of the Charles River Campus. Nearby student residences include 1019 Commonwealth Avenue, a suite-style residence hall located on the same block as the Site, Sleeper, Claflin, and Rich Halls located one block east of the Site, and the two towers of Student Village located just two blocks east of the Site. The convenience and proximity to other student residence halls and University amenities was weighed heavily in the selection of 1047 Commonwealth Avenue as the location for temporary student housing. See Figure 4-1, Proposed Amendment.

1 Undergraduate students needing housing include all undergraduate students excluding those studying abroad or with primary residences in close proximity to the University.
Table 4-1: Proposed IMP Amendment

<table>
<thead>
<tr>
<th></th>
<th>1047 Commonwealth Avenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>1047 Commonwealth Avenue</td>
</tr>
<tr>
<td>Site Area</td>
<td>20,613 square feet</td>
</tr>
<tr>
<td>Existing Use</td>
<td>Vacant/Under Construction</td>
</tr>
<tr>
<td>Proposed Use</td>
<td>Temporary Student Residence</td>
</tr>
<tr>
<td>Proposed Maximum Height</td>
<td>Six Stories (69 feet)</td>
</tr>
<tr>
<td>Proposed Maximum Building Area</td>
<td>98,286</td>
</tr>
<tr>
<td>Proposed Maximum FAR</td>
<td>4.77</td>
</tr>
<tr>
<td>Current Zoning</td>
<td>CC-2</td>
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</table>
Figures